



**COMPREHENSIVE
ANNUAL BUDGET
FISCAL YEAR BEGINNING JULY 1, 2025
ENDING JUNE 30, 2026**

CITY COUNCIL MEMBERS

Keith Mulder, Mayor
Rick Lantz, Mayor Pro-Tem
Brett Gillespie
Tom Jancek
David Logel
Lynne MacDowell
Don Willems

CITY MANAGER

Adam R. Smith

INTERIM TREASURER/FINANCE DIRECTOR

Karen M. Lancaster

2024 & 2025 CITY COUNCIL PRIORITIES



JANUARY 22, 2024

1
Tier

Water System Improvements

[Development of wells to meet current and future capacity demand; Iron removal plant construction; Raw water main construction and distribution system improvements]

Sanitary Sewer Hydraulic & Treatment Limitations

[Expand capacity; Collection system improvements; Engineering and financial plans; Inflow/infiltration reduction to include compliance ordinance]

Public Place Enhancements Downtown

[Streetscape; Enhanced pedestrian safety; Riverview Park; West River Street renovation to include a public gathering space; Jaycee Park]

Police Department & Public Safety Initiatives

[State accreditation; Technology advancement; Emergency preparedness including a localized response plan]

2
Tier

Community & Economic Development Initiatives

City Employee Talent Retention & Attraction

Complete Streets System Improvements

Park Enhancements

2025 Tax Rate Request (This form must be completed and submitted on or before September 30, 2025)
MILLAGE REQUEST REPORT TO COUNTY BOARD OF COMMISSIONERS

Carefully read the instructions on page 2.

This form is issued under authority of MCL Sections 211.24e, 211.34 and 211.34d. Filing is mandatory. Penalty applies.

2025 Taxable Value of ALL Properties in the Unit as of 05-27-2025
321,377,535

County(ies) Where the Local Government Unit Levies Taxes
Clinton/Eaton

Local Government Unit Requesting Millage Levy
City of Grand Ledge

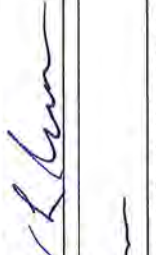
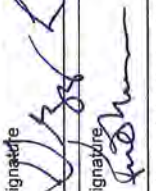
For LOCAL School Districts: 2025 Taxable Value excluding Principal Residence, Qualified Agricultural, Qualified Forest, Industrial Personal and Commercial Personal Properties.

This form must be completed for each unit of government for which a property tax is levied. Penalty for non-filing is provided under MCL Sec 211.119. The following tax rates have been authorized for levy on the 2025 tax roll.

(1) Source	(2) Purpose of Millage	(3) Date of Election	(4) Original Millage Authorized by Election Charter, etc.	(5) ** 2024 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(6) 2025 Current Year "Headlee" Millage Reduction Fraction	(7) 2025 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(8) Sec. 211.34 Truth in Assessing or Equalization Millage Rollback Fraction	(9) Maximum Allowable Millage Levy *	(10) Millage Requested to be Levied July 1	(11) Millage Requested to be Levied Dec. 1	(12) Expiration Date of Millage Authorized
Charter	Oper/Street	8/7/2018	14.0000	13.5830	0.9926	13.4824	1.0000	13.4824	10.4474		N/A
Charter	Rec	8/7/2018	1.0000	0.9701	0.9926	0.9629	1.0000	0.9629	0.8032		N/A

Prepared by **Karen Lancaster** Telephone Number _____ Title of Preparer **Interim Finance Director** Date **6-2-25**

CERTIFICATION: As the representatives for the local government unit named above, we certify that these requested tax levy rates have been reduced, if necessary to comply with the state constitution (Article 9, Section 31), and that the requested levy rates have also been reduced, if necessary, to comply with MCL Sections 211.24e, 211.34 and, for LOCAL school districts which levy a Supplemental (Hold Harmless) Millage, 380.121(3).

<input checked="" type="checkbox"/> Clerk	Signature 	Print Name Gregory Newman	Date 02 Jun 2025
<input type="checkbox"/> Secretary			
<input checked="" type="checkbox"/> Chairperson	Signature 	Print Name Keith Mulder	Date 02 June 2025
<input type="checkbox"/> President			

* Under Truth in Taxation, MCL Section 211.24e, the governing body may decide to levy a rate which will not exceed the maximum authorized rate allowed in column 9. The requirements of MCL 211.24e must be met prior to levying an operating levy which is larger than the base tax rate but not larger than the rate in column 9.

** **IMPORTANT:** See instructions on page 2 regarding where to find the millage rate used in column (5).

Economic News Release

Consumer Price Index News Release

Transmission of material in this release is embargoed until
8:30 a.m. (ET) Wednesday, January 15, 2025 USDL-25-0021

Technical information: (202) 691-7000 * cpi_info@bls.gov * www.bls.gov/cpi
Media contact: (202) 691-5902 * PressOffice@bls.gov

CONSUMER PRICE INDEX - DECEMBER 2024

The Consumer Price Index for All Urban Consumers (CPI-U) increased 0.4 percent on a seasonally adjusted basis in December, after rising 0.3 percent in November, the U.S. Bureau of Labor Statistics reported today. Over the last 12 months, the all items index increased 2.9 percent before seasonal adjustment.

The index for energy rose 2.6 percent in December, accounting for over forty percent of the monthly all items increase. The gasoline index increased 4.4 percent over the month. The index for food also increased in December, rising 0.3 percent as both the index for food at home and the index for food away from home increased 0.3 percent each.

The index for all items less food and energy rose 0.2 percent in December, after increasing 0.3 percent in each of the previous 4 months. Indexes that increased in December include shelter, airline fares, used cars and trucks, new vehicles, motor vehicle insurance, and medical care. The indexes for personal care, communication, and alcoholic beverages were among the few major indexes that decreased over the month.

The all items index rose 2.9 percent for the 12 months ending December, after rising 2.7 percent over the 12 months ending November. The all items less food and energy index rose 3.2 percent over the last 12 months. The energy index decreased 0.5 percent for the 12 months ending December. The food index increased 2.5 percent over the last year.

Table A. Percent changes in CPI for All Urban Consumers (CPI-U): U.S. city average

	Seasonally adjusted changes from preceding month							Un- adjusted 12-mos, ended Dec. 2024
	Jun. 2024	Jul. 2024	Aug. 2024	Sep. 2024	Oct. 2024	Nov. 2024	Dec. 2024	
All items	-0.1	0.2	0.2	0.2	0.2	0.3	0.4	2.9
Food	0.2	0.2	0.1	0.4	0.2	0.4	0.3	2.5
Food at home	0.1	0.1	0.0	0.4	0.1	0.5	0.3	1.8
Food away from home ⁽¹⁾	0.4	0.2	0.3	0.3	0.2	0.3	0.3	3.6
Energy	-2.0	0.0	-0.8	-1.9	0.0	0.2	2.6	-0.5
Energy commodities	-3.7	0.1	-0.6	-4.0	-1.0	0.5	4.3	-3.9
Gasoline (all types)	-3.8	0.0	-0.6	-4.1	-0.9	0.6	4.4	-3.4
Fuel oil	-2.4	0.9	-1.9	-6.0	-4.6	0.6	4.4	-13.1
Energy services	-0.1	-0.1	-0.9	0.7	1.0	-0.1	0.8	3.3
Electricity	-0.7	0.1	-0.7	0.7	1.2	-0.4	0.3	2.8
Utility (piped) gas service	2.4	-0.7	-1.9	0.7	0.3	1.0	2.4	4.9
All items less food and energy	0.1	0.2	0.3	0.3	0.3	0.3	0.2	3.2
Commodities less food and energy commodities	-0.1	-0.3	-0.2	0.2	0.0	0.3	0.1	-0.5
New vehicles	-0.2	-0.2	0.0	0.2	0.0	0.6	0.5	-0.4
Used cars and trucks	-1.5	-2.3	-1.0	0.3	2.7	2.0	1.2	-3.3
Apparel	0.1	-0.4	0.3	1.1	-1.5	0.2	0.1	1.2
Medical care commodities ⁽¹⁾	0.2	0.2	-0.2	-0.7	-0.2	-0.1	0.0	0.5
Services less energy services	0.1	0.3	0.4	0.4	0.3	0.3	0.3	4.4
Shelter	0.2	0.4	0.5	0.2	0.4	0.3	0.3	4.6
Transportation services	-0.5	0.4	0.9	1.4	0.4	0.0	0.5	7.3
Medical care services	-0.2	-0.3	-0.1	0.7	0.4	0.4	0.2	3.4
Footnotes								
(1) Not seasonally adjusted.								

Grand Ledge City Council Resolution #20 of 2025

A Resolution to Adopt the Annual Budget and Appropriations Measure for the Fiscal Year Ending 30 June 2026, and the Tax Levy and Rates.

A resolution adopted by the Grand Ledge City Council, at a regular meeting held on Tuesday, 27 May 2025, in the Council Chambers, City Hall, 310 Greenwood St., Grand Ledge MI 48837, in compliance with the Open Meetings Act, as amended.

Whereas, the City of Grand Ledge, Michigan (“City”) is a municipal corporation organized under the provisions of the Home Rule City Act, Public Act 279 of 1909, as amended, and is governed by the provisions of the Grand Ledge City Charter adopted 07 August 2018, as amended (“Charter”); and

Whereas, in accordance with Charter Section 9.2, the City Council shall adopt by resolution “a General Appropriations Act and any necessary Special Appropriations Acts, meeting the requirements of the Uniform Budgeting and Accounting Act for the next fiscal year,” and “a multiyear capital improvement program;” and

Whereas, Public Act 621 of 1978, entitled the Uniform Budgeting and Accounting Act, provides for a system of uniform procedures to guide the preparation and execution of budgets in all local units of government in the State of Michigan; and

Whereas, on Monday, 12 May 2025, and Tuesday, 27 May 2025, public hearings were held in accordance with both Charter Section 9.2 and Public Act 621 of 1978;

Now, Therefore, It Is Resolved:

1. The Annual Budget and Appropriations Measure for the Fiscal Year Ending 30 June 2026 is adopted, as follows:
 - a. General Fund Annual Appropriation for Expenditures of \$4,908,947.
 - b. Special Revenue Funds Appropriation for Expenditures of \$4,743,341.
 - c. Debt Service Funds Appropriation for Expenditures of \$822,705.
 - d. Capital Projects Funds Appropriation for Expenditures of \$0 (Water and Sewer projects are reflected in letter “e” below).
 - e. Enterprise Funds Appropriation for Expenditures of \$62,307,490.
 - f. Internal Service Funds Appropriation for Expenditures of \$2,068,178.
2. The Budget for the Downtown Development Authority for Fiscal Year Ending 30 June 2026 is adopted. The annual appropriation for expenditures shall be \$2,504,303.

- a. The amounts set forth in said Budget are appropriated for the purposes stated herein, and to be expended in accordance with the Budget Policy of the City of Grand Ledge and the Grand Ledge Downtown Development Authority.
 - b. The City Council and the Downtown Development Authority shall review the adopted budget and compare it with the respective monthly operating reports and, following an updated financial status report, make such adjustments as may be appropriate.
3. The Budget for the Local Development Finance Authority for Fiscal Year Ending 30 June 2026 is adopted. The annual appropriation for expenditures shall be \$43,773.
 - a. The amounts set forth in said Budget are appropriated for the purposes stated herein, and to be expended in accordance with the Budget Policy of the City of Grand Ledge and the Grand Ledge Local Development Finance Authority.
 - b. The City Council and the Local Development Finance Authority shall review the adopted budget and compare it with the respective monthly operating reports and, following an updated financial status report, make such adjustments as may be appropriate.
 4. The property tax levies as set forth in the proposed budget, including adoption of rates that levy, pursuant to the Truth in Budgeting Act, amounts in excess of the rate of inflation, are adopted. The levy and tax rates for general municipal purposes are 10.4474 mills and for recreation 0.8032 mills.
 5. The amounts set forth in said budgets are appropriated for the purpose stated herein and expended in accordance with the Budget Policy of the City of Grand Ledge.
 6. The General Fund appropriations level shall be defined as a departmental cost center. Other funds are appropriated at the fund level. This authority shall not be construed to allow to be made any new positions, programs, or material changes to authorized purposes without prior City Council approval.
 7. A monthly review of the results of operations and revenue status shall be provided to the City Council and the budget shall be reviewed and adjustments made as warranted.
 8. \$626,000 of the Water and Sewer Fund fund balance is committed for equipment and vehicle replacement.
 9. The fees proposed as part of the Fiscal Year Ending 30 June 2026 budget are hereby adopted.
 10. The Multi-Year Capital Improvements Plan proposed as part of the Fiscal Year Ending 30 June 2026 budget is hereby approved as an illustrative list of possible future City projects, with projects listed in Fiscal Year 2026 specifically appropriated as detailed in the Fiscal Year Ending 30 June 2026 budget.

Motion by MacDowell

Second by Logel

Ayes: Jancek, Lantz, Logel, MacDowell, Mulder, Willems

Nays: None

Absent: Gillespie

Approved:

Keith O Mulder

Keith O Mulder (May 28, 2025 10:37 EDT)

Keith O. Mulder, Mayor

I, Gregory L. Newman, Grand Ledge City Clerk, certify this is Resolution #20 of 2025, adopted by the Grand Ledge City Council at a regular meeting held on Tuesday, 27 May 2025; in the Council Chambers, City Hall, 310 Greenwood St., Grand Ledge MI 48837, in compliance with the Open Meetings Act, as amended.

Gregory L Newman

Gregory Newman (May 28, 2025 08:20 EDT)

Gregory L. Newman, City Clerk

PROPERTY TAX ILLUSTRATION: WHERE THE MONEY GOES							
	NON-HOMESTEAD						
2025 PROPERTY TAXES	SUMMER	S/T SUMMER	WINTER	S/T WINTER	MILLS	TOTAL MILLS	\$1,000 homestead tax payment
SET	6.0000				6.0000	6.0000	\$ 91
COUNTY:							
ALLOCATED	5.2096				5.2096		
JAIL			0.6993		0.6993		
911			0.9500		0.9500		
EATRAN			0.2497		0.2497		
JUVENILE			0.3500		0.3500		
MEDICAL CARE			0.1248		0.1248		
ROADS			1.4985		1.4985		
PARKS			0.5000		0.5000		
TOTAL COUNTY		5.2096		3.8723		9.5819	\$ 146
CITY:							
OPERATING/STREETS	10.4474				10.4474		
RECREATION	0.8032				0.8032		
TOTAL CITY		11.2506				11.2506	\$ 171
SCHOOLS:							
OPERATING	18.0000		-		18.0000		
DEBT	2.8150		2.8150		5.6300		
SINK	0.39600	21.2110	0.39610	3.2111	0.7921		
TOTAL GRAND LEDGE SCHOOLS						24.4221	\$ 371
LCC	3.7692				3.7692	3.7692	\$ 57
EATON REGIONAL EDUCATION SERVICE AGENCY							
ALLOCATED	0.0887		0.0888		0.1775		
SPEC ED	1.7849		1.7851		3.5700		
VOC ED	0.4448	2.3184	0.4448	2.3187	0.8896		
TOTAL EATON RESA						4.6371	\$ 71
GLAESA			4.9030		4.9030	4.9030	\$ 75
LIBRARY			1.1968		1.1968	1.1968	\$ 18
TOTAL	49.7588		16.0019		65.7607	65.7607	\$ 1,000

PROPERTY TAX ILLUSTRATION: WHERE THE MONEY GOES							
	HOMESTEAD						
2025 PROPERTY TAXES	SUMMER	S/T	WINTER	S/T	MILLS	TOTAL	\$1,000
		SUMMER		WINTER		MILLS	homestead tax payment
SET	6.0000				6.0000	6.0000	\$ 126
COUNTY:							
ALLOCATED	5.2096				5.2096		
JAIL			0.6993		0.6993		
911			0.9500		0.9500		
EATRAN			0.2497		0.2497		
JUVENILE			0.3500		0.3500		
ROADS			0.1248		0.1248		
MEDICAL CARE			1.4985		1.4985		
PARKS			0.5000		0.5000		
TOTAL COUNTY		5.2096		4.3723		9.5819	\$ 201
CITY:							
OPERATING/STREETS	10.4474				10.4474		
RECREATION	0.8032				0.8032		
TOTAL CITY		11.2506				11.2506	\$ 236
SCHOOLS:							
OPERATING			-				
DEBT	2.8150		2.8150		5.6300		
SINK	0.39600	3.2110	0.39610	3.2111	0.7921		
TOTAL GRAND LEDGE SCHOOLS						6.4221	\$ 134
LCC	3.7692				3.7692	3.7692	\$ 79
EATON REGIONAL EDUCATION SERVICE AGENCY							
ALLOCATED	0.0887		0.0888		0.1775		
SPEC ED	1.7849		1.7851		3.5700		
VOC ED	0.4448	2.3184	0.4448	2.3187	0.8896		
TOTAL EATON RESA						4.6371	\$ 97
GLAESA			4.9030		4.9030	4.9030	\$ 103
LIBRARY			1.1968		1.1968	1.1968	\$ 25
TOTAL	31.7588		16.0019		47.7607	47.7607	\$ 1,000

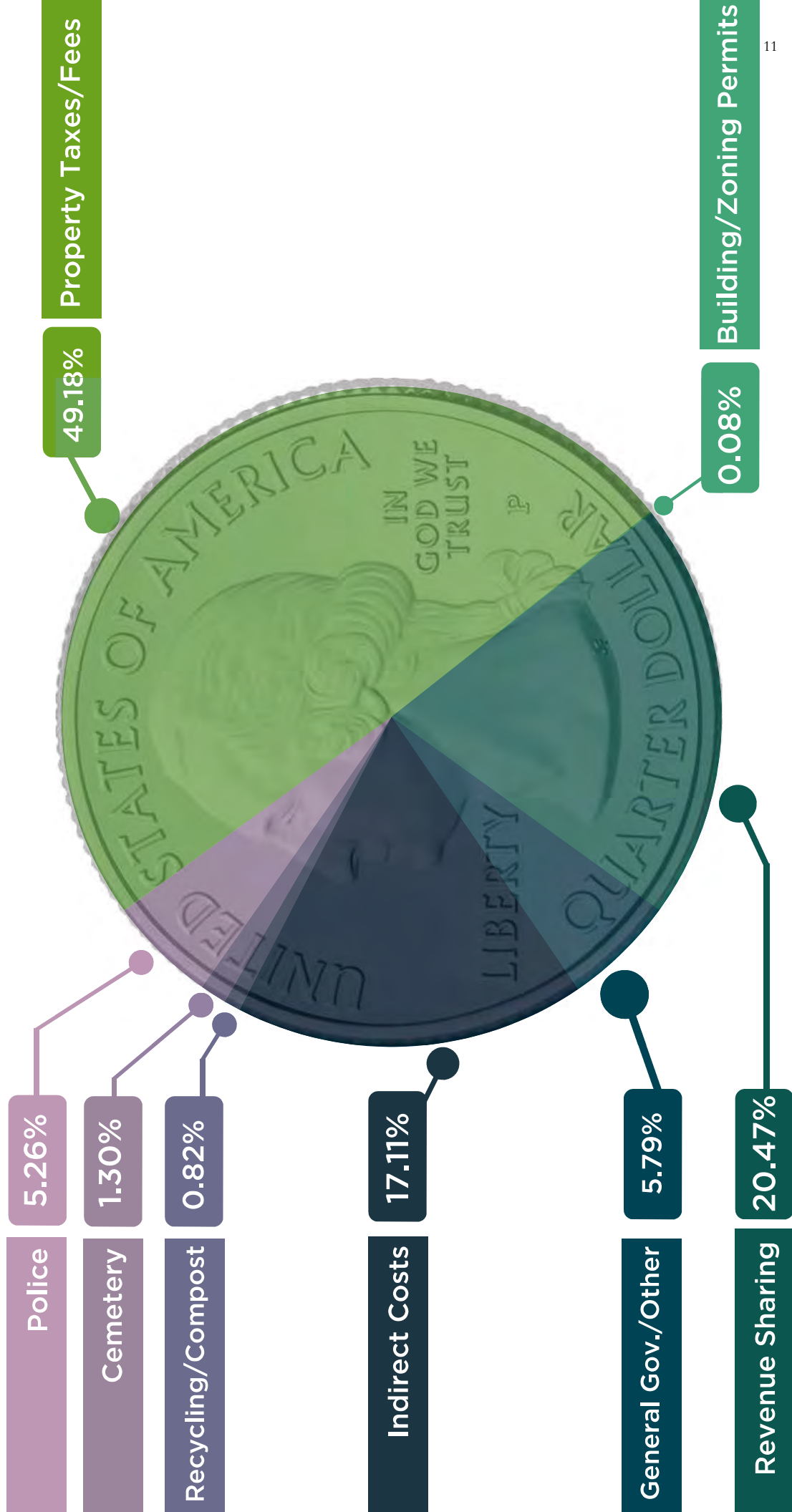
FY25 HOMESTEAD TAX CALCULATIONS



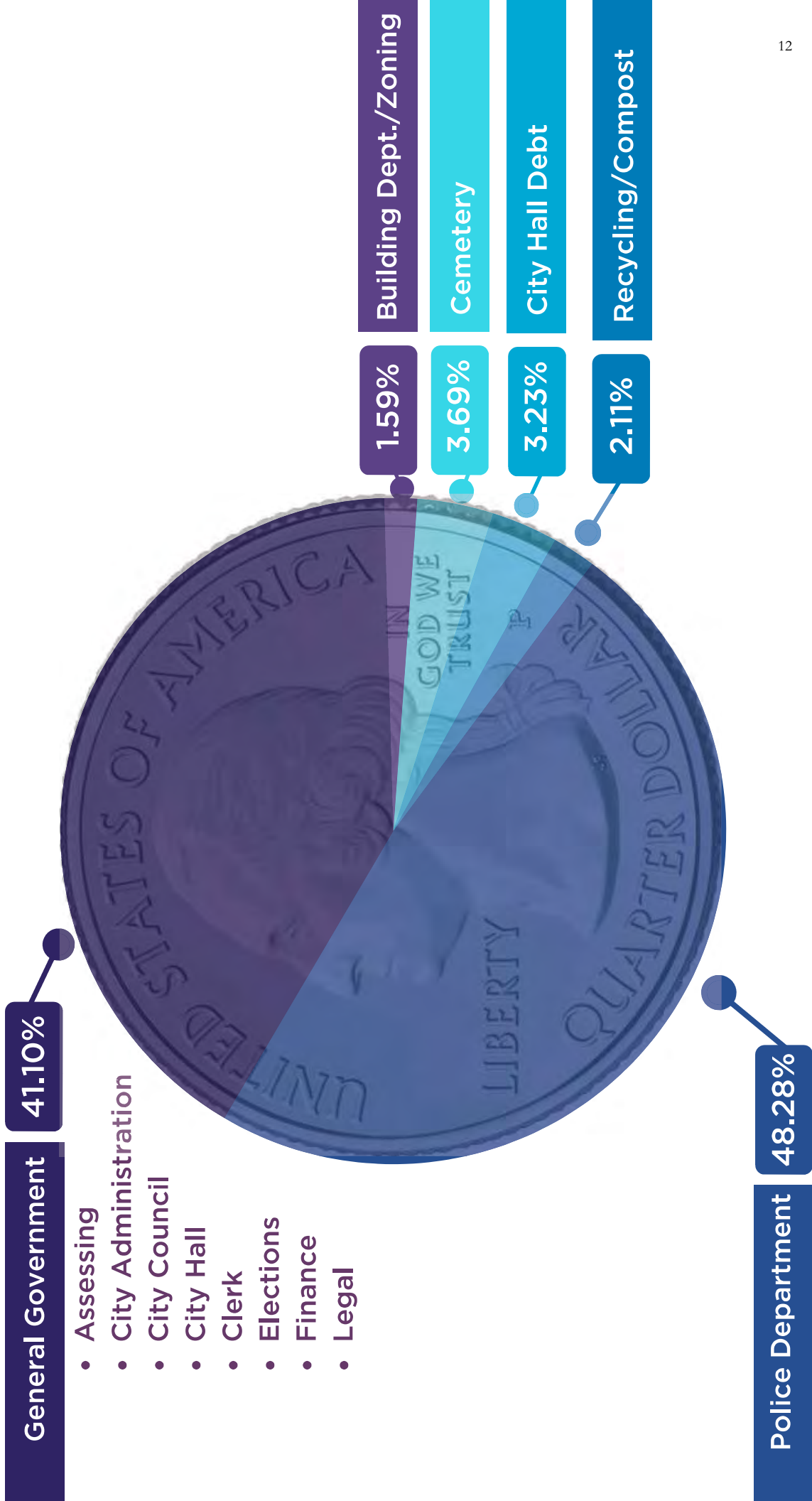
FY25 NON-HOMESTEAD TAX CALCULATIONS



FY26 Budget General Fund Revenue Summary



FY26 Budget General Fund Expenditure Summary



RatingsDirect®

Summary:

Grand Ledge, Michigan; General Obligation

Primary Credit Analyst:

Alex Tomczuk, Hartford 1-617-530-8314; alex.tomczuk@spglobal.com

Secondary Contact:

Matthew T Martin, New York + 1 (212) 438 8227; Matthew.Martin@spglobal.com

Table Of Contents

Credit Highlights

Outlook

Credit Opinion

Related Research

Summary:

Grand Ledge, Michigan; General Obligation

Credit Profile		
US\$4.0 mil downtown development bnds (GO - ltd tax) ser 2023 due 04/01/2043		
<i>Long Term Rating</i>	AA-/Stable	New
Grand Ledge GO		
<i>Long Term Rating</i>	AA-/Stable	Affirmed
Grand Ledge GO (AGM)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Grand Ledge GO (MAC)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed

Many issues are enhanced by bond insurance.

Credit Highlights

- S&P Global Ratings assigned its 'AA-' rating to the city of Grand Ledge, Mich.'s, roughly \$4 million series 2023 limited-tax general obligation (LTGO) downtown development bonds.
- S&P Global Ratings also affirmed its 'AA-' rating on the city's outstanding LTGO debt.
- The outlook is stable.

Security

Series 2023 bonds are secured by tax increment financing (TIF) revenue and by the city's limited full-faith-and-credit pledge if TIF revenue is insufficient for debt service. We did not receive sufficient information to evaluate the TIF revenue pledge; therefore, the 'AA-' rating reflects our assessment of the city's LTGO pledge. We rate the LTGO pledge on par with our view of the city's general creditworthiness because ad valorem property taxes are collected from the entire tax base, and because there are few limitations on the fungibility of resources available for debt service.

Management will use bond proceeds to improve streetscapes and public gathering spaces in downtown Grand Ledge.

Credit overview

Grand Ledge is a small city just west of Lansing with a strong managerial team that consistently maintains reserves over 25% of general fund expenditures. Underpinning this financial strength are management's conservative budgeting and the city's growing tax base, yielding year-over-year increases in property tax revenue, the city's primary source of operating revenue (47% in fiscal 2022).

Debt is comparatively high, partially due to overlapping debt, and management plans to issue water-sewer debt through the state's revolving fund later this year; however, we do not expect this to pressure governmental funds. Pension and other postemployment benefit (OPEB) costs are consistent with those of similar-rated peers.

The rating reflects our view of the city's:

- Proximity to Lansing, providing residents with access to good-paying jobs;
- Strong operating performance history and maintenance of very strong reserves;
- Good financial-management policies, practices under our Financial Management Assessment methodology, coupled with a strong Institutional Framework; and
- Lack of additional debt plans and manageable fixed costs (i.e., debt, pension, and OPEB) despite pension and OPEB contributions exceeding the required amounts.

Environmental, social, and governance

We do not currently identify any outsized environmental, social, or governance risks; we view them as neutral within our credit analysis.

Outlook

The stable outlook reflects our expectation for limited change to the credit fundamentals during the two-year outlook because reserves should remain very strong, and because economic growth should continue despite some recessionary headwinds.

Downside scenario

We could lower the rating if the city were to experience a period of prolonged structural imbalance that causes significant financial deterioration.

Upside scenario

We could raise the rating if wealth levels continue improving due to economic growth, coupled with the maintenance of reserves at higher levels and the formalization of some key financial-management policies/practices typically seen by higher-rated peers, such as rolling financial projections for governmental funds.

Credit Opinion

Stable economy near Lansing with ongoing residential and commercial development

Grand Ledge is located 15 minutes west of downtown Lansing and covers about four square miles, mostly in Eaton County and partially in Clinton County.

The tax base is 68% residential, 28% commercial, and 4% industrial/utility. Between fiscal years 2019 and 2023, average annual growth rates of taxable value and market value were 5.8% and 7.7%, respectively. Management reports ongoing residential development by homebuilders Allen Edwin Homes and Mayberry Homes in the north and south portions of the city. Additionally, an Amazon fulfillment center and a battery manufacturing plant (Ultium Cells, LLC) are under construction in the nearby Delta Township; the facilities are expected to open in 2024 and 2025, respectively, and are expected to create thousands of jobs once fully operational.

Average Eaton County unemployment was 5.3% in 2021, lower than that of the nation (5.4%) and state (5.9%). County unemployment peaked at 20.6% in April 2020 due to COVID-19, decreasing to 3.3% in November 2022.

Proactive management with good risk-mitigating policies, practices

Highlights include management's:

- Zero-based budgeting based on historical analysis, economic trends, capital needs, and external-information sources;
- Monthly budget-to-actual reports to the city council;
- Lack of formalized financial projections for governmental funds, aside from one-year general fund projections that are required for participation in the state's shared-revenue program, but an awareness of trends and financial projections are done for water and sewer operations;
- Rolling five-year capital-improvement plan (i.e., budget year plus four), with funding sources identified;
- Formalized investment-management policy and monthly reporting of investment account balances to the city council;
- Formalized debt-management policy that mirrors state guidelines; and
- Formalized reserve policy outlining the city's goal of maintaining the unassigned general fund balance at 25% of expenditures, or more, which is followed.

The Institutional Framework score for Michigan municipalities is strong.

Operations primarily funded by property taxes and local sources, very strong reserves

We adjusted fiscal 2020-2022 operating results to include recurring transfers out of the general fund as regular operating expenditures. We also adjusted total governmental revenue to include recurring transfers from enterprise funds as regular governmental revenue, and we removed one-time spending funded by bond proceeds from total governmental expenditures.

Fiscal 2022 general fund revenue includes:

- Property taxes = 47%
- Intergovernmental = 38%
- Local fees/fines/charges = 13%
- Interest and other = 2%

Fiscal 2022 ended with a \$508,000 general fund surplus, or 14.9% of expenditures, mostly due to about \$415,000 in unbudgeted American Rescue Plan Act (ARPA) funds, and due to a positive variance with property taxes.

The adopted fiscal 2023 general fund budget assumes a \$357,000 deficit, or 8% of expenditures; however, this is largely due to one-time capital outlays related to baseball field improvements, equipment purchases, and city hall upgrades. The budget does not include \$415,000 in ARPA funds received by the city in fiscal 2023, and management expects less capital spending; therefore, we expect that reserves will be maintained at very strong levels despite the planned drawdown.

Overall, we expect stable finances over the next few years because operations are structurally balanced and because

the city has room to increase its operating levy by about 3.5 mills if operating pressures were to emerge.

Manageable debt, costs due to water-sewer revenue support

Net direct debt will total about \$12.4 million following issuance of the series 2023 bonds. We consider a portion of the city's LTGO-backed debt as self-supporting as it is paid from water-sewer revenue, with sufficient coverage in fiscal years 2020-2022. Grand Ledge closed on a \$12.9 million Drinking Water State Revolving Fund (SRF) loan in Jan. 2023, and management plans on issuing another \$34.7 million in SRF loans over the next year. Beyond this, management lacks additional debt plans, and we do not expect water-sewer debt to pressure governmental operations. According to management, the city does not have any direct placement debt.

Manageable pension and OPEB costs despite making contributions above required amounts

Grand Ledge's retirement plans include:

- Michigan Employees Retirement System (MERS), an agent multiple-employer defined-benefit pension plan for the city's law enforcement;
- Grand Ledge Group Pension Plan, a defined-contribution plan administered by an insurance company; and
- Grand Ledge Retiree Healthcare Plan, a single-employer defined-benefit OPEB plan closed to employees hired after July 1, 2018, that is administered using a MERS' retiree health funding vehicle.

Retirement funding progress includes:

- MERS, 71% funded and a \$1.1 million net liability as of Dec. 31, 2021, measured using a 7.25% discount; and
- Grand Ledge Retiree Healthcare Plan, 240% funded and a \$504,000 net asset as of June 30, 2022, measured using a 7.35% discount.

MERS contributions have equaled or exceeded the actuarially determined contribution since first reporting in fiscal 2015. Required contributions to the Grand Ledge Retiree Healthcare Plan are calculated on a pay-as-you-go basis; however, contributions have also exceeded required amounts since first reporting in fiscal 2018 due to management's desire to prefund future liabilities, which we view favorably.

Overall, we view pension and OPEB costs as a limited credit pressure, but there is some cost-escalation risk due to market volatility, considering the plans are measured with discount rates above our 6% guideline.

Grand Ledge, Mich.--Key Credit Metrics

	Most recent	Historical information		
		2022	2021	2020
Adequate economy				
Projected per capita EBI % of U.S.	108.5			
Market value per capita (\$)	78,101			
Population		8,131	8,078	
County unemployment rate (%)		5.3		
Market value (\$000)	635,036	578,800	539,536	
Ten largest taxpayers % of taxable value	15.7			

Grand Ledge, Mich.--Key Credit Metrics (cont.)

	Most recent	Historical information		
		2022	2021	2020
Strong budgetary performance				
Operating fund result % of expenditures	14.9	(1.4)	(0.6)	
Total governmental fund result % of expenditures	9.5	(0.8)	3.1	
Very strong budgetary flexibility				
Available reserves % of operating expenditures	53.3	38.7	41.4	
Total available reserves (\$000)	1,818	1,316	1,362	
Very strong liquidity				
Total government cash % of governmental fund expenditures	154.1	160.2	194.5	
Total government cash % of governmental fund debt service	1,211.6	941.8	1,425.8	
Strong management				
Financial Management Assessment	Good			
Very weak debt & long-term liabilities				
Debt service % of governmental fund expenditures	12.7	17.0	13.6	
Net direct debt % of governmental fund revenue	182.1			
Overall net debt % of market value	5.1			
Direct debt 10-year amortization (%)	49.8			
Required pension contribution % of governmental fund expenditures	2.7			
OPEB actual contribution % of governmental fund expenditures	0.6			
Strong institutional framework				
EBI--Effective buying income. OPEB--Other postemployment benefits.				

Data points and ratios may reflect analytical adjustments.

Related Research

- S&P Public Finance Local GO Criteria: How We Adjust Data For Analytic Consistency, Sept. 12, 2013
- Criteria Guidance: Assessing U.S. Public Finance Pension And Other Postemployment Obligations For GO Debt, Local Government GO Ratings, And State Ratings, Oct. 7, 2019
- Through The ESG Lens 3.0: The Intersection Of ESG Credit Factors And U.S. Public Finance Credit Factors, March 2, 2022

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors, have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at www.standardandpoors.com for further information. Complete ratings information is available to subscribers of RatingsDirect at www.capitaliq.com. All ratings affected by this rating action can be found on S&P Global Ratings' public website at www.standardandpoors.com. Use the Ratings search box located in the left column.

Copyright © 2023 by Standard & Poor's Financial Services LLC. All rights reserved.

No content (including ratings, credit-related analyses and data, valuations, model, software or other application or output therefrom) or any part thereof (Content) may be modified, reverse engineered, reproduced or distributed in any form by any means, or stored in a database or retrieval system, without the prior written permission of Standard & Poor's Financial Services LLC or its affiliates (collectively, S&P). The Content shall not be used for any unlawful or unauthorized purposes. S&P and any third-party providers, as well as their directors, officers, shareholders, employees or agents (collectively S&P Parties) do not guarantee the accuracy, completeness, timeliness or availability of the Content. S&P Parties are not responsible for any errors or omissions (negligent or otherwise), regardless of the cause, for the results obtained from the use of the Content, or for the security or maintenance of any data input by the user. The Content is provided on an "as is" basis. S&P PARTIES DISCLAIM ANY AND ALL EXPRESS OR IMPLIED WARRANTIES, INCLUDING, BUT NOT LIMITED TO, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE, FREEDOM FROM BUGS, SOFTWARE ERRORS OR DEFECTS, THAT THE CONTENT'S FUNCTIONING WILL BE UNINTERRUPTED OR THAT THE CONTENT WILL OPERATE WITH ANY SOFTWARE OR HARDWARE CONFIGURATION. In no event shall S&P Parties be liable to any party for any direct, indirect, incidental, exemplary, compensatory, punitive, special or consequential damages, costs, expenses, legal fees, or losses (including, without limitation, lost income or lost profits and opportunity costs or losses caused by negligence) in connection with any use of the Content even if advised of the possibility of such damages.

Credit-related and other analyses, including ratings, and statements in the Content are statements of opinion as of the date they are expressed and not statements of fact. S&P's opinions, analyses and rating acknowledgment decisions (described below) are not recommendations to purchase, hold, or sell any securities or to make any investment decisions, and do not address the suitability of any security. S&P assumes no obligation to update the Content following publication in any form or format. The Content should not be relied on and is not a substitute for the skill, judgment and experience of the user, its management, employees, advisors and/or clients when making investment and other business decisions. S&P does not act as a fiduciary or an investment advisor except where registered as such. While S&P has obtained information from sources it believes to be reliable, S&P does not perform an audit and undertakes no duty of due diligence or independent verification of any information it receives. Rating-related publications may be published for a variety of reasons that are not necessarily dependent on action by rating committees, including, but not limited to, the publication of a periodic update on a credit rating and related analyses.

To the extent that regulatory authorities allow a rating agency to acknowledge in one jurisdiction a rating issued in another jurisdiction for certain regulatory purposes, S&P reserves the right to assign, withdraw or suspend such acknowledgment at any time and in its sole discretion. S&P Parties disclaim any duty whatsoever arising out of the assignment, withdrawal or suspension of an acknowledgment as well as any liability for any damage alleged to have been suffered on account thereof.

S&P keeps certain activities of its business units separate from each other in order to preserve the independence and objectivity of their respective activities. As a result, certain business units of S&P may have information that is not available to other S&P business units. S&P has established policies and procedures to maintain the confidentiality of certain non-public information received in connection with each analytical process.

S&P may receive compensation for its ratings and certain analyses, normally from issuers or underwriters of securities or from obligors. S&P reserves the right to disseminate its opinions and analyses. S&P's public ratings and analyses are made available on its Web sites, www.standardandpoors.com (free of charge), and www.ratingsdirect.com (subscription), and may be distributed through other means, including via S&P publications and third-party redistributors. Additional information about our ratings fees is available at www.standardandpoors.com/usratingsfees.

STANDARD & POOR'S, S&P and RATINGSDIRECT are registered trademarks of Standard & Poor's Financial Services LLC.

RatingsDirect®

Summary:

Grand Ledge, Michigan; General Obligation

Primary Credit Analyst:

Matthew T Martin, New York + 1 (212) 438 8227; Matthew.Martin@spglobal.com

Secondary Contact:

Taylor Budrow, Chicago + 1 (312) 233 7082; taylor.budrow@spglobal.com

Table Of Contents

Rationale

Outlook

Related Research

Summary:

Grand Ledge, Michigan; General Obligation

Credit Profile		
US\$7.3 mil cap imp bnds (ltd tax GO) ser 2019 due 11/01/2034		
<i>Long Term Rating</i>	AA-/Stable	New
Grand Ledge GO		
<i>Long Term Rating</i>	AA-/Stable	Affirmed
Grand Ledge GO (AGM)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Grand Ledge GO (MAC)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed

Many issues are enhanced by bond insurance.

Rationale

S&P Global Ratings assigned its 'AA-' rating to Grand Ledge, Mich.'s series 2019 limited-tax capital improvement general obligation (GO) bonds. At the same time, we affirmed our 'AA-' rating on the city's previously issued debt. The outlook on all ratings is stable.

Officials will use series 2019 bond proceeds to fund future capital outlay related to various sewer, water, and street projects, financing the acquisition of equipment and machinery, and the construction of a storage facility for road salt.

Grand Ledge's full faith and credit limited-tax GO pledge and an agreement to levy ad valorem property taxes, within statutory and constitutional tax limitations applicable to the city, secure the bonds outstanding. Despite these limitations, we rate the limited-tax GO debt on par with our view of the city's general creditworthiness, as reflected in its unlimited-tax GO rating.

Grand Ledge has overseen material economic development over the last few years that has substantiated its tax base in support of continued growth, facilitating its ability to sustain positive operating performance amid planned capital improvements. Primarily residential, the city optimizes its operations through conservative, strategic budgeting as well as keying in on advantageous grant funding to continuously reinvest in its communities. Despite relatively high fixed costs, the city enjoys strong financial flexibility. Grand Ledge's recently adopted city charter, outlining greater millage ceilings for operations and streets, as well as recreation, which further reinforces its financial positioning moving forward. We expect management to continue its track record of strong budgetary performance while carrying out strategic capital improvements over the outlook horizon.

The rating further reflects our assessment of the city's:

- Adequate economy, with access to a broad and diverse metropolitan statistical area (MSA);
- Strong management, with good financial policies and practices under our Financial Management Assessment (FMA)

methodology;

- Strong budgetary performance, with operating surpluses in the general fund and, after adjusting for one-time capital outlay, at the total governmental fund level in fiscal 2018;
- Very strong budgetary flexibility, with an available fund balance in fiscal 2018 of 46.2% of operating expenditures;
- Very strong liquidity, with total government available cash at 78% of total governmental fund expenditures and 5.5x governmental debt service, and access to external liquidity that we consider strong;
- Very weak debt and contingent liability profile, with debt service carrying charges at 14.2% of expenditures and net direct debt that is 313.6% of total governmental fund revenue, and a large pension and other postemployment benefits (OPEB) obligation, but rapid amortization, with 82.7% of debt scheduled to be retired in 10 years; and
- Strong institutional framework score.

Adequate economy

We consider Grand Ledge's economy to be adequate. The city, with an estimated population of 8,059, is in Clinton and Eaton counties in the Lansing-East Lansing, Mich. MSA, which we consider to be broad and diverse. At fiscal year-end 2018, the city had a projected per capita effective buying income of 104.9% of the national level and an expected per capita market value of \$63,332 for fiscal 2020. Overall, the city's market value grew by 4.8%, to \$463.6 million, in 2018, and subsequently grew 2.2%, to \$473.8 million, in 2019. The weighted average unemployment rate of the counties was 3.5% in 2018.

Residential, commercial, and industrial valuations account for approximately 72%, 25%, and 3%, respectively, of the city's taxable values for fiscal 2020. Management expects increases in taxable values and stability in the largest taxpayers, noting an influx of wealth that has recently come into the area. Officials indicate that approximately \$700 million of investment has migrated to the surrounding area of Grand Ledge, including an estimated \$50 million of private investment as well as a housing complex, currently under construction, totaling about \$30 million. In addition, the city has added 175 acres of land to facilitate further build-out and development. The 10 largest taxpayers make up approximately 11.9% of the assessed value for fiscal 2020, which we consider reflective of a diverse tax base. Lastly, management also notes that no significant tax appeals are outstanding. Therefore, we expect the city's economy to remain at least adequate, in our opinion, over the next two years as the city positions itself for further development.

Strong management

We view the city's management as strong, with good financial policies and practices under our FMA methodology, indicating financial practices exist in most areas, but that governance officials might not formalize or monitor all of them on a regular basis.

Some of the management highlights include:

- Use of at least three years of historical information in the formulation of the upcoming year's revenue and expenditure assumptions, with the help of outside sources and a line-by-line approach to budgeting;
- Monthly reporting of budget-to-actual performance to the council, with the ability to make amendments to the budget as needed;
- A formal long-term capital plan that addresses the city's capital needs for the next five years;

- Formalized investment management policy, with monthly reporting of investments and holdings;
- Formalized debt management policy, reflective of state guidelines; and
- Formalized fund balance policy to maintain 25% of budgeted expenditures in the fund balance.

The city lacks a long-term financial plan.

Strong budgetary performance

Grand Ledge's budgetary performance is strong, in our opinion. Budgetary performance has been adjusted to account for recurring transfers, bond proceeds, and one-time revenues and expenditures. The city had spent down approximately \$1.6 million in bond proceeds relating to its series 2016 issue for the purposes of various capital improvements.

For fiscal 2018, the city's general fund resulted in an operating surplus of 1.1% of expenditures, and across total governmental funds resulted in an operating surplus of 7.8% of expenditures. The city planned to use the general fund surplus for future capital improvements and maintaining the target fund balance. The general fund was primarily funded by taxes (51% of revenues), followed by intergovernmental revenues (30%) and charges for services (6.7%).

For fiscal 2019, Grand Ledge's preliminary figures reflect an operating deficit of approximately \$119,000 and a total governmental fund balance decrease of about \$596,000. However, management notes that the deficit is primarily the result of a mistiming in revenues to be received from the state that will essentially reimburse the city for these deficit-driving expenses in fiscal 2019. On a standard operating basis, accounting for the timing of the revenue mismatch, the city would have produced a surplus; in addition, the anticipated \$119,000 deficit would not affect the maintenance of its available fund balances at its current levels.

For 2020, the city's budget calls for a deficit of nearly \$700,000. Based on historical results, management typically budgets conservatively when comparing final budgeted figures to actual results. As such, we expect its performance to produce at least break-even to positive results, especially considering the city's passage of increased millage headroom to facilitate additional revenue if necessary. Despite the possibility of a deficit, we expect Grand Ledge's budgetary performance to be strong over the next two years, given the city's ability to outperform its budget.

Very strong budgetary flexibility

Grand Ledge's budgetary flexibility is very strong, in our view, with an available fund balance in fiscal 2018 of 46.2% of operating expenditures, or \$1.4 million. Given its historical maintenance and concerted growth in recent years, we expect the available fund balance to remain above 30% of expenditures for the current and next fiscal years, which we view as a credit strength.

Despite an expected general fund deficit in fiscal 2019 and possible deficit in 2020, we believe that the city's budgetary flexibility will remain very strong, given management's conservative budgetary practices and intention to maintain available fund balance at current levels. The city implemented a new charter at the beginning of fiscal 2019 that increased the millage headroom for operations and streets, from 13 mills to 14 mills, and an additional 1 recreational mill. The added levy flexibility provided by the implemented charter further supports the expectation that management will maintain the strength of its budgetary profile.

Very strong liquidity

In our opinion, Grand Ledge's liquidity is very strong and, after adjusting for roughly \$1 million in bond proceeds, with total government available cash at 82.7% of total governmental fund expenditures and nearly 5.5x governmental debt service in 2018.

We believe the city has strong access to external liquidity, as it has issued GO debt that demonstrates access to capital markets. We do not expect the city's cash position, with respect to its total governmental expenditures and debt service, to change much in the next two years, and we believe it will remain strong. We understand the city does not have any potential contingent liabilities that could have an adverse effect on its cash position.

Very weak debt and contingent liability profile

In our view, Grand Ledge's debt and contingent liability profile is very weak. Total governmental fund debt service is 14.2% of total governmental fund expenditures, although this is exacerbated by the front-loaded maturity schedule for the city's 2016 bonds. Net direct debt is 313.7% of total governmental fund revenue. Approximately 77.8% of the direct debt is scheduled to be repaid within 10 years, which we view as a credit strength.

Grand Ledge does not have any major plans to issue additional debt in the near term. Furthermore, the city does not have any direct purchase debt, private placements, or variable-rate debt instruments.

In our opinion, a credit weakness is Grand Ledge's large pension and OPEB obligation. Combined required pension and actual OPEB contributions totaled 6.7% of total governmental fund expenditures in 2018. Of that amount, 3.6% represented required contributions to pension obligations, and 3.1% represented OPEB payments.

City law enforcement participates in the Michigan Municipal Employees' Retirement System (MERS), an agent multiple-employer, defined-benefit pension plan. The city makes its full required contributions, according to state statutes, each year. The city's proportion of the net MERS liability as of the 2018 valuation was \$1.21 million. The funded ratio, which consists of the plan fiduciary net position as a percent of the total pension liability, was 62.8%, fairly flat from the 2017 valuation of 62.9%. We believe the plan's high discount rate of 7.3%, wage inflation, and static mortality assumptions are somewhat aggressive. However, the city is reducing the pension liability by contributing above its required contribution, having made 112% of its annual required pension contribution in 2017, followed by 108% in 2018, and plans to do so for fiscal 2019 and beyond. Driving the city's pension funding strategy is its simultaneous revision of its discount rate assumption as it utilizes a 5.75% rate of return. Although the city is taking action to reduce its liability, we believe increased contributions may place additional pressure on finances.

The city maintains the City of Grand Ledge Group Pension Plan, a defined-contribution pension plan administered by the Public Sector Retirement Organization to provide retirement benefits to all participating full-time city employees. However, the plan has now been closed to any employees hired after July 1, 2018. Its maximum contribution is 15% for employees hired before July 1, 2012, and 10% for employees hired after June 30, 2012. Employer contributions to the plan for fiscal year-end 2018 totaled \$157,987.

The city also provides OPEBs to its retirees through a city-administered single-employer, defined-benefit health care plan that provides health insurance benefits to certain retirees and, in some cases, their beneficiaries. The required contribution is based on projected pay-as-you-go financing requirements; however, the city prefunds it on a

discretionary basis. For the year ended June 30, 2018, the plan had a funded ratio of 128.5%. For 2018, the city contributed \$181,563, including \$150,000 in advance funding. For 2019, the OPEB plan had a funded ratio of 108%, funded by a dedicated retiree health-funding vehicle through MERS, and maintained a net OPEB asset of \$37,290. Management expects to advance fund again in 2020.

Strong institutional framework

The institutional framework score for Michigan municipalities with populations between 4,000 and 600,000 is strong.

Outlook

The stable outlook reflects our view that the city will maintain its very strong budgetary flexibility and strong budgetary performance, despite planned capital outlay and potential for pension contributions to increase. We do not expect to change the ratings within the two-year outlook period.

Upside scenario

If all credit factors remain stable, we could raise the rating if the city's economic metrics improve to levels commensurate with those of higher-rated peers, and if the debt and pension burden were to moderate moving forward.

Downside scenario

If budgetary performance declines to a level that results in a material deterioration in the city's budgetary flexibility, we could lower the rating.

Related Research

- S&P Public Finance Local GO Criteria: How We Adjust Data For Analytic Consistency, Sept. 12, 2013

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors, have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at www.standardandpoors.com for further information. Complete ratings information is available to subscribers of RatingsDirect at www.capitaliq.com. All ratings affected by this rating action can be found on S&P Global Ratings' public website at www.standardandpoors.com. Use the Ratings search box located in the left column.

Copyright © 2019 by Standard & Poor's Financial Services LLC. All rights reserved.

No content (including ratings, credit-related analyses and data, valuations, model, software or other application or output therefrom) or any part thereof (Content) may be modified, reverse engineered, reproduced or distributed in any form by any means, or stored in a database or retrieval system, without the prior written permission of Standard & Poor's Financial Services LLC or its affiliates (collectively, S&P). The Content shall not be used for any unlawful or unauthorized purposes. S&P and any third-party providers, as well as their directors, officers, shareholders, employees or agents (collectively S&P Parties) do not guarantee the accuracy, completeness, timeliness or availability of the Content. S&P Parties are not responsible for any errors or omissions (negligent or otherwise), regardless of the cause, for the results obtained from the use of the Content, or for the security or maintenance of any data input by the user. The Content is provided on an "as is" basis. S&P PARTIES DISCLAIM ANY AND ALL EXPRESS OR IMPLIED WARRANTIES, INCLUDING, BUT NOT LIMITED TO, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE, FREEDOM FROM BUGS, SOFTWARE ERRORS OR DEFECTS, THAT THE CONTENT'S FUNCTIONING WILL BE UNINTERRUPTED OR THAT THE CONTENT WILL OPERATE WITH ANY SOFTWARE OR HARDWARE CONFIGURATION. In no event shall S&P Parties be liable to any party for any direct, indirect, incidental, exemplary, compensatory, punitive, special or consequential damages, costs, expenses, legal fees, or losses (including, without limitation, lost income or lost profits and opportunity costs or losses caused by negligence) in connection with any use of the Content even if advised of the possibility of such damages.

Credit-related and other analyses, including ratings, and statements in the Content are statements of opinion as of the date they are expressed and not statements of fact. S&P's opinions, analyses and rating acknowledgment decisions (described below) are not recommendations to purchase, hold, or sell any securities or to make any investment decisions, and do not address the suitability of any security. S&P assumes no obligation to update the Content following publication in any form or format. The Content should not be relied on and is not a substitute for the skill, judgment and experience of the user, its management, employees, advisors and/or clients when making investment and other business decisions. S&P does not act as a fiduciary or an investment advisor except where registered as such. While S&P has obtained information from sources it believes to be reliable, S&P does not perform an audit and undertakes no duty of due diligence or independent verification of any information it receives. Rating-related publications may be published for a variety of reasons that are not necessarily dependent on action by rating committees, including, but not limited to, the publication of a periodic update on a credit rating and related analyses.

To the extent that regulatory authorities allow a rating agency to acknowledge in one jurisdiction a rating issued in another jurisdiction for certain regulatory purposes, S&P reserves the right to assign, withdraw or suspend such acknowledgment at any time and in its sole discretion. S&P Parties disclaim any duty whatsoever arising out of the assignment, withdrawal or suspension of an acknowledgment as well as any liability for any damage alleged to have been suffered on account thereof.

S&P keeps certain activities of its business units separate from each other in order to preserve the independence and objectivity of their respective activities. As a result, certain business units of S&P may have information that is not available to other S&P business units. S&P has established policies and procedures to maintain the confidentiality of certain non-public information received in connection with each analytical process.

S&P may receive compensation for its ratings and certain analyses, normally from issuers or underwriters of securities or from obligors. S&P reserves the right to disseminate its opinions and analyses. S&P's public ratings and analyses are made available on its Web sites, www.standardandpoors.com (free of charge), and www.ratingsdirect.com (subscription), and may be distributed through other means, including via S&P publications and third-party redistributors. Additional information about our ratings fees is available at www.standardandpoors.com/usratingsfees.

STANDARD & POOR'S, S&P and RATINGSDIRECT are registered trademarks of Standard & Poor's Financial Services LLC.

Debt Service Report

Local Unit Name:	City of Grand Ledge
Local Unit Code:	23-2030
Current Fiscal Year End Date:	6/30/2025
Debt Name:	2013 Capital Improvement
Issuance Date:	5/1/2013
Issuance Amount:	\$2,280,000
Interest Rates	1.0 - 3.25%
Debt Instrument (or Type):	Bond
Repayment Source(s):	General Fund

Years Ending		Principal		Interest		Total
6/30/2026	\$	120,000	\$	38,138	\$	158,138
6/30/2027	\$	120,000	\$	35,138	\$	155,138
6/30/2028	\$	125,000	\$	31,538	\$	156,538
6/30/2029	\$	130,000	\$	27,788	\$	157,788
6/30/2030	\$	135,000	\$	23,563	\$	158,563
6/30/2031	\$	140,000	\$	19,175	\$	159,175
6/30/2032	\$	145,000	\$	14,625	\$	159,625
6/30/2033	\$	150,000	\$	9,913	\$	159,913
6/30/2034	\$	155,000	\$	5,038	\$	160,038
Totals		\$ 1,220,000	\$	204,916	\$	1,424,916

Debt Service Report

Local Unit Name:	City of Grand Ledge
Local Unit Code:	23-2030
Current Fiscal Year End Date:	6/30/2025
Debt Name:	2023 Downtown Development
Issuance Date:	3/20/2023
Issuance Amount:	\$4,000,000
Interest Rates	4 - 4.5%
Debt Instrument (or Type):	Bond
Repayment Source(s):	Downtown Development Authority

Years Ending		Principal		Interest		Total
6/30/2026	\$	145,000	\$	153,494	\$	298,494
6/30/2027	\$	150,000	\$	147,694	\$	297,694
6/30/2028	\$	155,000	\$	141,694	\$	296,694
6/30/2029	\$	165,000	\$	135,494	\$	300,494
6/30/2030	\$	170,000	\$	128,894	\$	298,894
6/30/2031	\$	175,000	\$	122,094	\$	297,094
6/30/2032	\$	185,000	\$	115,094	\$	300,094
6/30/2033	\$	190,000	\$	107,694	\$	297,694
6/30/2034	\$	200,000	\$	100,094	\$	300,094
6/30/2035	\$	205,000	\$	92,094	\$	297,094
6/30/2036	\$	215,000	\$	83,894	\$	298,894
6/30/2037	\$	225,000	\$	75,294	\$	300,294
6/30/2038	\$	235,000	\$	66,294	\$	301,294
6/30/2039	\$	240,000	\$	56,600	\$	296,600
6/30/2040	\$	250,000	\$	46,400	\$	296,400
6/30/2041	\$	265,000	\$	35,775	\$	300,775
6/30/2042	\$	275,000	\$	24,513	\$	299,513
6/30/2043	\$	285,000	\$	12,825	\$	297,825
Totals	\$	3,730,000	\$	1,645,931	\$	5,375,931

Debt Service Report

Local Unit Name: City of Grand Ledge
 Local Unit Code: 23-2030
 Current Fiscal Year End Date: 6/30/2025

Debt Name: 2023 DWSRF Bonds IRP*
 Issuance Date: 3/20/2023
 Issuance Amount: \$12,900,000
 Interest Rates: 2.125%
 Debt Instrument (or Type): Bond
 Repayment Source(s): Water Revenue

Years Ending	Principal	Interest	Total
6/30/2026	\$ 310,000	\$ 274,126	\$ 584,126
6/30/2027	\$ 315,000	\$ 274,126	\$ 589,126
6/30/2028	\$ 325,000	\$ 267,538	\$ 592,538
6/30/2029	\$ 330,000	\$ 260,844	\$ 590,844
6/30/2030	\$ 340,000	\$ 253,938	\$ 593,938
6/30/2031	\$ 345,000	\$ 246,926	\$ 591,926
6/30/2032	\$ 355,000	\$ 239,700	\$ 594,700
6/30/2033	\$ 360,000	\$ 232,368	\$ 592,368
6/30/2034	\$ 370,000	\$ 224,826	\$ 594,826
6/30/2035	\$ 375,000	\$ 217,176	\$ 592,176
6/30/2036	\$ 385,000	\$ 209,312	\$ 594,312
6/30/2037	\$ 395,000	\$ 201,344	\$ 596,344
6/30/2038	\$ 400,000	\$ 193,162	\$ 593,162
6/30/2039	\$ 410,000	\$ 184,768	\$ 594,768
6/30/2040	\$ 420,000	\$ 176,268	\$ 596,268
6/30/2041	\$ 430,000	\$ 167,556	\$ 597,556
6/30/2042	\$ 435,000	\$ 158,632	\$ 593,632
6/30/2043	\$ 445,000	\$ 149,494	\$ 594,494
6/30/2044	\$ 455,000	\$ 140,250	\$ 595,250
6/30/2045	\$ 465,000	\$ 130,794	\$ 595,794
6/30/2046	\$ 475,000	\$ 121,126	\$ 596,126
6/30/2047	\$ 485,000	\$ 111,244	\$ 596,244
6/30/2048	\$ 495,000	\$ 101,150	\$ 596,150
6/30/2049	\$ 505,000	\$ 90,844	\$ 595,844
6/30/2050	\$ 515,000	\$ 80,326	\$ 595,326
6/30/2051	\$ 530,000	\$ 69,594	\$ 599,594
6/30/2052	\$ 540,000	\$ 58,650	\$ 598,650
6/30/2053	\$ 550,000	\$ 47,388	\$ 597,388
6/30/2054	\$ 565,000	\$ 35,912	\$ 600,912
6/30/2055	\$ 575,000	\$ 24,226	\$ 599,226
Totals	\$ 12,900,000	\$ 4,943,608	\$ 17,843,608

*estimated repayment schedule; final repayment schedule is only determined upon final completion of the project as outlined in the SRF rules and regulations

Debt Service Report

Local Unit Name:	City of Grand Ledge
Local Unit Code:	23-2030
Current Fiscal Year End Date:	6/30/2025

Debt Name:	2023 DWSRF Bonds Raw Water Main*
Issuance Date:	10/20/2023
Issuance Amount:	\$3,240,000
Interest Rates:	2.125%
Debt Instrument (or Type):	Bond
Repayment Source(s):	Water Revenue

Years Ending	Principal	Interest	Total
6/30/2026	\$ 77,860	\$ 68,850	\$ 146,711
6/30/2027	\$ 79,116	\$ 68,850	\$ 147,967
6/30/2028	\$ 81,628	\$ 67,196	\$ 148,823
6/30/2029	\$ 82,884	\$ 65,514	\$ 148,398
6/30/2030	\$ 85,395	\$ 63,780	\$ 149,175
6/30/2031	\$ 86,651	\$ 62,019	\$ 148,670
6/30/2032	\$ 89,163	\$ 60,204	\$ 149,367
6/30/2033	\$ 90,419	\$ 58,362	\$ 148,781
6/30/2034	\$ 92,930	\$ 56,468	\$ 149,398
6/30/2035	\$ 94,186	\$ 54,547	\$ 148,733
6/30/2036	\$ 96,698	\$ 52,571	\$ 149,269
6/30/2037	\$ 99,209	\$ 50,570	\$ 149,779
6/30/2038	\$ 100,465	\$ 48,515	\$ 148,980
6/30/2039	\$ 102,977	\$ 46,407	\$ 149,384
6/30/2040	\$ 105,488	\$ 44,272	\$ 149,760
6/30/2041	\$ 108,000	\$ 42,084	\$ 150,084
6/30/2042	\$ 109,256	\$ 39,842	\$ 149,098
6/30/2043	\$ 111,767	\$ 37,547	\$ 149,315
6/30/2044	\$ 114,279	\$ 35,226	\$ 149,505
6/30/2045	\$ 116,791	\$ 32,851	\$ 149,641
6/30/2046	\$ 119,302	\$ 30,422	\$ 149,725
6/30/2047	\$ 121,814	\$ 27,940	\$ 149,754
6/30/2048	\$ 124,326	\$ 25,405	\$ 149,731
6/30/2049	\$ 126,837	\$ 22,817	\$ 149,654
6/30/2050	\$ 129,349	\$ 20,175	\$ 149,524
6/30/2051	\$ 133,116	\$ 17,479	\$ 150,596
6/30/2052	\$ 135,628	\$ 14,731	\$ 150,359
6/30/2053	\$ 138,140	\$ 11,902	\$ 150,042
6/30/2054	\$ 141,907	\$ 9,020	\$ 150,927
6/30/2055	\$ 144,419	\$ 6,085	\$ 150,503
Totals	\$ 3,240,000	\$ 1,241,650	\$ 4,481,650

*estimated repayment schedule; final repayment schedule is only determined upon final completion of the project as outlined in the SRF rules and regulations

Debt Service Report

Local Unit Name:	City of Grand Ledge
Local Unit Code:	23-2030
Current Fiscal Year End Date:	6/30/2025

Debt Name:	2025 CWSRF Bonds WWTP*
Issuance Date:	TBD
Issuance Amount:	\$47,715,000
Interest Rates	2.750%
Debt Instrument (or Type):	Bond
Repayment Source(s):	Sewer Revenue

Years Ending	Principal	Interest	Total
6/30/2026	\$	\$ 1,078,889	\$ 1,078,889
6/30/2027		1,312,163	1,312,163
6/30/2028	\$ -	\$ 1,312,163	\$ 1,312,163
6/30/2029	\$ 1,040,000	\$ 1,297,863	\$ 2,337,863
6/30/2030	\$ 1,065,000	\$ 1,268,919	\$ 2,333,919
6/30/2031	\$ 1,095,000	\$ 1,239,219	\$ 2,334,219
6/30/2032	\$ 1,125,000	\$ 1,208,694	\$ 2,333,694
6/30/2033	\$ 1,160,000	\$ 1,177,275	\$ 2,337,275
6/30/2034	\$ 1,190,000	\$ 1,144,963	\$ 2,334,963
6/30/2035	\$ 1,225,000	\$ 1,111,756	\$ 2,336,756
6/30/2036	\$ 1,260,000	\$ 1,077,588	\$ 2,337,588
6/30/2037	\$ 1,295,000	\$ 1,042,456	\$ 2,337,456
6/30/2038	\$ 1,330,000	\$ 1,006,363	\$ 2,336,363
6/30/2039	\$ 1,365,000	\$ 969,306	\$ 2,334,306
6/30/2040	1,405,000	931,219	2,336,219
6/30/2041	\$ 1,445,000	\$ 892,031	\$ 2,337,031
6/30/2042	\$ 1,485,000	\$ 851,744	\$ 2,336,744
6/30/2043	\$ 1,525,000	\$ 810,356	\$ 2,335,356
6/30/2044	\$ 1,565,000	\$ 767,869	\$ 2,332,869
6/30/2045	\$ 1,610,000	\$ 724,213	\$ 2,334,213
6/30/2046	\$ 1,655,000	\$ 679,319	\$ 2,334,319
6/30/2047	\$ 1,700,000	\$ 633,188	\$ 2,333,188
6/30/2048	\$ 1,750,000	\$ 585,750	\$ 2,335,750
6/30/2049	\$ 1,800,000	\$ 536,938	\$ 2,336,938
6/30/2050	\$ 1,850,000	\$ 486,750	\$ 2,336,750
6/30/2051	\$ 1,900,000	\$ 435,188	\$ 2,335,188
6/30/2052	\$ 1,955,000	\$ 382,181	\$ 2,337,181
6/30/2053	\$ 2,010,000	\$ 327,663	\$ 2,337,663
6/30/2054	\$ 2,065,000	\$ 271,631	\$ 2,336,631
6/30/2055	\$ 2,120,000	\$ 214,088	\$ 2,334,088
6/30/2056	\$ 2,180,000	\$ 154,963	\$ 2,334,963
6/30/2057	\$ 2,240,000	\$ 94,188	\$ 2,334,188
6/30/2058	\$ 2,305,000	\$ 31,694	\$ 2,336,694
Totals	\$ 47,715,000	\$ 26,058,590	\$ 73,773,590

*estimated repayment schedule; final repayment schedule is only determined upon final completion of the project as outlined in the SRF rules and regulations

Debt Service Report

Local Unit Name: City of Grand Ledge
 Local Unit Code: 23-2030
 Current Fiscal Year End Date: 6/30/2025

Debt Name: 2016 Capital Improvement and Refunding Bonds
 Issuance Date: 7/7/2016
 Issuance Amount: \$5,000,000
 Interest Rates: 2.0 - 2.35%
 Debt Instrument (or Type): Bond

Repayment Source(s): Capital Improvement Debt Service, DDA, Local Development Finance Authority and Parks & Rec Fund

<u>Years Ending</u>		<u>Principal</u>		<u>Interest</u>		<u>Total</u>
6/30/2026	\$	220,000	\$	34,555	\$	254,555
6/30/2027	\$	245,000	\$	30,155	\$	275,155
6/30/2028	\$	245,000	\$	25,255	\$	270,255
6/30/2029	\$	255,000	\$	20,355	\$	275,355
6/30/2030	\$	255,000	\$	15,000	\$	270,000
6/30/2031	\$	275,000	\$	9,263	\$	284,263
6/30/2032	\$	125,000	\$	2,938	\$	127,938
Totals		\$ 1,620,000	\$	137,520	\$	1,757,520

Debt Service Report

Local Unit Name:	City of Grand Ledge
Local Unit Code:	23-2030
Current Fiscal Year End Date:	6/30/2025
Debt Name:	2009 Michigan Municipal Bond Authority
Issuance Date:	9/28/2009
Issuance Amount:	\$3,450,062
Interest Rate	2.5%
Debt Instrument (or Type):	Bond
Repayment Source(s):	Water & Sewer Fund

Years Ending		Principal		Interest		Total
6/30/2026	\$	190,000	\$	25,102	\$	215,102
6/30/2027	\$	195,000	\$	20,352	\$	215,352
6/30/2028	\$	200,000	\$	15,477	\$	215,477
6/30/2029	\$	205,000	\$	10,477	\$	215,477
6/30/2030	\$	214,062	\$	5,352	\$	219,414
Totals		\$ 1,004,062		\$ 76,759		\$ 1,080,821

Debt Service Report

Local Unit Name:	City of Grand Ledge
Local Unit Code:	23-2030
Current Fiscal Year End Date:	6/30/2025
Debt Name:	2019 Capital Improvement Bonds (GO-LT)
Issuance Date:	12/19/2019
Issuance Amount:	\$6,560,000
Interest Rates	3.0-4.0%
Debt Instrument (or Type):	Bond
Repayment Source(s):	Capital Improvement Debt Service, Street, S/W (non-revenue), Equipment Operating

Years Ending		Principal		Interest		Total
6/30/2026	\$	400,000	\$	167,150	\$	567,150
6/30/2027	\$	415,000	\$	150,850	\$	565,850
6/30/2028	\$	430,000	\$	133,950	\$	563,950
6/30/2029	\$	450,000	\$	116,350	\$	566,350
6/30/2030	\$	470,000	\$	97,950	\$	567,950
6/30/2031	\$	490,000	\$	78,750	\$	568,750
6/30/2032	\$	505,000	\$	58,850	\$	563,850
6/30/2033	\$	525,000	\$	40,875	\$	565,875
6/30/2034	\$	540,000	\$	24,900	\$	564,900
6/30/2035	\$	560,000	\$	8,400	\$	568,400
Totals		\$ 4,785,000		\$ 878,025		\$ 5,663,025

Grand Total including Enterprise Funds and Component Units	\$ 76,214,062	\$ 35,186,999	\$ 111,401,061
---	----------------------	----------------------	-----------------------

INDIRECT COSTS				
	FY 24 Budget	FY 25 Budget	FY 26 Budget	
	-----Based Upon-----			3yr Average
	FY22	FY 23	FY 24	For FY 26
	Actual Costs	Actual Costs	Actual Costs	Budget
697.202 INDIRECT COSTS MAJOR STREETS	54,530	43,564	72,227	-
697.203 INDIRECT COSTS LOCAL STREETS	86,368	55,573	59,606	-
697.204 INDIRECT COSTS MUNICIPAL STS	71,693	78,629	71,507	197,899
697.208 INDIRECT COSTS PARKS & REC	22,065	15,019	27,841	21,642
697.248 INDIRECT COSTS DDA	111,882	137,194	89,255	112,777
697.295 INDIRECT COSTS AIRPORT	8,013	7,539	9,409	8,320
697.495 INDIRECT COSTS LDFA	9,614	5,682	1,763	5,686
697.592 INDIRECT COSTS WATER & SEWER	330,041	458,316	532,292	440,216
697.661 INDIRECT COSTS EQPT OPERATING	40,449	43,344	45,527	43,107
Total	734,656	844,859	909,428	829,648

**FY26
Indirect Costs
Based Upon FY24**

		INDIRECT COST		PERCENTAGE
		FOR GENERAL <u>SERVICES</u>	OF <u>TOTAL</u>	
FUND #	FUND			
101, 274	GENERAL	506,118	35.75%	
202	MAJOR STREETS	72,227	5.10%	
203	LOCAL STREETS	59,606	4.21%	
204	MUNICIPAL STREETS	71,507	5.05%	
208	PARKS & RECREATION	27,841	1.97%	
248, 394, 494	DDA	89,255	6.31%	
295	AIRPORT	9,409	0.66%	
495	LDFA	1,763	0.12%	
592	WATER & SEWER	532,292	37.60%	
661	EQPT OPERATING	45,527	3.22%	
	TOTALS	\$ 1,415,546	100.00%	
	To General Fund	909,428		
Notes:				
Proprietary funds exp includes interest and depreciation				
Governmental funds include interest and principal but not expenditures funded by debt proceeds				
Interfund transfers are not expenditures				

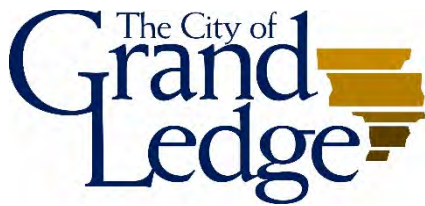
GENERAL SVCS		FY26 Indirect Costs		
		Based Upon FY24		
		EXPENDED		
	DEPARTMENT			
	CITY COUNCIL		7,759	
	CITY ADMINISTRATOR		345,571	
	CITY CLERK		147,059	
	FINANCE		320,852	
	CITY HALL 39.2%		144,632	
	ATTORNEY		70,251	
	GENERAL GOVERNMENT		956,171	
	LESS:			
	LEDGES PLAYHOUSE		(367)	
	MEMORIAL TRAIL		(3,000)	
	J&K STEAMBOAT		(377)	
	BUILDING MAINTENANCE			
	STORM 2023		(460,401)	
	LAND ACQUISITION		(112,604)	
	TOTAL		1,415,546	
		FY24		INDIRECT
FUND #	FUND DESCRIPTION	EXPENDED	PERCENT	COST
101, 274	GENERAL	5,113,564	35.75%	506,118
202	MAJOR STREETS	729,750	5.10%	72,227
203	LOCAL STREETS	602,232	4.21%	59,606
204	MUNICIPAL STREETS	722,471	5.05%	71,507
208,397	PARKS & RECREATION	281,289	1.97%	27,841
248, 394, 494	DDA	901,784	6.31%	89,255
295	AIRPORT	95,064	0.66%	9,409
495	LDFA	17,815	0.12%	1,763
592	WATER & SEWER	5,378,014	37.60%	532,292
661	EQPT OPERATING	<u>459,983</u>	3.22%	45,527
	TOTALS	14,301,966	100.00%	1,415,546
Notes:				
Proprietary funds exp includes interest and depreciation				
Governmental funds include interest and principal but not				
expenditures funded by debt proceeds (fund 410)				
Interfund transfers are not expenditures				

FY 26 Budget	WORK COMP	SALARIES	FICA	WORK	RET	HEALTH/OPEB	TOTAL	FRINGES
use actual FY24 info for FY26 budget		Actual		COMP			FRINGES	AS % OF
	RATES FY 24	FY 26 Budget	7.65%		17.65%	26.64%		SALARIES
					extrapolated			
101-100.101 CITY COUNCIL	0.20%	7,200	551	14.40			565	7.9%
101-170.172 CITY ADMINISTRATOR	0.37%	242,673	18,564	898	42,821	64,641	126,924	52.4%
101-170.215 CITY CLERK-full time	0.37%	101,320	7,751	375	17,878	26,989	52,993	52.4%
101-170.253 FINANCE full-time	0.37%	204,358	15,633	756	36,060	54,435	106,885	52.4%
101-170.209 Assessing/BOR part-time	0.37%	141,250	10,806	523	14,125	23,297	48,750	34.6%
101-170.191 ELECTIONS part-time	0.37%	-	-	-	-	-	-	-
101-170.265 CITY HALL	6.39%	9,177	702	586	1,619	2,444	5,352	58.4%
101-170.292 GENERAL GOVT full-time 34%	0.37%	204,170	15,619	755	36,027	54,385	106,786	52.4%
101-170.292 GENERAL GOVT part-time	0.37%	18,967	1,451	70			1,521	8.1%
101-300.301 POLICE	2.52%	1,176,786	90,024	29,655	207,650	313,461	640,791	54.5%
101-300.301 POLICE crossing guards 10.9% of PT	2.52%	16,800	1,285	423			1,709	10.2%
101-300.301 POLICE part-time	3.43%	87,710	6,710	3,008			9,718	11.1%
101-170.272 RECYCLING full-time 20.7%	3.92%	4,683	358	184	826	1,248	2,616	55.9%
101-170.272 RECYCLING part-time	3.92%	17,942	1,373	703			2,076	11.6%
101-170.274 COMPOSTING full-time 20.4%	3.92%	3,171	243	124	559	845	1,771	55.9%
101-170.274 COMPOSTING part-time	3.92%	12,371	946	485			1,431	11.6%
101-170.276 CEMETERY full-time 50%	2.96%	20,484	1,567	606	3,615	5,456	11,244	54.9%
101-170.276 CEMETERY part-time	2.96%	20,484	1,567	606			2,173	10.7%
101-300.410 ZONING full-time 21.9%	0.61%	12,878	985	79	2,272	3,430	6,767	52.6%
101-300.410 ZONING part-time	0.61%	45,927	3,513	280			3,794	8.3%
202-440.102 PRESERVATION	6.39%	69,807	5,340	4,461	12,318	18,595	40,713	58.4%
202-440.103 TRAFFIC	6.39%	19,552	1,496	1,249	3,450	5,208	11,403	58.4%
202-440.456 OPERATING EXPENSES	6.39%	38,672	2,958	2,471	6,824	10,301	22,555	58.4%
202-440.459 STATE TRUNKLINE	6.39%	7,632	584	488	1,347	2,033	4,451	58.4%
202-440.492 WINTER MAINTENANCE	6.39%	34,597	2,647	2,211	6,105	9,216	20,178	58.4%
202-440.495 ADMINISTRATION	6.39%	21,230	1,624	1,357	3,746	5,655	12,382	58.4%
203-440.102 PRESERVATION	6.39%	104,074	7,962	6,650	18,364	27,722	60,699	58.4%
203-440.103 TRAFFIC	6.39%	19,815	1,516	1,266	3,496	5,278	11,557	58.4%
203-440.456 OPERATING EXPENSES	6.39%	25,338	1,938	1,619	4,471	6,749	14,778	58.4%
203-440.492 WINTER MAINTENANCE	6.39%	31,341	2,398	2,003	5,530	8,348	18,279	58.4%
203-440.495 ADMINISTRATION	6.39%	8,165	625	522	1,441	2,175	4,762	58.4%
204-440.590 STORM SEWER GENERAL	6.39%	14,202	1,086	908	2,506	3,783	8,283	58.4%
204-440.495 ADMINISTRATION	6.39%	44,921	3,436	2,870	7,927	11,966	26,199	58.4%
204-440.503 SIDEWALKS	6.39%	49,180	3,762	3,143	8,678	13,100	28,683	58.4%
208-750.752 ADMINISTRATION	2.88%	3,000	230	86	529	799	1,644	54.9%
208-750.902 PARKS & BUILDINGS FT 37.6%	2.88%	22,907	1,752	660	4,042	6,102	12,556	54.9%
208-750.902 PARKS & BUILDINGS PT 62.4%	2.88%	38,016	2,908	1,095			4,003	10.6%
248-170.173 DDA	0.37%	82,547	6,315	305	14,566	21,988	43,174	52.4%
295-170-270 AIRPORT	6.39%	8,750	669	559	1,544	2,331	5,103	58.4%
495-900-901 LDFA	6.39%	1,867	143	119	329	497	1,089	58.4%
592-592.536 PLANT O & M	1.39%	275,754	21,095	3,833	48,658	73,453	147,039	53.4%
592-592.538 LIFT STATION	1.39%	12,433	951	173	2,194	3,312	6,630	53.4%
592-592.539 SEWERS	1.39%	112,707	8,622	1,567	19,888	30,022	60,098	53.4%
592-592.542 SEWER-GENERAL EXP	1.39%	48,993	3,748	681	8,645	13,050	26,124	53.4%
592-591.544 PUMPING	3.17%	30,084	2,301	954	5,308	8,013	16,577	55.2%
592-591.545 WATER TREATMENT	3.17%	35,395	2,708	1,122	6,246	9,428	19,504	55.2%
592-591.546 TRANSMISSION & DIST	3.17%	290,659	22,235	9,214	51,288	77,423	160,161	55.2%
592-591.548 WATER-GENERAL EXP	3.17%	57,814	4,423	1,833	10,202	15,400	31,857	55.2%
661-440.441 EQUIPMENT OPERATION	3.00%	74,429	5,694	2,233	13,133	19,826	40,886	55.0%
OT All Funds	0.00%	177,430	13,573	-			13,573	7.7%
		3,932,232	300,816	95,782	636,230	962,404	1,995,233	50.7%

CITY OF GRAND LEDGE
FY 2026
ANNUAL BUDGET BY FUND

FUND	#	FUND DESCRIPTION	ESTIMATED WORKING CAPITAL		ESTIMATED REVENUES		ESTIMATED EXPENDITURES		ESTIMATED BUDGET		BUDGETED WORKING CAPITAL (less Committed or Assigned)		COMMITTED OR ASSIGNED
			6/30/2025	FY 2026	FY 2026	FY 2026	(DEFICIT)	6/30/2026					
101		GENERAL FUND	\$ 2,200,331	\$ 4,849,934	\$ 4,908,946	\$ (59,012)	\$ 2,141,319						
202		MAJOR STREET FUND	253,150	772,575	964,556	(191,981)	61,169						
203		LOCAL STREET FUND	82,335	858,605	917,622	(59,017)	23,318						
204		MUNICIPAL STREET FUND	525,188	905,861	1,210,151	(304,290)	220,898						
208		PARKS & RECREATION FUND	44,672	210,572	230,126	(19,554)	25,117						
248		DDA SPECIAL REVENUE FUND	880,318	1,485,815	1,581,898	(96,083)	784,235						
394		DDA DEBT SERVICE FUND	42,074	472,517	472,405	112	42,186						
494		DDA CAPITAL PROJECTS FUND	79,214	450,000	450,000	-	79,214						
407		2023 DOWNTOWN CAPITAL PROJECTS FUND	147,278	-	-	-	147,278						
265		DRUG FORFEITURE FUND	1,346	1,504	2,800	(1,296)	50						
266		POLICE RESTRICTED FUND	15,326	17,197	20,400	(3,203)	12,123						
274		GRANTS FUND	626,187	667,603	1,262,706	(595,103)	31,084						
295		AIRPORT DEVELOPMENT FUND	98,670	97,366	134,981	(37,615)	61,055						
305		2016 CAPITAL IMPROVEMENT DEBT SVC	24,352	256,158	255,055	1,103	25,455						
306		2019 CAPITAL IMPROVEMENT DEBT SV	12,631	569,334	567,650	1,684	14,315						
401		CAPITAL IMPROVEMENT FUND	179,619	-	-	-	179,619						
495		LOCAL DEVELOPMENT FINANCE AUTHORITY	33,053	47,274	43,773	3,501	36,554						
592		WATER & SEWER FUND	2,862,518	8,639,020	8,632,738	6,282	1,999,760						(869,040)
403		2023 IRP CAPITAL PROJECTS FUND	2,140,533	-	-	-	2,140,533						
404		2023 RAW WATER MAIN CAPITAL PROJ FUND	60,184	-	-	-	60,184						
405		2023 WWTP CAPITAL PROJECTS FUND	-	53,674,752	53,674,752	-	-						
661		EQUIPMENT OPERATING FUND	350,207	447,703	671,198	(223,495)	126,713						
678		EMPLOYEE BENEFIT FUND	508,858	1,396,980	1,396,980	-	508,858						
		TOTALS	11,168,044	75,820,769	77,398,737	(1,577,968)	8,721,037						(869,040)
		Notes:											
		Working Capital is current assets less current liabilities											

GENERAL FUND TRANSFERS	FY26 Proj Budget	FY25 Amended Budget	FY24	FY23	FY22	FY21	FY20	FY19	FY18	FY17	FY16	FY15	FY14	FY13	FY12	15 YEAR TOTALS
LOCAL STREET FUND												492,891	225,000	169,775	167,100	1,054,766
MUNICIPAL STREET FUND							100,000	125,000	80,000		250,000			58,183		613,183
PARKS & REC FUND					30,000	15,600	47,760	27,550	47,825	43,500				5,000		217,235
CEMETERY FUND												47,500	51,098	46,807	49,931	195,336
GRANTS FUND			100,000	260,000	59,800		57,620	32,000	50,000	20,000	158,000			40,000		777,420
POLICE RESTRICTED FUND	1,500	2,000	7,300				1,500									10,800
AIRPORT FUND										922						922
CAPITAL PROJECTS FUND														50,000		50,000
L DFA									100,000	134,000	80,000	85,000	100,000	524,196	310,000	1,333,196
EQUIPMENT OPER FUND						115,730	48,000	30,000								193,730
EMPLOYEE BENEFITS FUND				50,000												50,000
TOTALS	1,500	2,000	107,300	260,000	89,800	131,330	206,880	184,550	277,825	198,422	488,000	625,391	376,098	893,961	527,031	4,496,588



Fee Schedule July 1, 2025 - June 30, 2026

Service	Resident	Non-Resident
	Airport	
Banner Towing	\$40.00 per day	\$40.00 per day
Building Department		
(Contracted with Eaton County to perform building services)		
https://www.eatoncounty.org/DocumentCenter/View/8763/Fee-Schedule-PDF		
	Cemetery	
Burial Plots	\$525.00	\$775.00
Additional Burial (up to three cremains interments)	\$157.50	\$232.50
Cremains Plots		
Plot (3' x 3' area composed of 1 or 2 niches)	\$340.00	\$510.00
Niche (space in a plot for single use only)	\$170.00	\$255.00
Grave Openings (disinterments are double the grave opening fee)		
Burial Plot		
Before 3:30 p.m.	\$1,206.00	\$1,809.00
After 3:30 p.m. Weekends/Holidays	\$1,293.00	\$1,940.00
Cremains Plot		
Before 3:30 p.m.	\$284.00	\$426.00
After 3:30 p.m. Weekends/Holidays	\$333.00	\$500.00
Mausoleum		
Cement-in	\$155.00	\$155.00
Tier 1	\$1,143.00	\$1,143.00
Tier 2	\$1,597.00	\$1,597.00
Tier 3	\$1,370.00	\$1,370.00
Tier 4	\$1,030.00	\$1,030.00
Crypt Opening	\$216.00	\$324.00
Foundations for Markers (single plot maximum width 38 inches; multiple plot maximum width 78 inches)		
Regular Schedule (last week of April and first week of May [orders must be received by 15 April], and last week of September and first week of October [orders must be received by 15 Sep])	\$0.75/in ²	\$0.75/in ²
Special Order (second week of June, July, and August with two-week notification)	\$0.75/in ² plus \$250.00	\$0.75/in ² plus \$250.00
Cremains markers (maximum size 24 x18 inches)	\$155.00	\$155.00
Veterans markers	\$155.00	\$155.00

City Hall

Checks/Insufficient Funds	\$35.00	\$35.00
Electronic Tax Roll/bulk payers	\$100.00	\$100.00
Greenspace Memorial Bench	\$2,000.00	\$2,000.00
Notary Public	\$10.00 per document	\$10.00 per document
Right of Way Permit Application Fee (utilities subject to METRO Act are exempt)	\$25.00	\$50.00
Public Notice right-of-way closure	\$100.00	n/a
Peddler's Permit (per user)	\$200.00	\$200.00
Copies		
8.5" by 11"	\$1.00 Per Page	\$1.50 Per Page
11" by 17"	\$2.00 Per Page	\$3.00 Per Page

FOIA

Search, Examination, Review, Deletion and Separation, and Monitoring of Inspection hourly wage (plus $\frac{1}{3}$, per AG Opinion #7017) of lowest paid employee capable of retrieving the requested records

Police Department

Bicycle Licenses	\$0.50 per bicycle	n/a
Drug Kits		\$20.00
Fingerprints		\$20.00
Parking Permits		\$30.00 per year
Preliminary Breathalyzer Test		
Monday – Friday, 8:00 a.m. – 5:00 p.m.	\$5.00	\$10.00
Weekend & Holiday, 8:00 a.m. - 9:00 p.m.	\$5.00	\$10.00
Any other time	\$6.00	\$12.00
Preliminary Breathalyzer Test Straws		\$1.00
Parking Violations (Subject to City Code Ch 42 Article III – Additional Penalties)		
1. Parking in handicapped areas (sign required, towing and storage charges added if towed)		\$100.00
2. Parking too far from curb		\$20.00
3. Angle parking violations		\$20.00
4. Obstructing traffic		\$20.00
5. Prohibited parking (signs unnecessary, except as indicated):		
a. On sidewalk		\$20.00
b. In front of drive		\$20.00
c. Within intersection		\$20.00
d. Within 15 feet of a hydrant		\$20.00
e. On crosswalk		\$20.00
f. Within 20 feet of crosswalk or 15 feet of corner lot lines		\$20.00
g. Within 30 feet of street signs, traffic sign or signal		\$20.00
h. Within 50 feet of railroad crossing		\$20.00
i. Within 210 feet of fire station entrance		\$20.00
j. Within 75 feet of fire station entrance on opposite side of street (sign required)		\$20.00

k. Beside street excavation when traffic obstructed	\$20.00
l. Double Parking	\$20.00
m. On bridge or viaduct	\$20.00
n. Within 200 feet of accident where police in attendance	\$20.00
o. In front of theater	\$20.00
p. Blocking emergency exit	\$20.00
q. Blocking fire escape	\$20.00
r. Wrong direction	\$20.00
s. Front yard parking	\$20.00
t. Blocking a mailbox	\$20.00
u. All night parking in parking lots (3:00 a.m. to 5:00 a.m.)	\$20.00
6. In prohibited zone (sign required)	\$20.00
7. In an alley	\$20.00
8. Parking for prohibited purpose:	
a. Displaying vehicle for sale	\$20.00
b. Working on or repairing vehicle	\$20.00
c. Displaying advertising	\$20.00
d. Selling merchandise	\$20.00
e. Storage over 48 hours	\$20.00
f. On-street parking of recreational vehicle over 24 hours	\$20.00
g. On-street parking on trailers not attached to vehicle	\$20.00
9. Wrong side, boulevard or roadway	\$20.00
10. Loading zone violation	\$20.00
11. Not parked within parking space	\$20.00
12. Failure to set brakes	\$20.00
13. Parked on grade, wheels not turned to curb	\$20.00
14. Abandoned vehicle (plus towing and storage charges)	\$20.00
15. Wrong Side Parking Snow Removal Season or Emergency Snow Declaration	\$20.00
16. Between sidewalk and curb	\$20.00
17. Private property without owner's consent	\$20.00

Department of Public Services

Sidewalk

Permit & Inspection	\$57.75	n/a
Administration Fee	\$57.75	n/a
Grinding	\$190.58 Mobilization + \$36.55 per Linear Ft.	n/a
Replace or Repair 4"	\$317.63 Mobilization + \$29.05 per Sq. Ft.	n/a
Replace or Repair 6"	\$317.63 Mobilization + \$43.57 per Sq. Ft.	n/a

Curb Cut

Permit & Inspection	\$115.50	n/a
Replace or Repair	\$106.84 per Linear Ft.	n/a
Street Cut		
Deposit	\$49.50 per Sq. Ft.	n/a
Permit & Inspection	\$115.50	n/a
Repair	time and materials	n/a
Grand Ledge Composting Center		
Annual sticker	\$40.00	\$225.00
Seven-day pass	\$25.00	n/a

Water and Sewer Rates

Water Rates (per 1,000 gallons)		
For first 4,000 gallons	\$6.11	\$9.17
4,000 gallons and more, or sprinkler meters	\$8.31	\$12.47
Fixed Water Charge (per equivalent meter per month)	\$37.12	\$55.68
Fixed Water Charge (additional meter purchased for sprinkler/irrigation)	\$0	\$0
Water Connection (based on size of meter)		
3/4"	\$500.00	\$750.00
1"	\$600.00	\$900.00
1 1/2"	\$1,250.00	\$1,875.00
2"	\$1,350.00	\$2,025.00
3"	\$1,650.00	\$2,475.00
4"	\$2,850.00	\$4,275.00
6"	\$5,700.00	\$8,550.00
Water Meter	Current Pricing	Current Pricing x 1.5
2 nd Water Meter	Current Pricing	Current Pricing x 1.5
Water Tap Fee	Time and materials	Time and materials x 1.5
Water Capital Investment (commercial and multiple-family residential uses only)	\$5,000.00	\$7,500.00
Sewer Rates (per 1,000 gallons)	\$11.19	\$11.19
Extra Strength Industrial Surcharge (Additional charge to regular sewer rate per 1,000 gallons. Applied for wastes discharged with a loading greater than Normal Domestic Sewage.)		
Biochemical Oxygen Demand (BOD)	\$0.37 per lb.	\$0.37 per lb.
Suspended Solids	\$0.67 per lb.	\$0.67 per lb.
Phosphorus	\$5.79 per lb.	\$5.79 per lb.
Fixed Sewer Charge (per equivalent meter per mo.)	\$58.59	\$58.59
Meter Reading of Sanitary Sewer Only	\$10.00	\$10.00
Accounts		
Sanitary Sewer Connection		
For first meter equivalent	\$500.00	\$500.00
Each additional meter equivalent	\$400.00	\$400.00
Sewer Tap Fee	Time and materials	Time and materials
Sewer Separation (per residential equivalent)	\$2,000.00	\$2,000.00

Sanitary Sewer Capital Investment (per residential equivalent)	\$1,000.00	\$1,000.00 ¹
Deposit (services terminated for non-payment)	\$100.00	\$100.00
Deposit per rental unit	\$250.00	\$250.00
Late Payment Penalty	Charge for payments of water/sewer bills is calculated at 10% of the unpaid balance.	
Deposit for Commercial Customers	\$250.00 multiplied by the flow ratio set forth in City Code §214-9a(2) or \$1,500.00 whichever is less.	
Turn-on / Turn-off Charge		
7:30 a.m. to 3:00 p.m., Monday through Friday, excluding holidays	\$50.00	\$50.00
All Other Hours	\$100.00	\$100.00
Preliminary Meter Check	\$50.00 per visit	\$100.00 per visit
Meter Check		
Meter found to be in error	None	None
Meter not found to be in error	\$50.00	\$50.00
Water Sampling fee	\$50.00	\$75.00
Failure to provide scheduled entry	\$50.00	\$50.00
Bulk Water		
7:30 a.m. to 3:00 p.m., Monday through Friday, only, excluding holidays	Labor: \$50.00 per hour (1 hour minimum) plus	
Available at Iron Removal Plant only	Bulk water rate: \$100.00 per 1,000 gallons	

Facilities, Parks and Recreation

Facilities

The Grand Ledge Area Chamber of Commerce, Ledge Craft Lane, Ltd., and a Memorial Day Parade are exempt from park and facility rental fees, except they are subject to a \$150.00 park and facility rental fee if admission is charged to the public or vendors.

Facilities, Park and City Hall Rental (less than 100 persons in attendance). All rentals require a refundable \$100.00 deposit to cover damage, clean-up, or time used in addition to reservation. The City may charge additional fees for other services not listed. Rental and deposit fees must be paid in full to secure a reservation. The City will not hold park or facility requests based on partial payment of rental or deposit fees. Cancellations must be made at least 14 days before the rental date in order to receive a refund of the rental and deposit fees.

Facilities and Park Rental (more than 100 persons in attendance). All rentals require a non-refundable application fee of \$100.00 to process the application request and a refundable deposit of \$500.00. The deposit is to cover damage, clean-up, or time used in addition to the reservation. Upon receipt of completed application and non-refundable application fee, the City will review the request and calculate the total rental fee, including any additional rental fees or permit fees and refundable deposit. The applicant will be contacted with results of the review within seven (7) business days. Rental deposit fees must be paid in full to secure a reservation. The City will not hold facility requests based on partial payment of fees. Cancellations must be made at least 14 days before the rental date in order to receive a refund. The application fee will not be refunded.

Fitzgerald Memorial Ball Field (downtown)		
Half Day	\$250.00	\$500.00
Full Day	\$450.00	\$900.00
Non-Profit Half Day	\$125.00	\$250.00

¹ Factors governed by Water and Sewer Agreement effective 1/1/2022

Non-Profit Full Day	\$225.00	\$450.00
Island Park and Riverview Park		
Half Day	\$750.00	\$1,500.00
Full Day	\$1,500.00	\$3,000.00
Non-Profit Half Day	\$500.00	\$1,000.00
Non-Profit Full Day	\$750.00	\$1,500.00
Island Park Boat Dock – J&K Steamboat (per season)	\$1,000	\$1,000
Island Park Gazebo or Lookout, and Jaycee		
Park Pavilion		
Half Day	\$80.00	\$160.00
Full Day	\$150.00	\$300.00
Non-Profit Half Day	\$40.00	\$80.00
Non-Profit Full Day	\$75.00	\$150.00
Bridge Street Plaza and Jaycee Park		
Performance Shelter		
Half Day	\$150.00	\$300.00
Full Day	\$300.00	\$600.00
Non-Profit Half Day	\$75.00	\$150.00
Non-Profit Full Day	\$150.00	\$300.00
City Hall Gymnasium, Community Rooms, Meeting Rooms		
Per Hour Rate	\$25.00	\$50.00
Non-Profit Per Hour Rate	\$20.00	\$40.00

Zoning

Appeal of Zoning Administrator	\$250.00
Fence Permit	\$25.00
Interpretation of Zoning Ordinance	\$250.00
Food Truck Permit – Application Fee	\$50.00
Food Truck Permit – Private Property	\$500.00
Food Truck Permit – City Property	\$1,000.00
Lot Split	\$150.00
Nuisance (administration fee)	\$100.00
Rezoning	\$1,000.00
Temporary Sign Permit (permanent signs are issued through Building Official)	\$50.00
Site Plan (new or non-administrative amendment)	\$1,000.00
Site Plan (extension of approval)	\$100.00
Special Use Permit	\$1,000.00
Group day center special use permit	\$500.00
Subdivision Plats – Preliminary	\$1,000.00
Subdivision Plats – Final	\$500.00
Temporary Permit	\$160.00
Zoning Confirmation/Verification Letter	\$200.00
Variance from Zoning Ordinance	\$500.00
Zoning Permit	\$50.00

General Fund

The City of Grand Ledge holds an inter-governmental agreement with DeWitt Charter Township and the City of DeWitt for Assessing services. The City of Grand Ledge Assessing Department's primary obligation is to prepare the annual Assessment Roll. This responsibility includes several individual tasks which are identified below. The process begins by listing, inspecting, and valuing each assessable property within the city. Assessable properties include all Real Property classifications, including: Commercial, Industrial, Residential, and Developmental, as well as all assessable Business Personal Property.

The Department also prepares the annual assessment roll, including the Warrants authorizing the collection of taxes. In addition to the appraisal of all new construction in the City, the Assessing staff also administers the Property Transfer Affidavit program and oversees the Principal Residence Exemption Program.

Key Responsibilities

- Provide accurate and equitable assessments annually for all Residential, Commercial, Industrial, and Personal Property parcels.
- Serve Taxpayers by providing the best customer service possible.
- Answer all requests for information in a timely and professional manner.
- Provide accurate and timely implementation of Primary Residence Exemption requests.
- Proactively inform taxpayers, residents, and potential investors of new or pertinent assessment information.
- Meet and/or exceed all State Tax Commission requirements for property tax assessment.
- Process all divisions and combinations of parcels for inclusion on the Annual Assessment Roll.

Department Objectives

1. Data Integrity - Continue to perform at least 500 site visits each year as part of the ongoing data verification program. This includes residential, commercial and industrial properties, and is performed in accordance with Michigan State Tax Commission guidelines. The purpose is to assure records are accurate and current.
2. Property Appraisals – the staff will prepare all assessments in accordance with Michigan State Tax Commission guidelines. This includes proper preparation of defensible sales studies, land value analysis, and Economic Condition Factors analysis annually for each City sub-market.

3. Michigan Tax Tribunal Cases – Handle all cases that are appealed to the Michigan Tax Tribunal. Complete Appraisals, attend hearings, and meet with City Legal Counsel as needed.
4. Customer Care - Continue to provide excellent customer service by providing accessibility to accurate property information through the online assessing database, as well as one-on-one interaction.
5. Internal Assistance – work with all other City Departments as needed and help with whatever tasks the assessing department can assist with. This includes help with IFT's, DDA's, Special State Tax Commission Reports, etc.
6. Personal Property canvas – Work to ensure personal property accounts are created, and work with property owners to discover true value of personal property located in the City of Grand Ledge as of December 31st of each year. Additionally, ensure that small taxpayer exemption forms and eligible manufacturing personal property programs are administered correctly.
7. Property Transfers – a significant part of the job is to track property ownership changes for Assessment and Tax Roll updates. Staff will continue to process all Property Transfer Affidavits, requests for PRE Exemptions, and all recorded deed activity.



The City of Grand Ledge and Eaton County entered into an inter-governmental agreement in April 2025 for building department services. Under the agreement, the Eaton County Department of Construction Codes and Planning and Zoning (Eaton County Construction Codes) will provide all building department-related services including permitting, plan review, inspections, and enforcement.

Building and trades permit applications and payment of fees will be made directly to the Construction Codes department, which utilizes on-line permitting.

Unlike the previous Intergovernmental Agreement that the City had with the City of DeWitt and DeWitt Township, the agreement with Eaton County does not generate building fee revenue for the City. The fees paid to the County from permits, inspections, and code enforcement activities are compensation for the services provided.

Enforcement of the building-related portions of the International Property Maintenance Code (as amended by City Ordinance 605) will be performed by the Eaton County Construction Codes department.

Eaton County Construction Codes has a robust website which can be viewed here: [Dept. of Construction Codes & Planning and Zoning | Eaton County, MI](#). The Construction Codes fee schedule, which as amended from time to time can be viewed here: <https://www.eatoncounty.org/DocumentCenter/View/8763/Fee-Schedule-PDF>

Oakwood Cemetery Budget Narrative

The operation and maintenance of Oakwood Cemetery in the City of Grand Ledge are funded through the General Fund, ensuring year-round care, upkeep, and enforcement of cemetery regulations. Key responsibilities include grounds maintenance, funeral services, interments, and ongoing improvements to cemetery infrastructure and facilities.

Revenue Sources:

Oakwood Cemetery operations are partially funded through cemetery fees and lot sales. However, these revenues do not fully cover annual expenses, requiring additional support from the City of Grand Ledge's General Fund to maintain the cemetery's essential functions and services.

Expenditures:

Allocated funds are used for personnel, equipment, and contracted services necessary for maintaining cemetery grounds and providing burial services. Primary expenditures include:

- **Grounds Maintenance:** Routine lawn care, roadway plowing and grading, tree and shrub pruning, and general landscaping.
- **Burial Services:** Scheduling and coordination of funerals, interments, and lot sales.
- **Infrastructure Upkeep:** Pouring and maintaining monument foundations, as well as facility improvements to ensure a well-maintained and accessible cemetery.

The City of Grand Ledge has a contractual agreement for grounds maintenance, which includes grass cutting and leaf collection. City staff manage scheduling, lot sales, and burial operations to ensure efficient service and proper care of the cemetery. This budget allocation reflects the City's commitment to preserving Oakwood Cemetery as a well-maintained and dignified final resting place for the community.



Building Maintenance Contract: The building maintenance contract with Meyer Heating and Plumbing was approved for a one-year period of March 11, 2025, through March 11, 2026. There are three one-year extensions available upon mutual consent. This contract includes service and maintenance for the HVAC and plumbing service needs at City Hall. We will work with Myer to come up with a possible replacement schedule for our aging equipment.

Custodial Services Contract: The custodial services contract with RBS was approved in September 2023 and has two one-year extensions, expiring September 2025. This will need to be put out for proposals in July of 2025.

City Council Recommendations: The Management Team will continue to monitor and make recommendations to City Council to ensure the best use of City Hall, including preventative maintenance items.

The City Clerk's department is responsible for:

- Maintaining all City records, both paper and electronic, ensuring proper archiving, retention, and disposal, responding to requests for records under the Freedom of Information Act, tracking all contract and agreement terms, and ensuring proper renewal or cancellations, and maintaining the City Code.
- Recording City Council meetings and actions, certifying minutes, resolutions, and ordinances, and ensuring proper parliamentary procedure.
- Compliance with the Open Meetings Act, properly posting and recording all City meetings, and maintaining Oaths of Office for all elected and appointed officials serving on City boards and commissions.
- Conducting all elections in the City in accordance with Michigan Election Law, recording the registration, cancellation, and challenging of electors, providing forms for the nomination and recall of elected officials, and the proposal of ballot initiatives and referendums, maintaining a supply of forms and equipment for the conduct of elections, and ensuring the integrity of the election process and the viability of recounts.

During the past year, the City Clerk has been involved with improving the City's information technology and audio/video systems, implementing new election rules and Constitutional language, and with improvements to increase the public's access to City services and information.

Projects for the upcoming fiscal year include:

- Implementing new election rules, legislation, and Constitutional language.
- Implementing searchable electronic records access for all staff.
- Reviewing the City Code for potential updates and clarifications.

Looking to the future, the City Clerk's department will continue discussions and processes to increase the training and understanding of boards and commissions in the conduct of meetings and the Open Meetings Act; continue to work to improve the public's access to video and paper recordings of meetings, and general information; and continue to increase electronic access to records by staff and the public.



**PLANNING & ZONING
DEPARTMENT BUDGET NARRATIVE
FISCAL YEAR 2026**

The Zoning Administrator is responsible for staff functions relating to planning and to the administration and enforcement of the Zoning Ordinance, Subdivision Ordinance, and various City property maintenance ordinances. The Zoning Administrator provides staff support to the Planning Commission and Zoning Board of Appeals in their efforts to preserve and enhance the aesthetic, historical and economic values of the City of Grand Ledge.

GOALS

- Process zoning requests/permits in a timely manner while ensuring compliance with the Zoning Ordinance and other City ordinances as applicable.
- Review the Zoning Ordinance to determine if any amendments are necessary.
- Complete the Master Plan update.
- Promote implementation of the goals and objectives of the Master Plan.
- Eliminate blight by enforcing property and building maintenance ordinances and codes.
- Implement new procedures, in collaboration with other staff members, to improve the City's site plan review process so that all development issues are identified and addressed early in the process, thus reducing the need for multiple plan revisions and conditions of approval.

OBJECTIVES

- Increase public awareness of City ordinance regulations and requirements with the goal of reducing the number of violations that occur.
- Utilize the Master Plan as a guide to managing growth and development in the processing of land use applications and permits.
 - Continue to work with the Building Official and City staff to achieve the most efficient methods of processing building/sign permit applications and coordinating inspections of new construction sites for issuance of both temporary and permanent certificates of occupancy.
- Reduce the number of complaints and improve the appearance of the City by continuing to take a proactive approach to enforcement of the zoning, junk, weeds/grass, and other City ordinances, and by continuing to work with the Building Official to address violations of the International Property Maintenance Code.

GOALS AND OBJECTIVES

The Grand Ledge Police Department provides 24 hour per day police coverage for the City of Grand Ledge. When fully staffed, the department has a working Chief, sixteen full time officers, including four command officers, two part time police officers, and three part time civilian crossing guards. The Department serves the public directed by a mission and goals that support a community-based policing philosophy.

The Department includes many special programs as a part of its crime prevention and youth services initiatives. These include two school resource officers, both of which liaisons with our grade schools and parochial schools, officers trained in Juvenile Forensic Interviewing and officers trained in CIT; used for Critical Incidents involving individuals in distress. There are five Taser 10 certified instructors to teach in-house and assist surrounding agencies as needed. In addition, our officers include instructors who provide training for our community in active violence incident response, multi-purpose K9 and handler to address tracking, narcotics detection, and searches, TEAM child safety programs, and a department interactive website and Facebook page.

Our mission is to use every resource available to make Grand Ledge residents safe in their businesses and homes. Some of the goals that will support that mission, for this fiscal year, are:

1. GOAL: CONTINUED COMMITMENT TO PROVIDING THE HIGHEST QUALITY OF PROFESSIONAL POLICE SERVICE TO OUR COMMUNITY

OBJECTIVE: During Fiscal Year 25 the department will continue to work on achieving the Michigan Law Enforcement Accreditation Commission (MLEAC) accreditation with commitment to reach the highest standards for the agency.

2. GOAL: MAINTAIN A FORMAL PARTNERSHIP BETWEEN THE DEPARTMENT AND THE GRAND LEDGE PUBLIC SCHOOLS

OBJECTIVE: Ensure that the department sustains School Resource Officers within the Grand Ledge Public School District through a formal partnership.

3. GOAL: INCREASED COMMUNITY / NEIGHBORHOOD SAFETY THROUGH ENHANCED ENFORCEMENT.

OBJECTIVE: Increase effective law enforcement through partnership with the community and utilizing effective law enforcement techniques.

4. GOAL: MAINTAIN FULL STAFFING LEVELS AND FOCUS ON EMPLOYEE GROWTH AND DEVELOPMENT

OBJECTIVE: Focus on quality training and search out development opportunities for both supervisors and officers focusing on a strong learning environment to foster growth and succession.

5. GOAL: UPGRADE EQUIPMENT AND AGING TECHNOLOGY TO GIVE OFFICERS THE TOOLS AND RESOURCES NEEDED TO SUCCESSFULLY ACHIEVE THE AGENCY MISSION

OBJECTIVE: Assess, evaluate, replace antiquated equipment, and provide new supporting technology to aid in the completion of our mission of keeping our residents safe in their businesses and homes.

ADDITIONAL FUND INFORMATION

Fund 264 Forfeiture Fund

Fund 264 has historically funded the K-9 Program from both drug forfeiture and donations. This fund reflects the cost to maintain the K-9 Program

Fund 265 Police Restricted Fund

The 265 fund reflects the Drug education and 302 training's revenues and expenditures. The drug education line is funded by grants and public donations. As grants and financial support programs still exist, the line will be maintained for use as circumstances dictate.

The State 302 training grant program provides revenues for training police officers in the state of MI. The Grant is contingent on the maintenance of effort funding found in the General Fund line 101 300 301 824. The 302 funding is provided in two payments per year, is based upon staffing levels, and a total of \$3,070 is anticipated for the upcoming fiscal year.

Fund 266 Continuing Professional Education (CPE) Fund

The 266 fund stems from Public Act 1 of 2023 (PA1) which appropriated funds to support the implementation of required annual in-service training standards for all law enforcement officers in accordance with rules promulgated under section 11(2) of the MCOLES Act (1965 PA 203, MCL 28.611). The pilot program started in June of 2024 requiring twelve hours of CPE training per officer. In January of 2025 that was raised to twenty-four hours of CPE training. The calendar years of 2026 and 2027 will continue with the 24 hours required CPE training. Eight hours of MCOLES mandated Mental Health Crisis training are required for 2025, eight hours of Tactical Operations training will be required for 2026, and eight hours of Special Investigations



GRAND LEDGE POLICE⁵⁷
DEPARTMENT BUDGET NARRATIVE
FISCAL YEAR 2026

training will be required for 2027. The remaining sixteen hours of training for each respective year will be selected by the agency. Funds can be used for training and overtime costs so an officer can attend training and equipment utilized for training.

The City Treasurer's Office receives all money collected for the City. These items include property taxes, special assessments, water and sewer billings, miscellaneous invoice payments and various other payments.

The Finance Department has responsibility for safeguarding the assets of the City. This is accomplished in part by maintaining a comprehensive financial system that administers, records, and reports all financial transactions. The financial information must be current, accurate, and relative in order to provide for the needs and decisions of the City Council, City Manager, Department Managers, state and federal agencies, and interested citizens.

The Finance Director and staff provide the following services:

- Accounting and financial services, including utility billings, collections, vendor payments, internal transactions, purchase orders, payroll and general ledger.
- Assistance in preparation and administration of the budget. Budgets are adopted on a basis consistent with generally accepted accounting principles, State statutes and the City Charter.
- Administration of debt records and payments.
- Administration of employee fringe benefit payments and internal charges.
- Maintenance of capital asset and depreciation records.
- Preparation of annual financial statements and coordination with external auditors.
- Maintenance of special assessment rolls.
- Financial reporting to City Council, city departments, state and federal agencies.
- Cash management, credit card acceptance and banking.
- Property tax collections and distributions to taxing authorities.
- Administration of risk management.

Financial information is available on the City of Grand Ledge's website at [Budgets & Financial Reports | Grand Ledge, MI](#). The Citizens' Guide will link the user to the MI Community Financial Dashboard. This dashboard is designed to provide you with easy-to-use, visual data regarding the City of Grand Ledge (this link is provided by Michigan Department of Treasury).

Fund: 101 - GENERAL FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget FY25	March FY 25	FY26	
Revenues								
Dept.: 000 GENERAL								
402.000 CURRENT PROPERTY TAXES-Real	1,695,375	1,796,853	1,989,370	2,054,621	2,054,621	2,075,824	2,118,314	3.1% CPI Increase per State
412.000 DEL PERSONAL PROPERTY TAX	2,242	1,992	2,628	1,415	1,415	-	-	
414.000 PRIOR YR PROP TAX ADJUSTMENTS	(5,982)	(484)	(1,005)	(2,000)	(2,000)	2,675	(2,000)	MTT/BOR contingency
432.000 PILOT - PAY IN LIEU OF TAX	4,092	4,136	4,989	4,088	4,088	-	4,406	3 year average
434.000 TRAILER PARK TAX	1,598	1,655	1,810	1,662	1,662	1,397	1,687	3 year average
445.000 TAX PENALTY & INTEREST	15,994	17,003	20,264	16,713	16,713	10,885	17,754	3 year average
447.000 TAX ADMINISTRATION FEE	134,108	146,645	155,463	149,822	149,822	162,306	154,466	3.1% CPI Increase per State
477.000 CABLE TV FRANCHISE FEE	116,976	110,895	95,467	100,000	100,000	46,496	90,000	Declining cable subscribers
478.000 ZONING PERMITS	3,435	1,650	5,974	2,995	2,995	2,975	3,686	3 year average
479.000 BUILDING PERMITS	145,455	247,866	151,736	400,131	400,131	108,821	-	3 year average
539.000 STATE GRANT	414,895	468,778	2,430	-	-	250,394	-	
573.000 LCSA SHARE APPROPRIATION	-	5,917	198	-	-	464	-	
574.000 STATE REVENUE SHARING-Constitutional	824,126	848,410	837,683	859,127	859,127	407,525	865,725	Treasury document 2-5-25
574.000 STATE REVENUE SHARING-CVTRS	117,809	117,809	117,809	122,178	122,178	91,634	127,065	Treasury document 2-5-25
583.000 LOCAL GRANTS	14,496	1,000	-	-	-	2,850	-	
603.000 DEWITT TOWNSHIP/CITY ASSESSING CONTRACT	104,767	101,851	99,786	113,492	113,492	75,042	127,300	4/1/21-4/1/25
628.000 OPERATIONAL REVENUES	327	258	2,232	387	387	200	939	Interlocal Agreement Dewitt Township, Dewitt City 3 year average
629.000 GENERAL FEES AND CHARGES	9,296	7,143	9,515	7,895	7,895	11,352	8,652	3 year average
629.001 COPY CHARGES	921	1,232	1,514	1,087	1,087	793	1,222	3 year average
658.000 PROPERTY MAINT. ENFORCEMENT	-	-	-	3,000	3,000	-	3,000	
665.001 INTEREST	5,244	92,831	130,015	33,779	33,779	111,562	110,000	
665.003 RENT-PROPERTIES	31,660	31,740	33,140	29,800	29,800	26,030	29,800	Chamber \$4,800, GLAESA \$25K JK-Steam-\$1,200
666.001 INSURANCE DIVIDENDS						57,249		
689.000 CASH OVER AND SHORT	(138)	(281)	141	-	-	(4)	-	
692.204 INDIRECT COSTS MUNICIPAL STS	143,422	160,144	190,634	194,388	194,388	194,388	197,899	3 yr. average of actual costs FY22-24

Fund: 101 - GENERAL FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
692.208 INDIRECT COSTS PARKS & REC	18,660	17,697	20,751	18,220	18,220	21,642	3 yr. average of actual costs FY22-24
692.248 INDIRECT COSTS DDA	76,836	90,791	103,344	120,056	120,056	112,777	3 yr. average of actual costs FY22-24
692.295 INDIRECT COSTS AIRPORT	8,860	9,555	7,032	7,573	7,573	8,320	3 yr. average of actual costs FY22-24
692.495 INDIRECT COSTS LDFA	10,616	12,390	13,502	12,220	12,220	5,686	3 yr. average of actual costs FY22-24
692.592 INDIRECT COSTS WATER & SEWER	315,245	328,911	327,569	378,779	378,779	440,216	3 yr. average of actual costs FY22-24
692.661 INDIRECT COSTS EQPT OPERATING	31,464	32,116	34,268	38,631	38,631	43,107	3 yr. average of actual costs FY22-24
699.248 TRANSFER FROM DDA	68,000	50,000	-	-	-	-	
693.000 SALE OF FIXED ASSETS	26,912	2,876	130,015	-	-	-	
GENERAL TOTAL	4,336,712	4,709,379	4,488,272	4,670,059	4,216,336	4,491,664	
Dept.: 301 POLICE							
480.000 LIQUOR LICENSE	8,075	8,198	15,001	7,991	1,636	10,425	3 year average
539.000 STATE GRANT	34,107	39,388	16,105	-	-	-	MSP Grant program ended FY-24
628.000 OPERATIONAL REVENUES	5,168	4,092	11,168	10,000	4,181	10,000	
629.002 COMMUNITY POLICING REVENUE	-	67,158	209,766	208,375	165,111	216,940	GLPS School Liaison Officers. GLPS event OT
657.000 ORDINANCE FINES	11,048	9,170	18,919	15,000	5,822	13,045	3 year average
659.000 PARKING FINES	3,180	2,527	8,339	2,229	5,420	4,682	3 year average
663.001 SEX OFFENDER REGISTRATION FEE	300	200	250	267	60	250	3 year average
693.000 SALE OF FIXED ASSETS	-	-	1,948	-	4,150	-	
POLICE TOTAL REVENUES	61,877	130,731	281,495	243,862	186,380	255,342	
Dept.: 529 RECYCLING							
595.000 EATON CNTY RECYCLING CONTRACT	24,026	25,718	20,391	21,500	5,112	20,000	current grant amount \$20,000 expires Sep 2025
628.000 OPERATIONAL REVENUES	680	626	400	-	894	-	
RECYCLING TOTAL	24,706	26,344	20,791	21,500	6,006	20,000	(expense associated with Recycling \$68,411)
Dept.: 531 COMPOSTING							
607.001 COMPOST FEES	26,915	26,740	24,810	20,000	9,135	20,000	500@ \$40
COMPOSTING TOTAL	26,915	26,740	24,810	20,000	9,135	20,000	(expense associated with Composting \$36,813)
Dept.: 567 CEMETERY							GASB 54

Fund: 101 - GENERAL FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget	March	FY26	
636.000 HEADSTONE FOUNDATIONS	12,420	6,944	10,544	10,683		4,052	9,969	3 Year Average
637.000 GRAVE OPENINGS	37,232	23,542	38,684	35,316		25,025	33,153	3 Year Average
643.000 SALE OF CEMETERY LOTS	25,770	16,865	16,785	22,052		10,595	19,807	3 Year Average
CEMETERY TOTAL	75,422	47,350	66,013	68,051		39,672	62,929	(expense associated with Cemetery \$194,436)
Total Revenues	4,525,632	4,940,544	4,881,380	5,023,472		4,457,529	4,849,935	

Fund: 101 - GENERAL FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Expenditures							
Dept.: 101 CITY COUNCIL							
703.000 SALARIES/WAGES	7,200	7,084	7,200	7,200	5,400	7,200	
719.000 FRINGE BENEFITS	560	550	559	583	422	565	
826.001 PROFESSIONAL DEVELOPMENT	-	115	-	2,000	-	2,000	
CITY COUNCIL TOTAL	7,760	7,749	7,759	9,783	5,822	9,765	
Dept.: 172 CITY ADMINISTRATION							
703.000 SALARIES/WAGES	181,597	193,466	212,878	228,100	155,996	242,673	
719.000 FRINGE BENEFITS	93,195	104,417	107,413	109,971	59,192	126,924	
826.001 PROFESSIONAL DEVELOPMENT	6,796	2,336	1,456	7,500	2,151	7,500	
CITY ADMINISTRATION TOTAL	281,588	300,220	321,746	345,571	217,339	377,097	
Dept.: 215 CLERK'S OFFICE							
703.000 SALARIES/WAGES	75,860	78,461	82,517	96,050	62,683	101,320	
719.000 FRINGE BENEFITS	38,830	40,466	42,108	48,509	25,163	52,993	
824.000 TRAINING					94		
826.001 PROFESSIONAL DEVELOPMENT	1,569	974	2,740	2,500	446	2,500	
CLERK'S OFFICE TOTAL	116,259	119,901	127,365	147,059	88,386	156,813	
Dept.: 253 FINANCE							
703.000 SALARIES/WAGES	154,294	164,672	172,360	199,727	128,042	204,358	
719.000 FRINGE BENEFITS	76,097	86,754	87,906	93,316	50,098	106,885	
808.000 AUDITOR	25,625	23,380	39,590	44,000	48,892	44,000	Act 51 GASB 75 and F-65, Contract through 7/1/25 (no price increase)
826.001 PROFESSIONAL DEVELOPMENT	1,701	3,260	1,021	3,000	884	3,000	Federal Single Audit, OPEB
FINANCE TOTAL	257,717	278,066	300,877	340,043	227,916	358,243	
Dept.: 257 ASSESSING							
703.000 SALARIES/WAGES	123,529	124,188	124,013	123,125	87,769	141,250	Interlocal Agreement Dewitt Township, Dewitt City Board of Review
719.000 FRINGE BENEFITS	36,918	29,419	29,389	15,204	16,816	16,088	
719.000 OTHER BENEFITS	-	-	-	30,998	-	32,663	Interlocal Agreement Dewitt Township, Dewitt City
851.001 MAILINGS/SUPPLIES	1,954	2,137	3,263	4,070	2,495	4,477	mailings and publications

Fund: 101 - GENERAL FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
933.000 IT	5,214	5,271	6,031	7,000	5,970	7,700	BS&A / APEX software
ASSESSING TOTAL	167,615	161,014	162,696	180,397	113,050	202,177	\$127,300 Revenue, Net Exp \$74,877
Dept.: 262 ELECTIONS							
703.000 SALARIES/WAGES	-	12,570	-	20,000	18,458	-	
719.000 FRINGE BENEFITS	28	-	-	-	62	-	
752.000 OFFICE SUPPLIES	362	5,907	7,558	10,000	5,941	10,000	Voter Roll Maintenance, supplies
852.000 POSTAGE	684	2,334	1,061	2,500	1,206	2,500	Voter Roll Maintenance, supplies
900.000 PRINTING/PUBLISHING	3,412	2,976	35	1,000	417	100	
ELECTIONS TOTAL	4,486	23,788	8,654	33,500	26,084	12,600	
Dept.: 265 CITY HALL							
703.000 SALARIES/WAGES	11,635	11,466	11,573	11,000	7,164	9,177	DPS
719.000 FRINGE BENEFITS	5,612	6,122	6,221	6,600	2,815	5,352	
803.000 TRASH REMOVAL	1,852	2,249	1,485	1,100	1,109	1,500	
804.000 CUSTODIAL SERVICES	21,552	27,191	33,036	35,000	22,024	35,000	contract term 10/22 - 9/25
853.000 TELEPHONE/INTERNET	14,603	15,321	16,671	13,000	10,692	17,000	
921.000 UTILITIES	89,953	83,082	78,556	72,000	51,757	72,000	
931.000 BUILDING MAINTENANCE	175,711	194,054	50,140	100,000	30,425	95,000	\$78K annual maintenance
935.000 INSURANCE	10,918	11,304	12,202	13,218	12,860	13,720	
940.000 EQUIPMENT RENTAL	616	3,805	5,062	1,000	3,028	1,000	
991.000 DEBT-PRINCIPAL	105,000	105,000	110,000	115,000	-	120,000	bonds issued 5/1/13. Final 5/1/34
992.000 DEBT-INTEREST	48,330	46,388	43,763	41,013	20,506	38,138	
993.000 DEBT-PAYING AGENT FEES	250	250	250	250	250	250	
CITY HALL TOTAL	486,033	506,231	368,958	409,181	162,630	408,137	
Dept.: 266 ATTORNEY							
802.001 CONTRACTUAL SERVICES	32,855	53,324	70,251	60,000	10,115	60,000	
ATTORNEY TOTAL	32,855	53,324	70,251	60,000	10,115	60,000	
Dept.: 272 GENERAL GOVERNMENT							
703.000 SALARIES/WAGES	74,725	128,137	165,884	190,900	119,703	223,137	

Fund: 101 - GENERAL FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget	March	FY26	
719.000 FRINGE BENEFITS	12,782	48,062	71,239	73,424		35,046	108,308	
727.001 EMPLOYEE RECOGNITION	941	2,065	2,460	3,000		2,843	5,000	
752.000 OFFICE SUPPLIES	16,756	19,204	17,248	20,000		13,644	20,000	
802.010 LABOR ATTORNEY	46	5,300	107	1,300		29	1,300	
809.001 MICHIGAN MUNICIPAL LEAGUE	4,847	5,006	5,257	5,400		5,520	5,400	annual dues
811.000 CONTRACTUAL	7,480	21,954	5,785	74,000		16,063	24,000	Chamber services \$4,800
824.002 DUES AND MEMBERSHIPS	145	265	100	550		525	550	
826.001 PROFESSIONAL DEVELOPMENT	973	5,457	4,105	10,000		3,083	10,000	
850.000 WEBSITE/COMMUNICATIONS	18,323	17,769	15,145	18,000		17,749	18,000	RAVE, Website annual fee
852.000 POSTAGE	7,317	5,595	5,881	10,120		12,113	11,132	
880.000 CHAMBER OF COMMERCE	-	-	-	400		400	400	
880.001 LEAP	3,000	3,000	3,000	3,000		3,000	3,000	
880.002 GRAND LEDGE ROTARY	225	1,575	675	750		-	750	
880.010 LEDGES PLAYHOUSE	140	5,058	367	3,000		244	3,000	
880.020 MEMORIAL TRAIL	1,500	450	3,000	3,000		-	3,000	DPS
880.040 J&K STEAMBOAT	-	339	377	-		156	-	
900.000 PRINTING/PUBLISHING	5,927	3,645	7,377	5,000		2,663	5,000	
913.000 TRAVEL	325	323	164	2,500		50	2,500	IRS mileage reimbursements
925.000 PROPERTY TAXES & ASSESSMENTS	-	-	-	5,000		-	5,000	
930.002 STORM 2023	-	-	460,401			-		
931.000 BUILDING MAINTENANCE	15,847	463	-	5,000		-	5,000	Non-city hall
933.000 I T	61,904	48,299	63,561	99,305		53,013	114,305	VC3 contract increase, BS&A, hardware, closed caption
934.000 OFFICE EQUIPMENT MAINTENANCE	2,172	-	-	-		-	-	Zoom, Microsoft 365, \$25K server, Windows 11 mail-eqpt & copier—new-postage-meter
935.000 INSURANCE	10,232	10,593	11,435	11,991		12,052	12,447	
936.000 STRUCTURE MAINTENANCE	510	11,233	-	10,000		16,334	10,000	

Fund: 101 - GENERAL FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
971.000 LAND ACQUISITION	6,677	-	112,604	-	-	-	
GENERAL GOVERNMENT TOTAL	252,794	343,792	956,171	555,640	314,229	591,229	
Dept.: 274 SPECIAL PROJECTS							
974.002 CAPITAL IMPROVEMENTS	-	-	-	-	-	-	
Dept.: 301 POLICE							
703.000 SALARIES/WAGES	917,469	964,122	1,030,704	1,193,300	695,556	1,176,786	
703.050 POLICE CROSSING GUARDS	4,933	5,342	5,940	16,800	9,513	16,800	Crossing Guards
703.050 POLICE PART TIME WAGES	44,394	48,074	53,462	48,000	22,907	87,710	2 part time Desk Officers and 1 part time officer
703.100 OVERTIME	33,623	36,653	46,951	52,150	19,983	44,150	GLPS events
719.000 FRINGE BENEFITS	488,791	539,051	559,230	642,213	289,902	648,790	
717.002 UNFUNDED PENSION LIABILITY	69,588	-	-	-	-	-	Mers Actuarial \$240,252 legally required pymt-no additional payment
726.000 PERSONNEL ADMINISTRATION	30	1,641	17,217	33,800	26,040	35,000	Michigan Law Enforcement Accreditation-\$35K (\$15K annual fee)
759.000 GAS AND OIL	22,997	22,833	18,272	20,000	10,035	16,000	Emergency Management Plan
761.000 OPERATING SUPPLIES	13,576	9,953	14,472	16,200	2,439	14,759	5 Year Average
788.000 UNIFORMS	8,380	9,461	10,423	12,500	7,134	16,500	
802.002 ORDINANCE PROSECUTION	22,144	21,670	36,120	36,000	24,000	36,000	Municipal level prosecution
802.010 LABOR ATTORNEY	2,247	6,143	13,223	6,000	8,826	6,000	CBAs Expires 6/30/27
806.000 LAUNDRY/DRY CLEANING	2,713	3,446	4,105	4,000	2,292	4,000	
824.000 TRAINING	3,750	6,110	7,237	10,000	1,122	10,000	
853.000 TELEPHONE/INTERNET	5,743	6,195	4,152	5,600	2,622	5,000	city hall pays internet / land line service
932.000 VEHICLE MAINTENANCE	13,071	14,890	18,888	10,000	8,732	10,000	
933.000 IT	1,155	1,000	10,091	20,845	8,877	82,000	Axon payments
934.000 OFFICE EQUIPMENT MAINTENANCE	338	728	677	-	9	-	
935.000 INSURANCE	57,155	59,173	63,877	68,153	67,328	70,743	
940.000 EQUIPMENT RENTAL	71	33	53	300	20	300	DPS only
977.000 EQUIPMENT	20,503	19,085	23,845	69,300	58,219	20,000	
981.000 VEHICLES	46,783	-	138,274	59,500	63,850	68,000	Price current Ford SUV w/ outfitting 50K for 2025 model plus 18k upfit

Fund: 101 - GENERAL FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	March	FY 26		
995.265 TRANSFER TO DRUG FORFEITURE FUND	-	-	-	-	-	-	1,500	
POLICE TOTAL	1,779,453	1,775,603	2,077,213	2,324,661	1,329,406	2,370,038		rev \$255,342; indirect cost \$206,316
Dept.: 371 BUILDING INSPECTION								
703.000 SALARIES/WAGES	20,604	36,943	38,879	43,040	30,434	-		
719.000 FRINGE BENEFITS	8,927	12,972	13,310	21,001	8,109	-		
752.000 OFFICE SUPPLIES	321	790	639	2,500	279	1,000		
802.000 LEGAL FEES	7,433	6,623	1,906	10,000	2,997	-		
811.000 CONTRACTUAL	100,528	174,346	106,898	280,092	71,713	-		Interlocal governmental agreement
811.101 PROPERTY MAINT. ENFORCEMENT	-	-	-	10,000	-	-		
824.000 TRAINING	-	-	-	2,000	-	-		
933.000 I T	3,388	3,830	4,398	4,000	596	-		BS&A
BUILDING INSPECTION TOTAL	141,202	235,505	166,030	372,633	114,128	1,000		
Dept.: 529 RECYCLING								
703.000 SALARIES/WAGES	16,233	14,467	18,029	21,400	11,385	22,625		
703.100 OVERTIME	3,317	8,587	2,954	6,160	2,533	6,469		
719.000 FRINGE BENEFITS	3,253	3,418	3,395	4,205	2,264	4,692		
761.000 OPERATING SUPPLIES	666	669	767	825	109	825		
811.000 CONTRACTUAL	11,489	11,771	12,434	13,000	18,282	30,000		New Granger costs \$7,000.00 per quarter, estimated, limited data.
921.000 UTILITIES	655	768	636	1,000	457	1,000		
931.000 BUILDING MAINTENANCE	29	382	-	200	10	200		
940.000 EQUIPMENT RENTAL	953	513	3,736	2,500	705	2,500		Plowing, grading, maintenance
957.000 OPERATIONAL EXPENSE	-	-	-	100	-	100		
RECYCLING TOTAL	36,595	40,576	41,951	49,390	35,745	68,411		recycling revenues \$20,000 (\$48,411) "deficit"
Dept.: 531 COMPOSTING								
703.000 SALARIES/WAGES	15,579	24,208	10,828	15,300	9,661	15,542		Attendants Only/Actual composting activities allocated
703.100 OVERTIME	7,575	5,123	384	6,160	960	6,469		Supply Black Dirt to other funds
719.000 FRINGE BENEFITS	3,544	4,797	1,991	4,138	1,711	3,202		

Fund: 101 - GENERAL FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget	March	FY26	
761.000 OPERATING SUPPLIES	135	360	1,473	1,100		28	1,100	
811.000 CONTRACTUAL	-	-	-	-	-	-	7,000	Brush Grinding
940.000 EQUIPMENT RENTAL	22,456	11,997	1,894	18,523		456	2,000	
977.000 EQUIPMENT	136,726	28,101	-	-	-	-	-	Annual Grinding, fuel, repairs
COMPOSTING TOTAL	186,015	74,585	16,569	45,221		12,816	35,313	Potential revenues composing \$20,000 (\$15,313) "deficit"
Dept.: 567 CEMETERY								per GASB 54
703.000 SALARIES/WAGES	26,673	34,486	33,989	36,100		25,087	40,968	DPS
703.100 OVERTIME	2,722	1,830	1,424	4,950		1,188	3,000	
719.000 FRINGE BENEFITS	7,138	8,730	6,571	11,320		5,625	13,418	
726.000 PERSONNEL ADMINISTRATION	-	-	-	300		-	300	
776.000 MAINTENANCE SUPPLIES	24,961	8,006	4,471	7,000		5,802	7,000	
788.000 UNIFORMS	45	56	-	-		-	-	
811.000 CONTRACTUAL	60,239	59,519	74,263	80,680		24,143	87,000	Eaton County jail crew, Mowing, \$64,480, Leaf Removal \$10,000
921.000 UTILITIES	2,410	2,514	2,825	2,500		2,180	2,500	
931.000 BUILDING MAINTENANCE	263	-	210	1,500		549	1,500	DPS Mausoleum Exterior Cleaning
933.000 I T	672	725	762	750		786	750	BS&A annual support
935.000 INSURANCE	1,585	1,641	1,771	1,900		1,867	1,972	
937.000 EQUIPMENT MAINTENANCE	37	-	-	600		-	600	
940.000 EQUIPMENT RENTAL	18,365	16,780	32,899	17,000		13,629	22,000	Burials/Leaf Vac
974.002 CAPITAL IMPROVEMENTS	-	-	-	-		-	-	
CEMETERY TOTAL	145,110	134,289	159,185	164,600		80,856	181,008	(revenues associated with Cemetery \$62,929) (118,079 "deficit" + Indirect costs 15,755)
Dept.: 702 PLANNING & ZONING								
703.000 SALARIES/WAGES	43,787	48,325	49,236	57,900		38,884	58,805	0.6 FTE
719.000 FRINGE BENEFITS	10,280	8,839	9,157	12,281		5,969	10,560	
752.000 OFFICE SUPPLIES	-	-	-	100		-	100	
811.000 CONTRACTUAL	5,623	1,857	-	-		-	5,000	Master Plan Map Updates

Fund: 101 - GENERAL FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget	March	FY26	
811.002 ORDINANCE DEVELOPMENT	-	-	250	1,000	1,000	-	1,000	
852.000 POSTAGE	150	142	451	350	350	68	350	
900.000 PRINTING/PUBLISHING	1,342	1,563	788	1,300	1,300	376	1,300	
PLANNING & ZONING TOTAL	61,182	60,726	59,881	72,931	72,931	45,297	77,115	
Dept.: 965 TRANSFERS OUT								
995.204 TRANSFER TO MUNICIPAL STREETS	-	-	-	-	-	-	-	
995.208 TRANSFER TO PARKS FUND	30,000	-	-	-	-	-	-	
995.265 TRANSFER TO DRUG FORFEITURE FUND	-	-	7,300	2,000	2,000	2,000	-	
995.274 TRANSFER TO GRANTS FUND	59,800	260,000	100,000	-	-	-	-	
995.678 TRANSFER TO EMPLOYEE BENEFITS FUND	-	-	-	-	-	-	-	
995.661 TRANSFER TO EQUIPMENT FUND	-	-	-	-	-	-	-	
TRANSFERS OUT TOTAL	89,800	260,000	107,300	2,000	2,000	2,000	-	
Total Expenditures	4,046,464	4,375,367	4,952,607	5,112,611	5,112,611	2,785,819	4,908,946	
Revenues less Expenditures	479,168	565,177	(71,227)	(89,139)	(89,139)	1,671,710	(59,012)	
Estimated Working Capital 6/30/25							2,200,331	
Estimated Working Capital 6/30/26							2,141,319	

Current
TYPE # Vehicle YEAR Replacement vehicle PROJECTED COST in year of future purchase

TYPE	#	Vehicle YEAR	Replacement vehicle	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33
Ford SW	610	2017	Escape	\$ 12,000	\$ 50,000	60,000	70,000	80,000	90,000	100,000	110,000
Ford Interceptor	611	2023	Interceptor	\$ 59,500	40,000	50,000	60,000	70,000	80,000	*31000	58,000
Ford SUV	612	2015	SUV	\$ 59,500	20,000	30,000	40,000	50,000	60,000	70,000	80,000
Ford Interceptor	613	2018	Interceptor	\$ 59,500	*31000	58,000	85,000	112,000	122,000	132,000	142,000
Ford SUV	614	2019	CHEVY SUV	\$ 59,500	109,000	117,000	125,000	133,000	141,000	149,000	157,000
Ford Interceptor	615	2023	SUV	\$ 59,500	112,000	139,000	166,000	193,000	*31000	58,000	85,000
Ford SUV	616	2016	SUV	\$ 59,500	30,000	40,000	50,000	60,000	70,000	80,000	*31000
Ford SUV	617	2019	SUV	\$ 59,500	117,000	127,000	137,000	*31000	58,000	85,000	112,000
Ford SUV	618	2023	SUV	\$ 59,500	100,000	*31000	58,000	85,000	112,000	122,000	132,000
Spend/Projected Cost				\$71,500	\$59,500	\$59,500	\$59,500	\$59,500	\$59,500	\$59,500	\$59,500

Administration
Road Patrol Vehicle
Command Vehicle
School Vehicle
K9 Vehicle
Detective Vehicle

Miles estimate is relative to the end of Fiscal Year

Fleet Average	64,111	67,667	72,444	91,333	90,444	84,889	91,889	100,778
K9 Age	6	7	8	9	10			

Drug Forfeiture Fund

Fund: 265 - DRUG FORFEITURE FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 301 POLICE							
665.001 INTEREST	9	69	85	4	86	4	
POLICE TOTAL	9	69	85	4	86	4	
Dept.: 303 K9 PROGRAM							
699.101 TRANSFER FROM THE GENERA	-	-	7,300	2,000	2,000	1,500	General Fund transfer needed
K9 PROGRAM TOTAL	-	-	7,300	2,000	2,000	1,500	
Total Revenues	9	69	7,385	2,004	2,086	1,504	
Expenditures							
Dept.: 303 K9 PROGRAM							
957.000 OPERATIONAL EXPENSE	1,873	2,316	7,088	2,800	1,187	2,800	dog supplies
K9 PROGRAM TOTAL	1,873	2,316	7,088	2,800	1,187	2,800	
Total Expenditures	1,873	2,316	7,088	2,800	1,187	2,800	
Revenues less Expenditures	(1,864)	(2,247)	297	(796)	899	(1,296)	
Estimated Working Capital 6/30/25						1,346	
Estimated Working Capital 6/30/26						50	

Police Restricted Fund

Fund: 266 - POLICE RESTRICTED FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 301 POLICE							
665.001 INTEREST	5	94	258	2	419	2	
543.002 PA 1 OF 2023 CPE PROGRAM	-	-	8,000	16,000	16,000	14,000	
POLICE TOTAL	5	94	8,258	16,002	16,419	14,002	
Dept.: 302 ACT 302 TRAINING							
543.001 ACT 302 REVENUES	2,018	3,409	5,507	2,274	3,195	3,195	based on staff levels
699.101 TRANSFER FROM GENERAL FUND	-	-	-	-	-	-	
ACT 302 TRAINING TOTAL	2,018	3,409	5,507	2,274	3,195	3,195	
Total Revenues	2,023	3,503	13,765	18,276	19,614	17,197	
Expenditures							
Dept.: 301 POLICE							
543.002 CPE PROGRAM	-	-		16,000	1,651	14,000	
POLICE TOTAL	-	-	-	16,000	1,651	14,000	
Dept.: 302 ACT 302 TRAINING							
825.000 ACT 302 TRAINING	275	2,012	2,911	3,070	3,450	6,400	anticipated specialized training
ACT 302 TRAINING TOTAL	275	2,012	2,911	3,070	3,450	6,400	New officers special training and Mandated training for Department
Total Expenditures	275	2,012	2,911	19,070	5,101	20,400	
Revenues less Expenditures	1,748	1,491	10,854	(794)	14,513	(3,203)	
Estimated Working Capital 6/30/25						15,326	
Estimated Working Capital 6/30/26						12,123	

Major Street Fund

SUMMARY
ACT 51 OF THE PUBLIC ACTS OF 1951, AS AMENDED
“ACT 51 MADE SIMPLE”
August 2000

Article IX, Section 9, of the Michigan Constitution of 1963, as amended, states that "All specific taxes . . . imposed directly or indirectly on fuels sold or used to propel motor vehicles upon highways. . . or on registered motor vehicles . . . shall, after payment of necessary collection expenses, be used exclusively for transportation purposes. . ."

Public Act 51 of 1951, as amended ("Act 51") governs the distribution of this revenue. The following pages summarize this distribution.

Act 51 creates a fund into which specific transportation taxes are deposited, and prescribes how these revenues are to be distributed and the purposes for which they can be spent. Act 51 establishes jurisdictional road networks, sets priorities for the use of transportation revenues, and allows bonded indebtedness for transportation improvements and guarantees repayment of debt.

The Act also imposes administrative requirements on road agencies, and creates several institutions not having to do with finance.

Michigan Transportation Fund [Sec. 10]

Act 51 creates the Michigan Transportation Fund (MTF). Revenues collected through highway user taxes—state motor fuels taxes, vehicle registration fees, and other miscellaneous automobile-related taxes—are deposited in MTF.

Interdepartmental Transfers — In accordance with the state Transportation Department’s appropriations bill, significant payments are made from the collected funds to several state agencies (the Departments of State, Treasury, State Police, Natural Resources, Civil Service, and the Legislative Auditor General) for services they provide. These payments amounted to \$108 million in Fiscal Year 1996, but have been reduced to \$64 million in recent appropriations bills. The largest interdepartmental transfer is to the Secretary of State for administration of the license-plate system.

Several other programs receive statutory shares of the MTF. Through Public Act 221 of 1987, two per cent of the gasoline tax goes to the DNR’s Recreation Improvement Fund, almost \$18 million in Fiscal 1998. This amount represents taxes paid on fuel used by recreational vehicles.

Amendments to Formula — Before the three-way division is made of funds between state highways, county roads and municipal streets, several appropriations are made directly to programs or particular jurisdictions:

The Rail Grade Crossing Account receives \$3 million.

The Critical Bridge Fund receives \$3 million for debt service on past bond issues, and \$5 million for current projects.

An amount equal to 3 cents’ tax on gasoline (but not other fuels) is divided between the STF, counties and cities and villages according to the 39.1 / 39.1 / 21.8 per cent formula.

An amount equal to 1 cent of the tax on gasoline is apportioned directly to the STF. (These two amendments have the effect of making the 1997 four-cent gas-tax increase unavailable for transit.)

The STF receives \$43 million for debt service on state of Michigan projects.

The Local Program Fund receives \$33 million for division 64.2 per cent to county road commissions and 35.8 per cent to cities and villages.

The Transportation Economic Development Fund receives \$40,275,000 for debt service and division among its five programs. The TEDF law is not part of Act 51, and distributes money to counties and municipalities through three formulas and two grant programs.

After these apportionments, the Comprehensive Transportation Fund (CTF) for transit programs is allocated 10 per cent of the balance, or approximately 8.5 per cent of the MTF. The maximum share permissible under paragraph 2 of Article IX, Section 9 of the Constitution is 10 per cent ("Not less than 90 per cent. . . . shall be used exclusively for . . . roads, streets, and bridges . . .").

Main Formula — After these distributions, the remainder of the MTF is divided between road systems under three levels of government. The State Trunkline Fund receives 39.1 per cent, county road commissions divide 39.1 per cent, and cities and villages divide 21.8 per cent.

Federal-aid Allocation — This section also prescribes the distribution of a fraction of federal aid: 31.5 per cent of Michigan’s Minimum Guarantee apportionment. Nearly a third of this aid, which would otherwise be combined with the rest of Michigan’s federal aid, is distributed to the

TEDF, with 16.5 per cent earmarked for projects in 78 rural counties and 15 per cent for capacity improvements in the five most urban counties.

Comprehensive Transportation Fund [Sec. 10b and e]

Act 51 creates the Comprehensive Transportation Fund (CTF). Its purpose is to provide funds for planning, programming, operation and construction of public transportation systems, in accordance with the policies of the State Transportation Commission. The CTF receives 6.975 per cent of the sales tax on motor-vehicle-related items and approximately 8.5 per cent of net revenues in MTF. The first priority for use of CTF monies is debt service. Administrative expenses are restricted to not more than was used for administration in 1987 (after correcting for inflation).

Most of the remaining CTF money is distributed to local transit agencies for operating and capital grants for public transportation. Not less than 10 per cent is to be used for intercity passenger and freight service. The remainder is allocated for specialized services and other public transportation purposes.

Jurisdictional Road Networks

Act 51 authorizes designation of jurisdictional road networks: county roads and city and village streets. These “legal systems” fix which road is under which agency’s jurisdiction, and determine funding. The Act sets criteria for those designations and allows for the transfer of mileage between systems. Act 51 assigns responsibility for maintenance, construction, and improvement of those roads to the various governmental bodies. Maintenance includes snow removal, cleaning, patching, signing, and marking, in addition to preservation, reconstruction, resurfacing, restoration and rehabilitation.

State Trunklines [Sec. 1]:

The State Trunkline System is one of the jurisdictional road systems authorized by Act 51. Designated by the State Transportation Commission, the state trunkline system consists of roads, streets, and highways found both inside and outside the limits of incorporated cities and villages. It assigns to the Michigan Department of Transportation the direction, supervision, control, and cost of maintenance, construction, and improvements to state trunkline highways,

Incorporated cities of over 25,000 people are required to make a financial contribution, according to population, for improvements to state trunkline highways within their jurisdiction, and for connections between city streets and the state trunkline system. [Section 1c(a)]

This section also requires that the state develop a pavement management system, use life-cycle-cost analysis for projects costing over \$1 million in state funds, and employ various strategies to help minority business enterprises compete for contracts.

County Primary and Local Roads [Sec. 2, 3, 4 and 5]:

The County Primary and County Local Road systems, designated by board members of the County Road Commissions and subject to approval by the State Transportation Commission, are also established by Act 51.

County Primary roads are selected according to their importance to the county, and may be located within cities and villages. All other county roads are part of the County Local road system. In addition, the act authorizes designation of a Seasonal County Road system which is open to public travel only six months a year. [Section 5a]

City Major and Local Streets [Sec. 6,7, 8, and 9]:

City Major Street and Local Street systems established by Act 51 are designated by a municipality’s governing body, subject to the approval of the State Transportation Commission. City Major Streets are chosen according to their importance to the municipality. All other streets are City or Village Local Streets. These street systems include no county roads or state trunkline highways.

Transfer of mileage between jurisdictions

Road mileage may be transferred between jurisdictional entities. A county or city may transfer a road to the state, or the state may transfer a road to a city or county, as long as certain conditions are met; see Act 296 of 1969 (MCL 247.851-247.861). Also, a city or village may request that a county primary road within its boundaries be placed under its jurisdiction; if the county road commission refuses, the decision can be appealed to the Transportation Commission. [Sec. 12c]

MDOT keeps track of the mileage transferred from each jurisdiction to every other jurisdiction. Jurisdictions receiving mileage get a distribution of funds for each mile transferred since 1973.

The amount is governed by the average “revenue worth” per mile of county Primary and Local Roads in the previous year. [Sec 10a]

Formulas and Priorities of Funding

Act 51 sets priorities for the use of funds distributed to state trunklines, county road commissions, and cities and villages. The first priority for each of these systems is debt service.

Restrictions on Funds for State Trunklines [Sec. 11] — After debt service, grants to the railroad grade crossing account are the next priority, with restrictions on the use of those funds including that not more than 50 per cent be used for crossings on state trunklines. Trunkline operating costs are the next priority use of state trunkline funds; these include tort liability settlements by the Department of Transportation, according to a ruling by the Attorney General. Remaining funds are used for maintenance of roads and bridges and for capital improvements. According to Section 11(2), 90 per cent of state funds must be used for “maintenance” as defined in the act, including snow-plowing, marking, patching, as well as reconstruction, resurfacing, restoration and rehabilitation. In addition, Section 11(3) requires 90 per cent of federal revenues be used for maintenance; however, federal funds cannot be used for non-capital “maintenance” activities. This requirement is waived for projects on the federally-designated National Highway System or if compliance causes the state to be ineligible for federal funds, but only to the extent necessary to achieve eligibility.

The act also requires, where possible, warranties of not less than 5 years for contracted construction work, and notification of the legislature of large cost overruns. The act also limits administrative expenditures to ten per cent of annual program expenses. Projects costing over \$100,000 must be competitively bid, for both state and local projects.

County Formula [Sec. 12] — Act 51 sets aside a percentage of funds from the county allocation to be used for snow removal in counties with greater than 80 inches of snow annually. An annual \$10,000 from each county’s portion is also allowed for the services of a licensed professional engineer. After that, the Act requires that ten per cent of MTF funds be distributed to counties having Urban mileage, calculated according to a specific formula, and four per cent be distributed to all counties according to population and Local Road mileage for use on county Local Roads.

Seventy-five per cent of the remainder is then distributed for use on County Primary roads, according to each county’s share of vehicle registrations, County Primary mileage, and with 15

per cent distributed equally to all counties. The other 25 per cent of the remainder is distributed for use on County Local roads, based on population and road mileage.

Restrictions on County Use of Funds — Transfer of funds from Primary to Local systems, or vice versa, is allowed by Act 51. Up to 30 per cent can be transferred from Primary to Local roads, with or without match. Fifteen per cent can be transferred from Local to Primary roads, and another 15 per cent in an emergency or with the approval of the State Transportation Department.

Several restrictions are placed on the use of MTF monies by County Road Commissions. Not more than five per cent can be used for roadside parks. County local funds used for bridge construction on county local roads cannot exceed 75 per cent of the cost of bridge construction, and must be matched by money from other sources. At least 90 per cent of the funds remaining after payments are made for debt service, administration, and capital outlay projects for equipment and buildings, must be used for maintenance. Ninety per cent of federal revenues must also be used for maintenance, but this calculation may be based on a three year average, rather than a single year's expenditure. Federal aid used for non-maintenance activities on county Primary roads within urban-area boundaries and for hard-surfacing of gravel roads on the county Primary system are exempt from the 90 per cent requirement.[Sec. 12(17)]

In addition, the act authorizes county road commissions to contract with other county road commissions for the purchase and use of necessary equipment. The act requires the state and county road associations to jointly develop incentives for counties to establish statewide purchasing pools. It limits county administrative expenditures not attributable to projects to 10 per cent of annual program expenses, and requires the Department of Treasury to conduct performance audits of county road commission use of MTF funds.

City Formula [Sec. 13] — Act 51 mandates that a portion of the city share of MTF funds be reserved for snow removal in cities with snowfall greater than 80 inches in a given year. Seventy-five per cent of the remaining funds are allocated, based on population and a road-mileage formula, for debt service and use on City Major streets. A maximum of five per cent of the funds may be used for roadside parks. The remaining 25 per cent, again distributed according to population and mileage, is for use on the Local street system or for payment of bonds to that purpose. This amount must be matched by an equal amount of locally-raised funds. Not more than ten per cent of the total for City Major and Local streets can be used for administration.

Restrictions on City and Village Use of Funds — Cities and Villages may use their funds on major or local streets, provided the first priority shall be the major street system. Money returned

for expenditure on the major system may be spent on the local system in an amount equal to the amount of local revenues spent on major streets or trunkline highways in any given year and, if not, a comparable amount of major street funds may be transferred for up to two years after that. If a city or village transfers more than 25 percent of its major street funds to the local system, they shall adopt a resolution with a copy to the department listing the municipality's major streets, a statement that they are being adequately maintained, the dollar amount of the transfer and the local streets that received the funds.

Cities may enter into agreements with other cities or villages to consolidate services and provide for joint participation in costs. No requirement is specified for the percentage of funds expended for maintenance.

Townships — Townships are authorized to transfer unexpended township General Fund revenues to the county road fund for maintenance and improvement of county roads within the township, or for widening of state trunkline highways beyond the required width in unincorporated areas of the township. A township may also issue bonds or levy property taxes for maintenance or improvement of county roads within its jurisdiction (3 mills without a vote, and an additional 3 mills with a vote of the people).

Forfeiture of Funds — MTF funds allocated to a county road commission, city or village which remain unused for a period of one year can be forfeited and redistributed among the other counties and cities as described in Section 10.

Non-Motorized Routes — A minimum of one per cent (based on a ten-year average) of MTF funds distributed to the state, counties and cities must be used for non-motorized transportation facilities. Such facilities can be in conjunction with or separate from a road. [Sec. 10k]

Advance Right-of-Way Acquisition — Act 51 authorizes the state, county road commissions, and cities and villages to acquire right-of-way in advance of construction programming and to use MTF distributions for that purpose. [Sec. 13a]

Bonded Indebtedness and Taxation — Act 51 enables the State Transportation Department to sell bonds or notes for several purposes with the approval of the State Transportation Commission. These include bond sales to construct highways or transit systems, to make loans and grants, and to refund old notes. Within 30 days subsequent to a bond issue, the description of a project on the bond list can be amended by the State Transportation Commission.

County Road Commissions are authorized to sell bonds for construction, by resolution of the board of the County Road Commission. The annual amount of a county's debt service cannot exceed 50 per cent of the county's previous-year MTF receipts. [Sec. 18a, b, c]

Corridor Planning— The act requires county road commissions and cities and villages to establish corridor planning committees and corridor plans.

Street Funds 202, 203, and 204

Department of Public Services – Street Funds

The Department of Public Services (DPS) provides maintenance and operational support for three designated street funds: **Major Street Fund (202)**, **Local Street Fund (203)**, and **Municipal Street Fund (204)**. The division operates primarily with six full-time employees and one full-time supervisor. Additional support is provided throughout the year by staff from other DPS divisions as needed. The division also employs an average of two seasonal employees, when available, to assist with tasks such as pothole patching, sign replacement, tree trimming, park maintenance, snow removal, painting, and other essential maintenance activities.

Major Street Fund (202)

The **Major Street Fund** is responsible for the maintenance and improvement of streets designated as **Major Streets** under the Michigan Department of Transportation Act 51 Street System map. These streets serve as primary transportation routes within the City, excluding State trunk lines, and account for **8.64 miles (26.7%)** of all City streets. Major streets include **Brookside Drive, Edwards Street, Green Street, Jenne Street, West Jefferson Street, West Main Street, Union Street, and Willow Highway**.

Revenue Sources:

- State of Michigan Act 51 allocations
- Maintenance contracts for State highways and Eaton County roads
- Contributions from the Municipal Street Fund (supported by property tax revenue)

Planned Expenditures:

- **\$25,000** – Crack sealing, spot patching, and asphalt overlays for select streets in good condition, extending pavement life.
 - **\$9,280** – Cleaning approximately **33% of the city's major street catch basins** as part of the Clean Water Act (Phase II), ensuring compliance with the three-year rotation requirement.
-

Local Street Fund (203)

The **Local Street Fund** finances the maintenance and construction of streets classified as **Local Streets** under the Michigan Department of Transportation Act 51 Street System map. These streets serve as secondary transportation routes, comprising **23.65 miles (73.3%)** of the City's total street network. Included in this system are residential streets such as **Scott Street, Maple Street, Oakwood Street, and Front Street**.

Revenue Sources:

- State of Michigan Act 51 allocations
- Transfers from the Municipal Street Fund for maintenance and reconstruction

Planned Expenditures:

- **\$50,000** – Crack sealing, spot patching, and asphalt overlays on local streets in good condition to extend their lifespan.
- **\$22,720** – Cleaning approximately **33% of local street catch basins** as required by the Clean Water Act (Phase II), ensuring compliance with the three-year rotation requirement.
- **\$105,000** – Milling and resurfacing projects on local streets, including **St. Johns Chase and Middlewoods Way**.

Municipal Street Fund (204)

The **Municipal Street Fund** is responsible for collecting and distributing property tax revenue dedicated to **street maintenance and improvements**.

Revenue Sources:

- Allocated property tax revenue
- Eaton County Road Millage (approved for a 12-year term, expiring in 2027)
- Street Light Special Assessment Districts and Storm Sewer Special Assessment Districts

Planned Expenditures:

- **\$20,000** – Planting new street trees to maintain and enhance the City's tree canopy.
- Maintenance and replacement of sidewalks, street trees, and storm sewer system structures.
- Payment of City-wide street lighting costs.
- Repayment of outstanding debt associated with City streets, including **2016 and 2019 Capital Improvement Bonds**.

Conclusion

The Department of Public Services continues to prioritize **street maintenance, safety improvements, and long-term infrastructure sustainability** in the City of Grand Ledge. The allocations within these funds ensure compliance with regulatory requirements while effectively maintaining and enhancing the City's street network for residents and visitors alike.

Fund: 202 - MAJOR STREET FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
539.000 STATE GRANT	-	-	-	172,300	172,288	-	W River
546.000 ACT 51 DISTRIBUTION	618,803	641,441	657,686	665,725	408,135	683,770	8.64 miles MDOT Act 51 estimate-June 1, 2024
548.000 LOCAL ROADS PROGRAM	10,978	10,972	10,961	11,387	6,392	11,696	8.64 miles MDOT Act 51 estimate-June 1, 2024
549.000 STATE TRUNKLINE MAINT CONTRACT	44,704	41,107	40,186	33,986	10,053	43,809	net zero MDOT contract
550.000 METRO ACT 48 DISTRIBUTION	28,835	30,763	29,352	28,613	-	29,650	3 Year average
628.000 OPERATIONAL REVENUES	9,616	17,874	8,269	3,500	205	3,500	
665.001 INTEREST	720	9,032	12,647	150	9,786	150	
699.204 TFR FROM MUNICIPAL STREETS	-	-	-	120,000	120,000	-	DDA-First-block-W-River
TOTAL MAJOR STREET REVENUES	713,656	751,189	759,100	1,035,661	726,859	772,575	
Expenditures							
Dept.: 450 PRESERVATION STREETS							
703.000 SALARIES/WAGES	32,322	43,984	71,810	64,100	34,176	69,807	
703.100 OVERTIME	652	822	15,837	1,590	291	3,484	
719.000 FRINGE BENEFITS	16,755	24,192	40,749	36,704	17,129	41,817	
776.000 MAINTENANCE SUPPLIES	7,274	5,582	5,499	7,000	5,400	8,000	
811.000 CONTRACTUAL	48,815	39,630	55,259	40,000	4,950	40,000	Preventative Maintenance, mowing, tree removals
940.000 EQUIPMENT RENTAL	41,856	67,966	114,079	70,000	43,931	75,000	
PRESERVATION STREETS TOTAL	147,674	182,175	303,233	219,394	105,877	238,108	
Dept.: 451 TRAFFIC SERVICE							
703.000 SALARIES/WAGES	4,392	4,851	3,635	16,950	1,307	19,552	
703.100 OVERTIME	88	113	183	1,390	-	1,091	
719.000 FRINGE BENEFITS	2,312	2,586	2,020	9,757	722	11,749	
776.000 MAINTENANCE SUPPLIES	3,546	6,637	2,569	5,000	1,579	5,000	Street Paint

Fund: 202 - MAJOR STREET FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
811.000 CONTRACTUAL	11,421	4,821	-	10,000	600	6,000	long lines painting.
940.000 EQUIPMENT RENTAL	5,481	6,666	5,544	8,500	1,864	8,500	
TRAFFIC SERVICE TOTAL	27,239	25,675	13,952	51,597	6,072	51,892	
Dept.: 456 OPERATING EXPENSES							
703.000 SALARIES/WAGES	23,934	25,035	29,621	40,740	36,337	38,672	
719.000 FRINGE BENEFITS	13,266	14,254	15,902	23,100	15,053	22,555	
726.000 PERSONNEL ADMINISTRATION	733	850	556	1,325	753	1,325	
788.000 UNIFORMS	1,059	2,456	4,139	3,000	2,457	3,500	
801.000 ENGINEERING	5,350	553	16,203	2,000	3,653	2,000	
802.000 LEGAL FEES	111	19	-	500	0	500	
853.000 TELEPHONE/INTERNET	1,773	1,969	2,293	2,700	1,107	2,700	
935.000 INSURANCE	2,403	2,488	2,686	2,790	2,831	2,896	
OPERATING EXPENSES TOTAL	48,629	47,623	71,399	76,155	62,191	74,148	
Dept.: 459 STATE TRUNKLINE							
703.000 SALARIES/WAGES	6,288	6,026	8,476	7,742	3,776	11,271	
703.100 OVERTIME	2,681	1,919	671	3,260	2,445	3,500	
719.000 FRINGE BENEFITS	3,676	3,584	4,657	4,732	1,463	6,758	
921.000 UTILITIES	527	536	554	750	379	750	
940.000 EQUIPMENT RENTAL	17,162	13,765	14,393	7,600	11,730	10,330	
957.000 OPERATIONAL EXPENSE	6,466	6,034	5,159	9,902	0	11,200	
STATE TRUNKLINE TOTAL	36,800	31,864	33,910	33,986	19,793	43,809	net zero Based on Contract expires 9/30/25
Dept.: 492 WINTER MAINTENANCE							

Fund: 202 - MAJOR STREET FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
703.000 SALARIES/WAGES	7,334	7,700	9,983	37,100	10,731	34,597	
703.100 OVERTIME	5,805	5,919	3,546	15,020	6,515	13,943	
719.000 FRINGE BENEFITS	4,403	4,808	5,532	22,613	2,768	24,597	
776.000 MAINTENANCE SUPPLIES	28,905	26,387	27,339	38,000	17,983	42,000	Salt and Liquid Chloride
940.000 EQUIPMENT RENTAL	18,131	17,421	15,523	18,000	19,953	18,000	
WINTER MAINTENANCE TOTAL	64,579	62,236	61,922	130,733	57,950	133,137	
Dept.: 495 - ADMINISTRATION							
703.000 SALARIES/WAGES	14,463	15,557	16,660	18,410	12,251	21,230	DPS AA at 32.5%
719.000 FRINGE BENEFITS	7,674	8,747	9,048	10,862	5,118	12,382	
752.000 OFFICE SUPPLIES	261	101	134	1,500	24	1,500	
802.010 LABOR ATTORNEY	154	152	296	3,000	96	3,000	
852.000 POSTAGE	27	20	59	50	1	50	
ADMINISTRATION TOTAL	22,578	24,577	26,198	33,822	17,490	38,162	
Dept.: 501 - CONSTRUCTION							
974.006 CONSTRUCTION	213,666	26,800	136,670	401,010	2,162	-	
974.999 CONSTRUCTION ENGINEERING	3,610	16,932	82,468	42,000	57,832	115,300	Union Street Design
CONSTRUCTION TOTAL	217,276	43,732	219,137	443,010	59,994	115,300	
Dept.: 965 - TRANSFERS OUT							
995.203 TRANSFER TO LOCAL STREET FUND	225,000	100,000	150,000	270,000	270,000	270,000	
TRANSFERS OUT TOTAL	225,000	100,000	150,000	270,000	270,000	270,000	
Total Expenditures	789,776	517,882	879,750	1,258,696	599,366	964,556	
Revenues less Expenditures	(76,120)	233,307	(120,650)	(223,035)	127,492	(191,981)	
Estimated Working Capital 6/30/25						253,150	
Estimated Working Capital 6/30/26						61,169	

Local Street Fund

Fund: 203 - LOCAL STREET FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
539.000 STATE GRANT	-	-	-	-	0	-	
546.000 ACT 51 DISTRIBUTION	253,617	263,400	270,542	273,372	170,312	280,782	23.65 miles - MDOT Act 51 -June 1, 2024
548.000 LOCAL ROADS PROGRAM	4,499	4,506	4,509	4,677	2,667	4,803	23.65 miles - MDOT Act 51 -June 1, 2024
628.000 OPERATIONAL REVENUES	7,637	5,764	7,658	5,000	0	7,020	3 Year Average
665.001 INTEREST	870	8,979	11,983	1,000	11,290	6,000	
699.202 TRANSFER FROM MAJOR STREETS	225,000	100,000	150,000	270,000	270,000	270,000	In compliance with MDOT-max 50%
699.204 TFR FROM MUNICIPAL STREETS	200,000	160,000	75,000	150,000	150,000	290,000	
LOCAL STREET REVENUES	691,623	542,648	519,692	704,049	604,269	858,605	
Expenditures							
Dept.: 450 PRESERVATION STREETS							
703.000 SALARIES/WAGES	56,799	89,884	82,749	100,300	64,701	104,074	
703.100 OVERTIME	908	2,751	10,386	2,702	835	3,809	
719.000 FRINGE BENEFITS	29,303	48,831	47,035	57,154	30,330	61,906	
776.000 MAINTENANCE SUPPLIES	6,898	5,714	7,124	10,000	9,527	12,000	
811.000 CONTRACTUAL	74,501	73,377	170,867	85,000	34,543	85,000	Tree Removals, Catch Basins
940.000 EQUIPMENT RENTAL	99,737	140,569	142,288	168,000	73,669	168,000	Crack Filling
PRESERVATION STREETS	268,146	361,127	460,448	423,156	213,605	434,789	
Dept.: 451 TRAFFIC SERVICE							
703.000 SALARIES/WAGES	6,513	4,579	4,208	17,806	3,368	19,815	street painting
703.100 OVERTIME	-	398	23	1,460	-	1,091	
719.000 FRINGE BENEFITS	3,230	2,552	2,312	10,249	1,650	11,903	

Fund: 203 - LOCAL STREET FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
776.000 MAINTENANCE SUPPLIES	6,396	7,431	2,279	6,500	2,555	6,500	Street Paint
940.000 EQUIPMENT RENTAL	8,213	5,791	4,065	8,000	3,883	8,000	
TRAFFIC SERVICE	24,352	20,752	12,887	44,015	11,456	47,309	
Dept.: 456 OPERATING EXPENSES							
703.000 SALARIES/WAGES	15,022	17,315	28,911	25,491	30,079	25,338	
719.000 FRINGE BENEFITS	8,115	9,560	15,254	14,453	13,412	14,778	
726.000 PERSONNEL ADMINISTRATION	684	1,046	545	1,500	770	1,500	
788.000 UNIFORMS	3,543	3,412	5,757	3,600	3,242	3,600	
801.000 ENGINEERING	3,806	-	2,600	2,500	-	2,500	
802.000 LEGAL FEES	111	19	-	-	-	-	
853.000 TELEPHONE/INTERNET	1,774	1,969	2,294	2,750	1,108	2,750	
935.000 INSURANCE	2,413	2,498	2,696	2,800	2,842	2,906	
957.000 OPERATING SUPPLIES	-	43	-	1,000	-	1,000	
958.000 TREE PLANTINGS	14,825	-	-	-	-	-	Moved to Municipal Streets
OPERATING EXPENSES	50,291	35,860	58,057	54,094	51,453	54,372	
Dept.: 492 WINTER MAINTENANCE							
703.000 SALARIES/WAGES	15,422	12,799	13,237	32,670	18,538	31,341	
703.100 OVERTIME	6,497	5,770	3,652	17,440	5,625	15,988	
719.000 FRINGE BENEFITS	8,677	7,895	7,328	20,355	4,567	23,346	
776.000 MAINTENANCE SUPPLIES	18,725	11,733	16,390	18,000	12,238	20,000	Salt, Liquid Chloride
940.000 EQUIPMENT RENTAL	26,584	22,728	19,855	18,000	24,468	18,000	

Fund: 203 - LOCAL STREET FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
WINTER MAINTENANCE	75,904	60,925	60,461	106,465	65,436	108,675	
Dept.: 495 ADMINISTRATION							
703.000 SALARIES/WAGES	5,563	5,983	6,408	7,070	4,712	8,165	
719.000 FRINGE BENEFITS	2,951	3,363	3,480	4,009	1,969	4,762	
752.000 OFFICE SUPPLIES	391	351	134	1,500	24	1,500	
802.010 LABOR ATTORNEY	154	152	296	3,000	96	3,000	
852.000 POSTAGE	27	20	60	50	1	50	
ADMINISTRATION	9,086	9,870	10,378	15,629	6,802	17,477	
Dept.: 501 CONSTRUCTION							
974.006 CONSTRUCTION	466,747	44,551	-	205,000	191,694	255,000	St Johns Chase Mill and Resurface (\$70k), Franklin Street Storm (\$150k) Middlewoods Way Mill and Resurface (\$35k)
974.999 CONSTRUCTION ENGINEERING				-		-	
CONSTRUCTION	466,747	44,551	-	205,000	191,694	255,000	
Total Expenditures	894,527	533,084	602,232	848,359	540,446	917,622	
Revenues less Expenditures	(202,903)	9,564	(82,540)	(144,310)	63,823	(59,017)	
Estimated Working Capital 6/30/25						82,335	
Estimated Working Capital 6/30/26						23,318	

Municipal Street Fund

	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Fund: 204 - MUNICIPAL STREETS							
Revenues							
Dept.: 000 GENERAL							
402.000 GENERAL FUND ALLOCATED PROPERTY TAXES	509,082	538,892	500,000	500,000	501,607	500,000	
402.001 COUNTY ROAD TAX	316,461	335,464	358,592	370,260	3	377,665	2% Increase Millage voted 2014, expires Dec 2025
412.000 DEL PERSONAL PROPERTY TAX	614	560	753	500	0	500	
414.000 PRIOR YR PROP TAX ADJUSTMENTS	-	2,606	-	(2,000)	-	(2,000)	MTT contingency
432.000 PILT - PAY IN LIEU OF TAXES	1,228	1,241	1,497	1,250	-	1,250	
450.004 SPECIAL ASSESSMENTS	7,060	18,169	18,805	18,533	25,853	25,845	Storm Water & Street Light SA
539.000 STATE GRANT	-	-	-	-	50,000	-	
628.000 OPERATIONAL REVENUES	-	23,720	-	2,000	-	2,000	
665.001 INTEREST	1,172	13,812	22,238	600	9,825	600	
699.101 TRANSFER FROM GENERAL FUND	-	-	-	-	-	-	
699.494 TRANSFER FROM DDA CAP PROJ	408,369	-	150,000	-	-	-	
Total Revenues	1,243,986	934,465	1,051,885	891,143	587,288	905,860	
Expenditures							
Dept.: 445 STORM SEWER GENERAL							
703.000 SALARIES/WAGES	5,835	7,049	10,993	10,875	5,374	14,202	Includes SAD
703.100 OVERTIME	433	304	329	790	-	683	
719.000 FRINGE BENEFITS	3,344	3,975	6,217	6,249	2,302	8,499	
776.000 MAINTENANCE SUPPLIES	800	1,036	1,746	2,500	985	2,500	
801.000 ENGINEERING	32,575	18,145	19,504	20,000	22,253	30,000	EGLE compliance/Tri-County
936.000 STRUCTURE MAINTENANCE	132	5,175	-	3,500	-	3,500	
940.000 EQUIPMENT RENTAL	8,356	10,132	23,507	12,000	14,972	20,000	Includes SAD

	Actual FY 22	Actual FY 23	Actual FY 24	Budget FY25	March FY 25	Request FY26	Comments
Fund: 204 - MUNICIPAL STREETS							
957.003 EGLE PERMITS	2,000	2,000	2,000	2,500	2,000	2,500	city storm water discharge
STORM SEWER GENERAL TOTAL	53,474	47,816	64,295	58,414	47,886	81,884	
Dept.: 448 STREET LIGHTING							
921.000 UTILITIES	78,691	83,439	93,051	85,000	70,449	85,000	
Dept.: 456 OPERATING EXPENSES							
958.000 TREE PLANTINGS	-	20,250	-	-	59,897	20,000	
974.006 CONSTRUCTION			201,109	-	-	-	Peteskey-Dr PIA reimbursement
Dept.: 495 ADMINISTRATION							
703.000 SALARIES/WAGES	38,387	39,944	42,145	42,800	32,378	44,921	Act 51 compliance
719.000 FRINGE BENEFITS	20,311	16,303	22,771	25,252	14,189	26,199	
935.000 INSURANCE	1,740	1,801	1,945	2,011	2,050	2,087	
957.000 OPERATIONAL EXPENSE	-	-	-	500	-	500	
995.202 TRANSFER TO MAJOR STREETS	-	-	-	120,000	120,000	-	
995.203 TRANSFER TO LOCAL STREETS	200,000	160,000	75,000	150,000	150,000	290,000	
995.305 TRANSFER TO 2016 DEBT SVC FUND	83,740	60,778	84,252	83,044	83,044	81,645	
995.306 TRANSFER TO 2019 DEBT SERVICE	205,585	205,984	206,166	206,130	206,130	205,875	E. River, 2016 Street Impr. Debt Service Last Payment 5/1/2035
997.101 INDIRECT COST CHARGES	143,422	160,144	190,634	194,388	194,388	197,899	3 Year average of actual
ADMINISTRATION TOTAL	693,185	644,954	622,913	824,125	802,179	849,126	
Dept.: 503 SIDEWALKS							
703.000 SALARIES/WAGES	29,339	20,082	27,522	36,510	21,162	49,180	snow removal/repair
703.100 OVERTIME	230	733	157	2,360	643	1,729	
719.000 FRINGE BENEFITS	9,611	13,234	13,962	20,949	13,340	29,231	
776.000 MAINTENANCE SUPPLIES	11,038	33,527	24,708	25,000	6,318	25,000	tree trimming 5k /sidewalk concrete

	Actual FY 22	Actual FY 23	Actual FY 24	Budget FY25	March FY 25	Request FY26	Comments
Fund: 204 - MUNICIPAL STREETS							
811.000 CONTRACTUAL	-	-	691	1,000	-	1,000	
940.000 EQUIPMENT RENTAL	46,394	25,482	13,855	40,000	21,283	40,000	sidewalk maintenance
SIDEWALKS TOTAL	96,612	93,058	80,894	125,819	62,746	146,140	
Dept.: 506 PROPERTY TAX & DEBT SERVICE							
925.000 PROPERTY TAXES & ASSESSMENTS	20,568	24,732	25,628	27,000	25,198	28,000	John Earl Drain- at large
936.007 MAINTENANCE-RENTAL PROPERTIES	-	-	-	-	-	-	
PROPERTY TAX & DEBT SERVICE TOTAL	20,568	24,732	25,628	27,000	25,198	28,000	
Total Expenditures	942,528	914,250	1,087,889	1,120,358	1,068,355	1,210,151	
Revenues less Expenditures	301,457	20,215	(36,004)	(229,215)	(481,067)	(304,290)	
Estimated Working Capital 6/30/25						525,188	
Estimated Working Capital 6/30/26						220,897	

Park & Recreation Fund



Parks and Recreation Fund Narrative

The Parks and Recreation Fund provides essential financial support for the operation, maintenance, and enhancement of the City's parks and public green spaces. This fund ensures that residents have access to safe, well-maintained, and vibrant recreational areas throughout the year. The primary source of revenue for the fund is a dedicated millage, currently set at 0.8032.

Ongoing maintenance and capital improvements are prioritized across all City parks and green spaces to enhance accessibility, safety, and sustainability. These efforts help preserve the natural beauty and recreational value of these spaces, ensuring they continue to serve as vital community assets for both residents and visitors.

Fund: 208 - PARKS & RECREATION FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 752 ADMINISTRATION							
402.000 CURRENT PROPERTY TAXES	177,816	188,813	201,636	196,441	200,216	205,669	Millage - Levied 0.8032
412.000 DEL PERSONAL PROPERTY TAX	205	187	251	-	-	-	
414.000 PRIOR YR PROP TAX ADJUSTMENTS	-	-	-	(200)	-	(200)	MTT/BOR 3 year average
432.000 PILOT - PAY IN LIEU OF TAXES	409	414	499	403	-	403	
628.000 OPERATIONAL REVENUES	-	-	100	-	-	-	
665.001 INTEREST	157	3,320	6,519	200	2,711	200	
674.000 DONATIONS	22,199	3,000	90	-	2,446	-	
699.101 TRANSFER FROM GENERAL FUND	30,000	-	-	-	-	-	
699.592 TRANSFER FROM WATER/SEWER	2,500	2,500	2,500	2,500	2,500	2,500	Ground Maintenance Collaborative
ADMINISTRATION TOTAL	233,286	198,233	211,594	199,344	207,873	208,572	
Dept.: 756 PARKS AND BUILDINGS							
667.000 RENTALS	3,760	3,810	2,220	2,000	1,320	2,000	
693.000 SALE OF FIXED ASSETS	-	-	-	-	-	-	
PARKS AND BUILDINGS TOTAL	3,760	3,810	2,220	2,000	1,320	2,000	
Total Revenues	237,046	202,043	213,814	201,344	209,193	210,572	
Expenditures							
Dept.: 752 ADMINISTRATION							
703.000 SALARIES/WAGES	1,799	1,787	1,939	3,000	1,457	3,000	DPS Admin
719.000 FRINGE BENEFITS	1,067	966	1,012	1,584	594	1,584	
811.000 CONTRACTUAL	1,784	-	-	1,500	489	1,500	
935.000 INSURANCE	1,022	1,058	1,142	1,186	1,203	1,231	
957.000 OPERATIONAL EXPENSE	245	192	737	232	112	391	3 year average of actual

Fund: 208 - PARKS & RECREATION FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
997.101 INDIRECT COST CHARGES	18,660	17,697	20,751	18,220	18,220	21,642	3 year average of actual
ADMINISTRATION TOTAL	24,576	21,700	25,581	25,722	22,075	29,348	
Dept.: 756 PARKS AND BUILDINGS							
703.000 SALARIES/WAGES	45,784	40,070	33,229	55,600	36,519	60,923	DPS
703.100 OVERTIME	588	1,294	526	3,760	589	3,882	
719.000 FRINGE BENEFITS	12,450	12,459	8,139	17,384	8,928	17,653	seasonal employees 10.53% FTE 54.81%
761.000 OPERATING SUPPLIES	594	213	75	3,000	1,258	3,000	
776.000 MAINTENANCE SUPPLIES	6,074	6,205	8,049	5,954	12,637	15,000	
801.000 ENGINEERING	2,040	-	409	1,000	-	1,000	
803.000 TRASH REMOVAL	417	1,057	485	1,000	587	1,000	
811.000 CONTRACTUAL	19,934	11,328	179,033	53,308	23,770	60,000	Grounds Maintenance \$27,300
811.006 CONTRACTUAL-EATON CNTY PARKS	38,200	26,088	-	-	-	-	City Council formal amendment TBD; Actual Parks costs significantly more)
921.000 UTILITIES	6,044	7,498	5,549	7,500	4,814	7,500	Electric & Water
931.000 BUILDING MAINTENANCE	10,462	225	2,322	2,000	-	2,000	DDA Maintaining Bathrooms
940.000 EQUIPMENT RENTAL	33,613	15,937	17,891	26,200	20,766	28,820	10% increase
999.397 TRANSFER TO ISLAND DEBT FUND	27,759	-	-	-	-	-	
PARKS AND BUILDINGS	203,957	122,373	255,708	176,706	109,868	200,778	
Total Expenditures	228,533	144,073	281,289	202,428	131,943	230,126	
Revenues less Expenditures	8,512	57,971	(67,474)	(1,084)	77,250	(19,554)	
Estimated Working Capital 6/30/25						44,672	
Estimated Working Capital 6/30/26						25,117	

Downtown Development
Authority
Fund

The Downtown Development Authority (DDA) board is comprised of thirteen members. Twelve members are appointed by the Mayor and affirmed by City Council for four-year terms. The Mayor serves as the thirteenth voting member. A majority of the board must have an interest in property within the DDA District (District) and at least one member must be a resident of the District.

The board adopted their 2024-2025, Tier 1 and Tier 2 priorities in December 2023. The board will review priorities and adjust as needed and staff will work to implement the priorities.

Tier 1

Downtown Streetscape

(Complete rehabilitation of sidewalks, streetlights, amenities)

Façade/Renovation Grants

(Revise façade and renovation grants policies and evaluate signature building program)

Public Bathrooms Within the District

(Additional bathrooms in Jaycee Park and other potential locations)

Public Art/Public Spaces

(Mural under the Bridge and art throughout district)

Tier 2

Public/Private Partnership for Infill Development of Bridge Street Plaza

Continued Development of Jaycee Park

(Multi-purpose structure at Jaycee Park, amenities)

Virtual Marketing

Entryway signage

(Signage at corner of M-43/M-100 and CSX property)

Fund: 248 - DDA FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
402.000 CURRENT PROPERTY TAXES	1,124,716	1,382,109	1,458,532	1,382,109	1,524,939	1,458,532	FY 24 Actual
414.000 PRIOR YR PROP TAX ADJUSTMENTS	-	(16,866)	-	(20,000)	-	(20,000)	MTT/BOR/SETTLEMENT
573.000 LCSA SHARE APPROPRIATION	93,654	47,283	66,488	47,283	67,625	47,283	Formally known as PPT
665.001 INTEREST	758	16,292	29,301	-	12,753	-	
674.000 DONATIONS	2,764	-	-	-	-	-	
699.407 TRANSFER IN FROM FUND 407					300,000		
TOTAL REVENUES	1,221,893	1,428,819	1,554,322	1,409,392	1,905,317	1,485,815	
Expenditures							
Dept.: 728 ECONOMIC DEVELOPMENT							
703.000 SALARIES/WAGES	50,782	51,232	82,284	66,000	53,905	82,547	
719.000 FRINGE BENEFITS	29,473	30,697	41,005	44,880	32,485	56,132	
761.000 OPERATING SUPPLIES	229	229	429	500	163	500	
801.004 ADMINISTRATIVE	259	583	454	1,000	519	1,000	
802.000 LEGAL FEES	3,474	4,492	533	10,000	-	10,000	
811.000 CONTRACTUAL	44,699	695	695	895	500	895	Clock maintenance
817.000 PROFESSIONAL SERVICES	4,551	350	1,738	5,000	14,427	100,000	Includes Façade, DDA Plan Consultant, and Engineering
830.002 SNOW REMOVAL	45,000	45,000	31,237	50,000	52,511	50,000	DPS
830.003 LANDSCAPE MAINTENANCE	22,444	21,484	21,636	25,000	12,584	25,000	3 yr contract 2021-12/2023 - RFP issued for 2 years
830.004 ELECTRIC LIGHTS / POLES	22,134	16,932	21,292	25,000	28,105	25,000	\$12,000 Utilities, Repairs
830.005 TRASH PICKUP	6,829	6,933	1,678	7,000	4,817	7,000	DPS
830.006 DECORATIONS	19,137	18,525	6,546	25,000	20,589	25,000	Installing & removing decorations and banners

Fund: 248 - DDA FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget FY25	March FY 25	FY26	
830.007 PARKING LOT MAINTENANCE	105,635	30,860	11,028	191,000	149,917	100,000	100,000	Crack sealing & repairs
830.008 OPERATIONAL EXPENSE	3,780	6,542	2,696	10,000	9,382	20,000	20,000	Bathroom cleaning and maintenance
880.004 PROMOTIONS & MARKETING	14,543	20,637	33,364	40,000	29,025	40,000	40,000	\$20K Annual Community Events-Chamber 1/1/25 Parade Routes \$15K
935.000 INSURANCE	1,846	1,911	2,063	2,143	2,174	2,142	2,142	
977.000 EQUIPMENT	20,376	3,809	53,260	2,500	7,955	2,500	2,500	
997.101 INDIRECT COST CHARGES	76,836	90,791	103,344	120,056	120,056	112,777	112,777	3 year average of actual
ECONOMIC DEVELOPMENT TOTAL	472,027	351,703	415,283	625,974	539,114	660,493		
Dept.: 965 TRANSFERS OUT								
995.305 TRANSFER TO 2016 CAP IMPR DEBT FD	-	-	-	-	-	-	-	Issued 8/17/10, # 7 Preston's Prkg Lot last pymt 5/1/25 - \$182,000 Issue 7/7/16
								E River St - #1 Cugino's, #2 Flour Child, #3 Log Jam #4 Library, Parking lots
								Last Pymt 5/1/32 \$170,640
995.394 TRANSFER TO DDA DEBT SVC FUND	353,906	347,047	828,705	651,905	651,905	471,405	471,405	Issued 3/20/23 Downtown Renovations
995.101 TRANSFER TO GENERAL FUND	68,000	50,000	250,000	-	-	-	-	Last Pymt 5/1/43 \$299,094
995.494 TRANSFER TO DDA CAP PROJ FUND	435,000	250,000	50,000	300,000	300,000	450,000	450,000	Mast Arms, Additional Bathroom, and River Trail Repaving
TRANSFERS OUT TOTAL	856,906	647,047	1,128,705	951,905	951,905	921,405	921,405	
Total Expenditures	1,328,933	998,750	1,543,988	1,577,879	1,491,019	1,581,898	1,581,898	
Revenues less Expenditures	(107,040)	430,070	10,334	(168,487)	414,298	(96,083)	(96,083)	
Estimated Working Capital 6/30/25							880,318	
Estimated Working Capital 6/30/26							784,235	

DDA Debt Service Fund

Fund: 394 - DDA DEBT FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 905 DEBT SERVICE							
665.001 INTEREST	151	3,019	8,219	1,112	10,646	1,112	
699.248 TRANSFER FROM DDA	353,906	347,047	678,705	651,905	651,905	471,405	
DEBT SERVICE TOTAL	354,057	350,066	686,924	653,017	662,551	472,517	
Expenditures							
Dept.: 905 DEBT SERVICE							
991.000 DEBT-PRINCIPAL	155,000	165,000	300,000	315,000	-	145,000	Issued 8/17/10, # 7 Preston's Prkg Lot last pymt 5/1/25 - \$182,000
992.000 DEBT-INTEREST	25,689	20,070	182,657	166,094	83,047	153,494	Issued 3/20/23 Downtown Renovations Last Pymt 5/1/43 \$299,094
993.000 DEBT-PAYING AGENT FEES	250	250	750	1,000	250	1,000	
DEBT SERVICE TOTAL	180,939	185,320	483,407	482,094	83,297	299,494	
Dept.: 965 TRANSFERS OUT							
995.305 TRANSFER TO 2016 CAP IMPR	172,716	171,477	173,905	170,811	170,811	172,911	Issue 7/7/16 - Last Pymt 5/1/32 E River St - #1 Cugino's, #2 Flour Child, #3 Log Jam #4 Library, Parking lots
Total Expenditures	353,655	356,797	657,312	652,905	254,108	472,405	
Revenues less Expenditures	402	(6,731)	29,612	112	408,443	112	
Estimated Working Capital 6/30/25						42,074	
Estimated Working Capital 6/30/26						42,186	

DDA Capital Projects Fund

Fund: 494 - DDA CAPITAL PROJECTS FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 900 CAPITAL OUTLAY - PUBLIC IMPROV							
665.001 INTEREST	156	5,147	3,893	-	7,821	-	
699.248 TRANSFER FROM DDA	435,000	250,000	50,000	300,000	300,000	450,000	Mast Arms, Additional Bathroom, and River Trail
Total Revenues	435,156	255,147	53,893	300,000	307,821	450,000	
Expenditures							
Dept.: 501 JAYCEE PARK GATHERING SPACE							
974.006 CONSTRUCTION	-	21,461	-	-	-	-	Project in Grant Fund 274
Dept.: 900 FY 26 PROJECTS							
974.006 CONSTRUCTION	151,357	39,125	-	300,000	-	450,000	Mast Arms, Additional Bathroom, and River Trail
Total Projects Expenditures	151,357	60,586	-	300,000	-	450,000	
Dept.: 965 TRANSFERS OUT							
965.204 TRANSFER TO MUN STREETS	408,369	-	-	-	-	-	
965.305 TRANSFER TO 2016 DEBT SVC FUND	-	-	-	-	-	-	
995.274 TRANSFER TO GRANTS FUND			200,000	-			
TRANSFERS OUT TOTAL	408,369	-	200,000	-	-	-	
Total Expenditures	559,726	60,586	200,000	300,000	-	450,000	
Revenues less Expenditures	(124,570)	194,561	(146,107)	-	307,821	-	
Estimated Working Capital 6/30/25						79,214	
Estimated Working Capital 6/30/26						79,214	

Airport Development Fund



ABRAMS MUNICIPAL AIRPORT¹¹⁰
DEPARTMENT BUDGET NARRATIVE
FISCAL YEAR 2026

Airport Fund: The Airport Fund accounts for the revenues and expenditures involved in operating the Grand Ledge Abrams Municipal Airport. The Airport Fund is self-supporting with reliance on revenue from the National Guard Access Agreement and hangar rentals to private aircraft owners.

T-Hangars and Box Hangars: There are 21 T-hangars and five (5) box hangars on airport property. The T-hangars were constructed with Federal funds and are currently at full capacity with a waiting list. The box hangars were built by individuals who have entered into a long-term land lease with annual payments based on individual square footage.

Tree Obstructions: We are currently under a provisional license with MDOT due to tree obstructions at the end of runway 27. All obstructions on City property have been taken care of. Our engineers at Mead & Hunt continue to work with staff to come up with a plan to help with the tree obstructions on private property.

Mowing and Maintenance: The airport mowing contract was approved for three (3) years in February 2023, expiring in November 2025. City staff will continue to provide annual service for maintenance items at the airport, such as snow removal and minor repairs. The City also has a contract for electrical services at the airport that was approved in March of 2024. The contract expires December 31, 2026.

Farm Lease: The City currently has a lease agreement for approximately 45 acres of tillable land for the purpose of crop farming. The current lease was executed in March of 2023 and expires December 31, 2025. This is another revenue source for the Airport Fund.

Fund: 295 - AIRPORT FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	
936.009 RUNWAY/GROUNDS MAINT.	34,102	25,968	39,778	55,000	20,264	55,000	Aerospace Risk Management mowing, snow removal, electrical, County Drain Litchfield contract 4/23-11/25
940.000 EQUIPMENT RENTAL	-	1,536	1,760	-	4,806	-	
974.006 CONSTRUCTION	-	-	11,788	98,200	22,064	29,500	Runway obstructions
997.101 INDIRECT COST CHARGES	8,860	9,555	7,032	7,573	7,573	8,320	Estimated Project amount \$590,000 State share/City Share \$29,500 each
Total Expenditures	82,993	72,317	95,064	201,225	71,048	134,981	
Revenues less Expenditures	24,318	55,983	10,577	(108,124)	26,265	(37,615)	
Estimated Working Capital 6/30/25						98,670	
Estimated Working Capital 6/30/26						61,055	

LDFA Fund



The Local Downtown Finance Authority promotes and develops the Grand Ledge Willis Industrial Park on M-100 on the north side of the City.

The LDFA Board consists of a nine-member board representing the City with one Eaton County and one Lansing Community College member, because the Authority captures new taxes levied by Eaton County and Lansing Community College, generally as a result of increased value.

Fund: 495 - LDFA FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
402.000 CURRENT PROPERTY TAXES-Real	47,259	48,414	50,827	47,259	37,941	47,259	Zion/CentralStar/Capitol Bedding
665.001 INTEREST	80	820	1,378	15	1,954	15	
GENERAL TOTAL	47,339	49,234	52,205	47,274	39,895	47,274	
Dept.: 900 CAPITAL OUTLAY - PUBLIC IMPROV							
539.000 STATE GRANT	-	-	-	230,000	184,000	-	
628.000 OPERATIONAL REVENUES/LAND SALES	-	-	-	-	-	-	
CAPITAL OUTLAY - PUBLIC IMPROV	-	-	-	230,000	184,000	-	
Total Revenues	47,339	49,234	52,205	277,274	223,895	47,274	
Expenditures							
Dept.: 900 CAPITAL OUTLAY - PUBLIC IMPROV							
703.000 SALARIES/WAGES	10,063	1,407	716	1,760	614	1,867	DPS STAFF
719.000 FRINGE BENEFITS	1,620	946	767	1,038	406	1,089	
801.004 ADMINISTRATIVE	106	-	-	-	-	-	
802.000 LEGAL FEES		-	-	-	-	-	
817.000 PROFESSIONAL SERVICES	3	-	-	-	-	-	
830.001 PROPERTY OPERATING EXPENSE	35,558	3,848	2,707	282,000	211,758	35,000	LEAP--LRSSR Grant
935.000 INSURANCE	109	113	122	126	128	131	Lansing Regional Site Rediness Grant
974.006 CONSTRUCTION	-	-	-	-	-	-	
991.000 DEBT-PRINCIPAL	40,000	35,000	-	-	-	-	2016 Refunding Capital Improv Bonds final payment 2023

Fund: 495 - LDFA FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget FY25	March FY 25	FY26	
992.000 DEBT-INTEREST	1,500	800	-	-	-	-	-	
992.001 INTERFUND INTEREST								Industrial Park infrastructure \$3.5M of LDFA debt paid by General Fund outstanding + \$50K
997.101 INDIRECT COST CHARGES	10,616	12,390	13,502	12,220	12,220	12,220	5,686	
Total Expenditures	99,575	54,505	17,815	297,144		225,126	43,773	
Revenues less Expenditures	(52,236)	(5,271)	34,389	(19,870)		(1,231)	3,501	
Estimated Working Capital 6/30/25							33,053	
Estimated Working Capital 6/30/26							36,555	

Water & Sewer Fund

FY26 (July 1, 2025 - June 30, 2026)

Increase to Water/Sewer Rates



RESIDENTIAL ESTIMATES

City of Grand Ledge Residents

AVERAGE USE

COST INCREASE

ANNUALLY

48,000 GALLONS

\$240.00

MONTHLY

4,000 GALLONS

\$20.00*

DAILY

131.5 GALLONS

\$0.66



MONTHLY SERVICE BREAKDOWN	CHANGE IN BILL
WATER PORTION	\$4.68
SEWER PORTION	\$5.32
WASTE WATER TREATMENT PLANT EXPANSION**	\$10.00
TOTAL ESTIMATED INCREASE/MO.	\$20.00

**www.cityofgrandledge.com/181/Education





Water and Sewer Rates

FY26 (July 1, 2025 - June 30, 2026)



For around

\$1.65

City of Grand Ledge residents receive

40 Gallons

of safe, clean drinking water delivered to their home. Wastewater is then removed, processed, and safely returned to nature.

That is less than buying

1 Gallon

of water at a local store.

\$1.39

Minimum base bill with 4,000 gallons.

Clean. Safe. Reliable.

What can you buy for \$1.00?*



or

416

Refill more than equivalent "bottles" of tap water from your home in the City of Grand Ledge.

*Non-inclusive of sewer costs. Minimum base bill with 4,000 gallons.

FY26 (July 1, 2025 - June 30, 2026)

Clean. Safe. Reliable.





FUND 592 - WATER & SEWER FUND

The Water & Sewer Fund finances the operation and maintenance of the City's drinking water supply and sewage treatment systems. The drinking water system includes wells, pumping equipment, treatment facilities, storage tanks, and distribution infrastructure. The sewage treatment system consists of sanitary sewers, lift stations, and wastewater treatment facilities. This fund also covers the costs associated with meter readings and water/sewer billing functions.

Revenue for the Water & Sewer Fund is primarily generated through usage charges and connection fees. The proposed budget for FY 2026 includes an anticipated increase in water and sewer rates to support system maintenance, infrastructure improvements, and operational costs.

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 PUBLIC WORKS-REVENUE							
539.000 GRANTS/BOND PROCEEDS	-	1,228,141	4,679,244	-	68,552	-	
665.001 INTEREST	9,845	122,339	128,593	47,165	108,429	86,926	3 Year Average
PUBLIC WORKS-REVENUE TOTAL	9,845	1,350,480	4,807,836	47,165	176,981	86,926	
Dept.: 591 WATER-REVENUES							
628.000 OPERATIONAL REVENUES	-	-	181	400	2,210	200	
635.010 REIMBURSE MAINT SUPPLY - WATER	140	50	-	-	114	-	
635.011 REIMBURSEMENT-SALARIES-WATER	836	158	87	565	4,544	360	3 Year Average
635.012 REIMBURSE EQUIP RENTAL - WATER	31,434	27,678	45,853	24,970	23,648	34,988	3 Year Average
635.013 REIMBURSE FRINGE BENE - WATER	-	-	39	-	-	-	3 Year Average
635.014 REIMBURSE OPER SUPPLIES-WATER	475	1,021	550	665	832	682	3 Year Average
651.001 METERED WATER SALES	1,308,301	1,423,606	1,503,388	1,497,539	1,087,021	1,458,289	MI Rural Water Assoc. Rate Study attached
651.002 FIXED WATER CHARGE REVENUE	1,193,762	1,626,264	1,624,580	1,674,685	1,122,539	1,901,619	MI Rural Water Assoc. Rate Study attached
651.003 MISC WATER SALES	406	688	117	500	178	500	
651.004 TURN ON CHARGES	7,028	8,950	9,076	6,718	7,775	8,351	3 Year Average
651.005 PENALTIES	53,899	60,169	62,833	54,706	70,164	58,967	3 Year Average
651.006 WATER CAPITAL INVESTMENT FEES	-	-	5,000	-	-	-	
651.007 WATER TAP FEES	23,577	13,164	7,747	11,500	2,582	11,500	Assumes limited new connections
665.002 INTEREST LEASES	9,635	9,863	9,288	9,900	-	9,900	
667.008 TOWER RENTAL	40,832	40,151	43,832	32,000	32,372	32,000	
693.000 SALE OF FIXED ASSETS	12,063	-	-	-	-	-	
WATER-REVENUES TOTAL	2,682,387	3,211,762	3,312,570	3,314,148	2,353,978	3,517,356	
Dept.: 592 SANITARY SEWER -REVENUES							
628.000 OPERATIONAL REVENUES	671	-	7,401	500	-	500	
635.001 EQUIPMENT RENTAL	15,383	27,254	45,840	8,410	20,795	20,644	
635.003 REIMBURSEMENT FOR SALARIES	-	-	-	565	-	-	
635.004 REIMBURSEMENT FOR FRINGE BENFT	-	-	-	75	-	-	

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
635.007 REIMBURSE FOR OPERATING SUPPLY	675	300	375	500	-	500	
635.008 REIMBURSE MAINT SUPPLY-SEWER	-	-	-	500	-	-	
651.100 METERED SEWER SALES	1,665,560	1,755,613	1,877,898	1,840,367	1,304,032	2,065,296	MI Rural Water Assoc. Rate Study attached
651.101 FIXED SEWER REVENUES	591,318	753,704	1,577,109	2,390,582	1,604,876	2,892,547	MI Rural Water Assoc. Rate Study attached
651.102 MISC SEWER SALES	-	-	150,185	250	-	250	WWTP Increase 2 (\$16.62+\$15.66+\$10.00 = \$42.28)
651.103 SEWER CAPITAL INVESTMENT FEES	2,000	15,000	5,000	10,000	2,000	10,000	Assumes limited new connections
651.104 SEWER SEPARATION AMORTIZATION FEE	48,000	24,000	10,000	40,000	4,000	40,000	
651.105 SEWER TAP FEES	11,900	6,500	2,300	5,000	1,000	5,000	Assumes limited new connections
SANITARY SEWER -REVENUES TOTALS	2,335,507	2,582,371	3,676,108	4,296,749	2,936,703	5,034,737	
Total Revenues	5,027,740	7,144,613	11,796,514	7,658,062	5,467,661	8,639,019	

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Expenditures							
Dept.: 536 PLANT OPERATION & MAINTENANCE							
703.000 SALARIES/WAGES	229,228	241,816	232,563	271,890	173,920	275,754	
703.100 OVERTIME	11,372	13,933	13,580	43,396	12,850	44,332	WWTP Lab/on-call
719.000 FRINGE BENEFITS	114,628	129,748	120,735	155,727	70,151	159,660	
723.000 OPEB ADJUSTMENT	29,931	(18,612)	5,459	-	-	-	
753.000 CHEMICALS	49,070	56,681	61,889	65,000	52,918	75,000	Chlorine, FeCl, lime.
776.000 MAINTENANCE SUPPLIES	44,773	50,131	48,480	50,000	27,963	50,000	
811.000 CONTRACTUAL	62,265	74,739	61,238	88,000	32,639	88,000	bio solids hauling/testing/SCADA
921.000 UTILITIES	109,678	112,979	118,732	112,000	81,764	112,000	Electrical cost at WWTP.
930.000 GROUNDS MAINTENANCE	2,795	1,084	1,875	5,000	93	5,000	
931.000 BUILDING MAINTENANCE	13,115	10,339	1,381	15,000	2,299	15,000	
932.000 VEHICLE MAINTENANCE	5,844	2,789	3,088	7,500	870	7,500	
936.000 STRUCTURE MAINTENANCE	601	1,282	-	4,000	-	4,000	
937.000 EQUIPMENT MAINTENANCE	36,225	28,731	31,822	32,000	8,584	32,000	
940.000 EQUIPMENT RENTAL	-	5,352	2,820	2,000	6,183	8,000	
995.208 TRANSFER TO PARKS AND REC	2,500	2,500	2,500	2,500	2,500	2,500	Mowing contract
PLANT OPERATION & MAINTENANCE TOTAL	712,024	713,492	706,163	854,013	472,734	878,746	
Dept.: 538 LIFT STATION							
703.000 SALARIES/WAGES	13,311	17,928	23,335	13,006	16,355	12,433	
703.100 OVERTIME	3,276	6,052	5,433	10,663	4,083	10,993	WWTP Lab/on-call
719.000 FRINGE BENEFITS	6,815	8,458	12,111	8,481	7,296	9,760	
776.000 MAINTENANCE SUPPLIES	5,542	4,895	5,756	6,000	3,273	6,000	
921.000 UTILITIES	23,571	21,267	19,445	22,000	13,705	22,000	Electrical cost at 6 lift stations.
936.000 STRUCTURE MAINTENANCE	2,832	17	1,168	3,500	5,700	3,500	
937.000 EQUIPMENT MAINTENANCE	6,329	10,693	19,755	42,000	31,181	120,000	Whitney Lift Station Rehab
940.000 EQUIPMENT RENTAL	-	333	9,819	1,000	1,086	2,500	

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
977.000 EQUIPMENT	6,145	31,221	17,652	45,000	5,852	25,000	Rebuild 1 pump at Eaton Hwy. Rebuild 2 pumps at W. Jefferson
LIFT STATION TOTAL	67,821	100,864	114,473	151,650	88,531	212,186	
Dept.: 539 SEWERS							
703.000 SALARIES/WAGES	78,876	79,230	85,441	108,610	60,874	112,707	Maintenance/Cleaning/Manholes
703.100 OVERTIME	181	882	1,172	6,189	161	6,405	
719.000 FRINGE BENEFITS	39,053	42,447	44,138	59,951	24,079	61,922	
776.000 MAINTENANCE SUPPLIES	19,029	21,362	23,122	24,500	28,791	40,000	Significant increase in materials
811.000 CONTRACTUAL	15,955	28,738	10,452	50,000	(13,566)	315,000	Emergency sewer repair, M-43 Sanitary Sewer \$250K
936.000 STRUCTURE MAINTENANCE	3,672	-	-	4,237	483	5,000	\$15K Soil Boring/Geotech
937.000 EQUIPMENT MAINTENANCE	26,430	24,450	15,104	20,530	23,710	25,000	
940.000 EQUIPMENT RENTAL	-	8,483	20,805	9,500	9,526	14,000	\$4,500 increase, decreased Sewer Gen. 542 by \$4,500
SEWERS TOTAL	183,196	205,591	200,234	283,517	134,068	580,034	
Dept.: 542 SEWER GENERAL EXPENSE							
703.000 SALARIES/WAGES	24,642	26,379	28,158	44,282	22,165	48,993	
703.100 OVERTIME	22	-	-	2,400	-	2,550	
719.000 FRINGE BENEFITS	12,350	13,911	14,591	25,316	8,736	26,850	
726.000 PERSONNEL ADMINISTRATION	3,384	1,460	1,267	3,000	1,125	3,000	
752.000 OFFICE SUPPLIES	1,020	1,027	349	3,500	288	3,500	
788.000 UNIFORMS	3,320	3,616	5,705	3,450	3,383	3,450	
801.000 ENGINEERING	9,604	633,400	1,120	25,000	974,531	75,000	M-43 Bottleneck eng. \$50K
802.000 LEGAL FEES	9,320	6,144	2,652	15,000	3,169	15,000	
802.010 LABOR ATTORNEY	323	276	568	8,000	191	8,000	
803.000 TRASH REMOVAL	744	800	869	800	661	800	
811.001 CONTRACTUAL - COMPUTER	718	774	814	10,000	2,099	10,000	BS&A
811.003 EGLE FEES	8,998	2,080	10,459	13,000	8,540	13,000	Annual EGLE fees.
824.000 TRAINING	3,647	3,276	868	4,000	1,833	4,000	

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
852.000 POSTAGE	8,730	6,414	7,201	8,600	7,444	8,600	
853.000 TELEPHONE/INTERNET	19,067	18,735	18,711	15,525	13,383	18,840	3 year average
900.000 PRINTING/PUBLISHING	3,305	3,932	2,664	2,500	2,202	2,500	
935.000 INSURANCE	18,097	18,736	20,647	21,929	21,316	22,126	
940.000 EQUIPMENT RENTAL	31,259	95	151	15,700	27	10,000	Reduced \$4,500, moved to Sewers 539
957.000 OPERATIONAL EXPENSE	-	-	936	-	-	-	
968.000 DEPRECIATION	344,413	366,834	380,123	-	-	-	
974.007 CAPITALIZED ASSETS	129,207	-	-	-	-	-	
977.001 PLANT EQUIP REPLACEMENT	-	2,250	-	918,463	-	992,340	WWTP increase 3 (\$16.62+\$15.65 + \$10.00= \$42.27) MRWA Rate Study
981.001 VEHICLE REPLACEMENT	-	-	-	-	-	-	
991.000 DEBT-PRINCIPAL	-	-	-	501,730	-	190,000	2009 Bonds Payoff 5/1/2030 2014 Refunding Bonds Payoff 5/1/2025
992.000 DEBT-INTEREST	112,046	99,865	99,768	940,791	19,952	1,229,992	2019 Bonds Payoff 11/1/2035 2025 WWTP Interest Only Est. \$1,078,890
993.000 DEBT-PAYING AGENT FEES	-	35	97	150	146	150	
995.306 TRANSFER TO 2019 DEBT SERVICE				-	147,812	147,630	2019 Debt Service (\$147,630)-TRANSFER OUT
995.661 TRANSFER TO EQUIPMENT OPERATING	12,500	12,500	12,500	12,500	12,500	12,500	Salt Barn Facility Lease
997.101 INDIRECT COST CHARGES	157,623	164,456	163,785	189,390	189,390	220,108	3 yr average actual
SEWER GENERAL EXPENSE TOTAL	914,339	1,386,993	774,002	2,785,024	1,440,891	3,068,929	
Dept.: 544 PUMPING							
703.000 SALARIES/WAGES	14,235	12,456	13,652	26,117	7,538	30,084	
703.100 OVERTIME	2,623	4,339	6,504	3,158	4,489	5,093	
719.000 FRINGE BENEFITS	7,404	7,514	13,081	15,584	3,780	18,027	
776.000 MAINTENANCE SUPPLIES	6,429	754	9,249	2,000	744	3,000	
921.000 UTILITIES	59,719	59,862	58,402	65,000	44,767	65,000	Electrical cost at wells.
937.000 EQUIPMENT MAINTENANCE	5,547	27,056	80,979	55,000	20,533	55,000	
PUMPING TOTAL	95,958	111,981	181,866	166,859	81,851	176,204	
Dept.: 545 WATER TREATMENT							
703.000 SALARIES/WAGES	16,875	14,102	11,537	33,975	7,657	35,395	

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
703.100 OVERTIME	583	87	510	7,981	750	8,073	
719.000 FRINGE BENEFITS	8,448	8,370	6,156	20,679	3,328	21,802	
753.000 CHEMICALS	15,255	25,056	27,417	70,000	24,289	100,000	Chlorine, Fluoride, Phosphate, HMO addition (\$65,000 annual
776.000 MAINTENANCE SUPPLIES	25,778	16,740	12,517	25,000	39,542	25,000	Both plants running simultaneously until EGLE approval
811.000 CONTRACTUAL	4,876	15,012	15,715	130,000	95,949	17,000	
921.000 UTILITIES	43,810	50,260	48,966	96,640	33,465	60,000	IRP electric, TBD, Fishbeck claimed \$33,000 annual savings as
937.000 EQUIPMENT MAINTENANCE	13,885	15,028	9,458	10,000	16,792	25,000	Both plants running simultaneously until EGLE approval
WATER TREATMENT TOTAL	129,511	144,654	132,277	394,275	221,772	292,270	Additional Equipment
Dept.: 546 TRANSMISSION AND DISTRIBUTION							
703.000 SALARIES/WAGES	245,816	325,269	311,825	274,799	248,635	290,659	Lead and Copper rule Act 399/MISSDIG
703.100 OVERTIME	29,197	33,727	50,717	35,791	37,654	23,938	
719.000 FRINGE BENEFITS	125,678	174,246	169,147	166,164	103,824	166,976	
776.000 MAINTENANCE SUPPLIES	50,182	52,456	64,713	50,000	50,660	70,000	Increased material costs
811.000 CONTRACTUAL	51,129	38,972	30,264	100,056	60,310	100,056	Hydrocorp CCCP \$64,680 (Comm. \$10,944/Res. \$63,736)
921.000 UTILITIES	4,410	4,251	3,671	5,000	2,637	5,000	
931.000 BUILDING MAINTENANCE	4,243	234	-	20,000	113	20,000	
936.001 MAINTENANCE OF TOWERS	13,227	6,395	350	23,500	12,515	23,500	500k gallon Tank Wash \$7500
936.002 MAINTENANCE OF SERVICE	22,821	72,918	66,554	120,000	31,357	120,000	Lead and copper rule Act 399
936.003 MAINTENANCE OF METERS	62,753	103,588	68,545	50,000	4,437	50,000	Replace Water Meters
936.004 MAINTENANCE OF HYDRANTS	3,152	21,082	1,275	14,500	15,045	16,000	Replace Hydrants
936.005 MAINTENANCE OF MAINS	32,157	30,441	23,396	71,517	6,054	371,517	Front St River Crossing \$300K
937.000 EQUIPMENT MAINTENANCE	20,122	18,335	10,818	17,500	26,982	20,000	
940.000 EQUIPMENT RENTAL	31,398	79,619	90,913	74,000	65,224	100,000	
TRANSMISSION AND DISTRIBUTION TOTAL	696,286	961,532	892,187	1,022,827	665,447	1,377,646	
Dept.: 548 WATER-GENERAL EXPENSE							
703.000 SALARIES/WAGES	43,956	42,933	44,641	52,550	34,353	57,814	

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
703.100 OVERTIME	1,686	1,565	1,730	1,168	2,979	1,256	
719.000 FRINGE BENEFITS	22,594	24,728	23,678	30,812	14,251	32,215	
726.000 PERSONNEL ADMINISTRATION	4,434	1,783	830	2,500	1,014	2,500	
752.000 OFFICE SUPPLIES	1,286	2,453	572	2,800	288	2,800	
788.000 UNIFORMS	4,575	5,883	6,416	5,600	3,752	5,625	3 yr average
801.000 ENGINEERING	49,756	10,645	70,413	75,000	89,203	75,000	Well Development
802.000 LEGAL FEES	32,912	15,802	8,355	75,000	4,957	75,000	Well Development
802.010 LABOR ATTORNEY	323	276	568	5,000	191	1,000	
803.000 TRASH REMOVAL	-	-	-	500	-	500	
811.001 CONTRACTUAL - COMPUTER	718	774	1,052	2,500	2,356	2,500	BS&A
811.003 EGLE FEES	6,306	4,525	5,233	7,500	8,380	10,000	EGLE Lab Fee Increase
824.000 TRAINING	13,766	4,922	6,532	12,000	3,858	12,000	
852.00 POSTAGE	8,730	6,414	7,200	10,580	7,444	15,000	
853.000 TELEPHONE/INTERNET	13,119	12,929	15,100	13,000	8,023	13,000	
900.000 PRINTING/PUBLISHING	3,612	3,932	2,878	2,965	2,488	2,965	
925.000 PROPERTY TAXES & ASSESSMENTS	-	-	-	2,400	-	2,400	Drain assessment
935.000 INSURANCE	11,388	11,790	12,727	12,585	13,414	13,924	
936.006 WELL MAINTENANCE	-	-	-	-	-	-	Well #2 O&M
968.000 DEPRECIATION	292,137	330,333	361,806	-	-	-	
974.007 CAPITALIZED ASSETS	(133,388)	(18,612)	204,534	-	-	-	
977.000 EQUIPMENT	250	2,250	-	-	-	-	MRWA Rate Study annual replacement cost
991.000 DEBT-PRINCIPAL	-	-	-	823,916	-	387,860	2014 Refunding Bonds Payoff 5/1/2025
992.000 DEBT-INTEREST	9,628	3,275	15,198	398,492	70,601	342,976	2019 Bonds Payoff 11/1/2035 (TRANSFER OUT) 2023 Raw Water Main/IRP 11/1/2055
993.000 DEBT-PAYING AGENT FEES	201	76	153	150	229	150	
995.306 TRANSFER TO 2019 DEBT SERVICE	58,919	55,301	51,396	-	147,812	147,630	2019 Debt Service (\$147,811)

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
995.403 TRANSFER TO 2023 IRP FUND	-	-	2,400,000	-	-	-	Item Removal Plant Construction-Bid Deficit
995.661 TRANSFER TO EQUIPMENT OPERATING	12,500	12,500	12,500	12,500	12,500	12,500	Salt Barn Facility Lease
997.101 INDIRECT COST CHARGES	157,623	164,456	163,785	189,390	189,390	220,108	3 yr average actual
WATER-GENERAL EXPENSE TOTAL	617,031	700,931	3,417,298	1,738,908	617,482	1,436,723	
Dept.: 550 JENNE ST WATER							
974.006 CONSTRUCTION	-	-	-	-	-	-	
974.999 CONSTRUCTION ENGINEERING	-	-	-	-	-	-	
JENNE ST WATER TOTAL	-	-	-	-	-	-	
Dept.: 554 WELL DEVELOPMENT							
974.006 CONSTRUCTION				-	116,086	550,000	Wellhouse Construction
974.999 ENGINEERING				200,000	-	60,000	Construction engineering
WELL DEVELOPMENT TOTAL	-	-	-	200,000	116,086	610,000	
Dept.: 555 GREEN ST WATER							
974.006 CONSTRUCTION	-	-	-	-	-	-	
974.999 CONSTRUCTION ENGINEERING	-	-	-	-	-	-	
GREEN ST WATER TOTAL	-	-	-	-	-	-	
Dept.: 560 W. RIVER ST SEWER							
974.006 CONSTRUCTION	2,109	-	-	210,116	-	-	
974.999 CONSTRUCTION ENGINEERING	-	-	-	36,012	-	-	
W RIVER ST SEWER TOTAL	2,109	-	-	246,128	-	-	
Dept.: 564 GREEN ST SEWER							
974.006 CONSTRUCTION	-	-	-	-	-	-	
974.999 CONSTRUCTION ENGINEERING	-	-	-	-	-	-	
GREEN ST SEWER TOTAL	-	-	-	-	-	-	
Total Expenditures	3,418,274	4,326,038	6,418,500	7,843,202	3,838,853	8,632,737	
Revenues less Expenditures	1,609,466	2,818,575	5,378,014	(185,140)	1,628,809	6,282	
Estimated Working Capital 6/30/25						2,862,518	
Estimated Working Capital 6/30/26						2,868,800	

Fund: 592 - WATER & SEWER FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Committed for Equipment - vehicle replacement transition						(626,000)	
Committed for Principal for Iron Removal/Raw Water Main						(243,040)	
Estimated Working Capital available 6/30/26						1,999,760	

TYPICAL BILL - Utility		NEW FIXED WATER \$37.12		OLD FIXED WATER \$32.44			
		NEW COST 1,000 GAL WATER \$6.11	NEW COST 1,000 GAL WATER \$6.11	OLD COST 1,000 GAL WATER \$6.11	OLD COST 1,000 GAL WATER \$6.11		
		NEW FIXED SEWER \$58.59	NEW COST 1,000 GAL SEWER \$11.19	OLD FIXED SEWER \$48.59	OLD COST 1,000 GAL SEWER \$9.86		
MONTHLY							
SERVICE	GALLONS USED	VOLUME CHARGE	BASE RATE CHARGE	NEW BILL	OLD BILL	CHANGE IN BILL	PERCENT INCREASE
WATER	4,000	\$24.44	\$37.12	\$61.56	\$56.88	\$4.68	8.2%
SEWER	4,000	\$44.76	\$16.31	\$61.07	\$55.75	\$5.32	8.4%
New Wastewater Treatment Plant Facility Debt	4,000	\$0.00	\$42.28	\$42.28	\$32.28	\$10.00	31.0%
TOTAL	4,000	\$69.20	\$95.71	\$164.91	\$144.91	\$20.00	13.8%

TYPICAL BILL WATER									
<i>City Water < 4,000</i>									
CURRENT RATES					NEW / CALCULATED RATES				
RTS \$32.44					\$37.12				
COST PER UNIT \$6.11					\$6.11				
COST PER UNIT OF WATER \$6.11					MONTHLY				
METER SIZE IN INCHES	GALLONS USED	VOLUME CHARGE	BASE RATE CHARGE	NEW BILL	OLD BILL	CHANGE IN BILL	PERCENT INCREASE	\$ PER 1,000 GAL.	
3/4	1,000	\$6.11	\$37.12	\$43.23	\$38.55	\$4.68	12.1%		
3/4	3,000	\$18.33	\$37.12	\$55.45	\$50.77	\$4.68	9.2%		
3/4	4,000	\$24.44	\$37.12	\$61.56	\$56.88	\$4.68	8.2%		
3/4	6,000	\$36.66	\$37.12	\$73.78	\$69.10	\$4.68	6.8%		
3/4	10,000	\$61.10	\$37.12	\$98.22	\$93.54	\$4.68	5.0%		
1	50,000	\$305.50	\$92.81	\$398.31	\$386.60	\$11.71	3.0%		
1 1/2	75,000	\$458.25	\$185.61	\$643.86	\$620.45	\$23.41	3.8%		
2	100,000	\$611.00	\$296.98	\$907.98	\$870.52	\$37.46	4.3%		
3	200,000	\$1,222.00	\$593.97	\$1,815.97	\$1,741.04	\$74.93	4.3%		
4	300,000	\$1,833.00	\$928.07	\$2,761.07	\$2,644.00	\$117.07	4%		
6	400,000	\$2,444.00	\$1,856.14	\$4,300.14	\$4,066.00	\$234.14	6%		
GALLONS INCLUDED MIN BILL				0	0				

City Water < 4,000				City Water > 4,000		Township < 4,000		Township > 4,000	
CURRENT	NEW	PERCENT INCREASE	DIFFERENCE	CURRENT	NEW	CURRENT	NEW	CURRENT	NEW
\$6.11	\$6.11	0.0%	\$0.00	\$8.32	\$8.32	\$9.17	\$9.17	\$12.48	\$12.48
CURRENT	NEW		DIFFERENCE PER MONTH	CURRENT	NEW	CURRENT	NEW	CURRENT	NEW
\$32.44	\$37.12	14.4%	\$4.68	\$0.00	\$0.00	\$48.66	\$55.68	\$0.00	\$0.00
\$81.10	\$92.81	14.4%	\$11.71	\$0.00	\$0.00	\$121.65	\$139.21	\$0.00	\$0.00
\$162.20	\$185.61	14.4%	\$23.41	\$0.00	\$0.00	\$243.30	\$278.42	\$0.00	\$0.00
\$259.52	\$296.98	14.4%	\$37.46	\$0.00	\$0.00	\$389.28	\$445.47	\$0.00	\$0.00
\$519.04	\$593.97	14.4%	\$74.93	\$0.00	\$0.00	\$778.56	\$890.95	\$0.00	\$0.00
\$811.00	\$928.07	14.4%	\$117.07	\$0.00	\$0.00	\$1,216.50	\$1,392.11	\$0.00	\$0.00
\$1,622.00	\$1,856.14	14.4%	\$234.14	\$0.00	\$0.00	\$2,433.00	\$2,784.22	\$0.00	\$0.00
\$2,595.20	\$2,969.83	14.4%	\$374.63	\$0.00	\$0.00	\$3,892.80	\$4,454.75	\$0.00	\$0.00

MICHIGAN RURAL WATER ASSOCIATION RATE EVALUATION PROGRAM

FINAL ANALYSIS RATE CALCULATION - CURRENT FISCAL YEAR		2025						
City Water < 4,000	ANNUAL BUDGET	PERCENT FIXED EXPENSES	ASSIGNED AS FIXED EXPENSES	RTS CHARGE COST PER METER EQUIVALENT	ASSIGNED AS VARIABLE EXPENSES	VOLUME CHARGE \$ COST PER 1,000 GALLONS		
Dept: 591.544 PUMPING	\$174,579	42%	\$72,556	\$1.42	\$102,023	\$0.427		
Dept: 591.545 WATER TREATMENT	\$290,358	42%	\$120,675	\$2.36	\$169,683	\$0.711		
Dept: 591.546 TRANSMISSION AND DISTRIBUTION	\$1,077,170	42%	\$447,679	\$8.74	\$629,491	\$2.637		
Dept: 591.548 WATER-GENERAL EXPENSE	\$437,843	42%	\$181,970	\$3.55	\$255,872	\$1.072		
OPERATION & MAINTENANCE EXPENSES	\$1,979,949		\$822,880	\$16.06	\$1,157,070	\$4.85		
DEBT - PRINCIPAL & INTEREST ANNUAL PAYMENTS								
2019 Capital Improvement Bonds	\$146,978	100%	\$146,978	\$2.87	\$0	\$0.00		
Iron Removal Plant DWSRF 2023	\$585,931	100%	\$585,931	\$11.44	\$0	\$0.00		
Raw Water Main DWSRF 2023	\$131,611	100%	\$131,611	\$2.57	\$0	\$0.00		
ANNUAL DEBT PAYMENTS PRINCIPAL & INTEREST	\$864,520		\$864,520	\$16.88	\$0	\$0.00		
ANNUAL O & M + DEBT	\$2,844,469		\$1,687,400	\$32.94	\$1,157,070	\$4.85		
RESERVES								
EQUIPMENT REPLACEMENT AVERAGE ANNUAL BUDGETED AMOUNT	\$150,000	42%	\$62,341	\$1.22	\$87,659	\$0.37		
EQUIPMENT REPLACEMENT PAGE 2	\$51,000	42%	\$21,196	\$0.41	\$29,804	\$0.12		
EQUIPMENT REPLACEMENT	\$201,000		\$83,537	\$1.63	\$117,463	\$0.49		
CAPITAL IMPROVEMENT AVERAGE ANNUAL BUDGETED AMOUNT								
CAPITAL	\$414,439		\$172,244	\$3.36	\$242,195	\$1.01		
CAPITAL + EQUIPMENT	\$615,439		\$255,780	\$4.99	\$359,659	\$1.51		
ADOPTED BUDGET								
ADOPTED BUDGET	\$3,459,908		\$1,943,180		\$1,516,728			
REVENUE COLLECTED CALCULATED RATES	\$3,359,908	41.56%	\$1,901,619		\$1,458,289			
REVENUE COLLECTED CURRENT RATES	\$3,254,965							
CALCULATED RATE PER METER EQUIVALENT			PER MONTH	\$37.12	RATE PER 1,000 GAL.	\$6.11		
ANNUAL METER EQUIVALENTS / REU'S COUNT 51,225			CURRENT RATES	\$32.44		\$6.11		
ANTICIPATED EQUIVALENT GALLONS / UNITS 238,672			PERCENT INCREASE	14.4%		0.0%		
INVOICES PER YEAR 12			INCREASE OF	\$4.68		\$0.00		

UNITS OF WATER INVOICED TO CUSTOMERS												FOR THIS EVALUATION WE WILL USE THE		MINIMUM YEAR	
USAGE REPORTED IN GALLONS															
USAGE REPORTED IN FISCAL YEARS															
	2020	2021	2022	2023	2024	COST PER UNIT		REVENUE	PERCENT OF USE	AVERAGE	MAX. YEAR	MIN. YEAR	PERCENT DIFFERENCE FROM MAX. TO MIN. YEAR	ANTICIPATED PERCENT INCREASE NEXT YEAR	UNITS USED IN RATE EVALUATION
City Water < 4,000	99,588,200	94,758,400	92,390,100	94,107,700	94,391,300	\$6.11	\$576,731	44.7%	95,047,140	99,588,200	92,390,100	7%	0.0%	92,390,100	
City Water > 4,000	89,922,000	86,266,700	81,465,000	89,218,200	94,739,200	\$8.32	\$788,230	44.9%	88,322,220	94,739,200	81,465,000	14%	0.0%	81,465,000	
Township < 4,000	15,396,700	14,528,200	14,050,600	13,909,000	14,101,700	\$9.17	\$129,242	6.7%	14,020,400	15,396,700	13,909,000	10%	0.0%	13,909,000	
Township > 4,000	8,060,400	9,695,900	7,093,000	8,809,400	7,934,500	\$12.48	\$99,023	3.8%	8,316,640	9,695,900	7,093,000	27%	0.0%	7,093,000	
TOTALS	212,967,300	205,249,200	194,998,600	206,044,300	211,166,700		\$1,593,226		205,708,400	219,420,000	194,857,100	14%		194,857,100	
WAS AN ELECTRONIC COPY OF THE ORIGINAL KEPT ?												GALLONS / VOLUME USED FOR EVALUATION		194,857,100	

TYPICAL BILL COMPARISON USING NEW RATES									
<i>Grand Ledge Sewer</i>									
<u>CURRENT RATES</u>					<u>NEW / CALCULATED RATES</u>				
RTS		\$48.59		RTS		\$58.59			
COST PER UNIT		\$9.86		COST PER UNIT		\$11.19			
COST PER UNIT OF WATER					MONTHLY				
\$11.19									
METER SIZE IN INCHES	GALLONS USED	VOLUME CHARGE	BASE RATE CHARGE	NEW BILL	OLD BILL	CHANGE IN BILL	PERCENT INCREASE	\$ PER 1,000 GAL.	
3/4	1,000	\$11.19	\$58.59	\$69.78	\$58.45	\$11.33	19.4%		
3/4	3,000	\$33.57	\$58.59	\$92.16	\$78.17	\$13.99	17.9%		
3/4	4,000	\$44.76	\$58.59	\$103.35	\$88.03	\$15.32	17.4%		
3/4	6,000	\$67.14	\$58.59	\$125.73	\$107.75	\$17.98	16.7%		
3/4	10,000	\$111.90	\$58.59	\$170.49	\$147.19	\$23.30	15.8%		
1	50,000	\$559.50	\$146.48	\$705.98	\$614.48	\$91.50	14.9%		
1 1/2	75,000	\$839.25	\$292.96	\$1,132.20	\$982.45	\$149.75	15.2%		
2	100,000	\$1,118.99	\$468.73	\$1,587.73	\$1,374.72	\$213.01	15.5%		
3	200,000	\$2,237.99	\$937.46	\$3,175.45	\$2,749.44	\$426.01	15.5%		
4	300,000	\$3,356.98	\$1,464.79	\$4,821.77	\$4,172.75	\$649.02	16%		
6	400,000	\$4,475.98	\$2,929.58	\$7,405.56	\$6,373.50	\$1,032.06	16%		
8	500,000	\$5,594.97	\$4,687.32	\$10,282.30	\$8,817.20	\$1,465.10	17%		
GALLONS INCLUDED MIN BILL				0	0				

Grand Ledge Sewer				Oneida Twp Sewer	
	CURRENT	NEW	DIFFERENCE	CURRENT	NEW
PER 1,000 GAL.	\$9.86	\$11.19	\$1.33	\$9.86	\$11.19
2025	CURRENT	NEW		CURRENT	NEW
METER SIZE IN INCHES	READY TO SERVE PER MONTH	READY TO SERVE PER MONTH	DIFFERENCE PER MONTH	READY TO SERVE PER MONTH	READY TO SERVE PER MONTH
		METER RATIO FACTOR - REU'S PER METER SIZE			
3/4	\$48.59	1.00	\$10.00	\$48.59	\$58.59
1	\$121.48	2.50	\$25.00	\$121.48	\$146.48
1 1/2	\$242.95	5.00	\$50.01	\$242.95	\$292.96
2	\$388.72	8.00	\$80.01	\$388.72	\$468.73
3	\$777.44	16.00	\$160.02	\$777.44	\$937.46
4	\$1,214.75	25.00	\$250.04	\$1,214.75	\$1,464.79
6	\$2,429.50	50.00	\$500.08	\$2,429.50	\$2,929.58
8	\$3,887.20	80.00	\$800.12	\$3,887.20	\$4,687.32

MICHIGAN RURAL WATER ASSOCIATION RATE EVALUATION PROGRAM

FINAL ANALYSIS RATE CALCULATION - CURRENT FISCAL YEAR		2025				
Grand Ledge Sewer	ANNUAL BUDGET	PERCENT FIXED EXPENSES	ASSIGNED AS FIXED EXPENSES	RTS CHARGE COST PER METER EQUIVALENT	ASSIGNED AS VARIABLE EXPENSES	VOLUME CHARGE \$ COST PER 1,000 GALLONS
Dept.: 592.536 PLANT OPERATION & MAINTENANCE	\$863,004	3%	\$26,611	\$0.54	\$836,393	\$4,532
Dept.: 592.538 LIFT STATION	\$86,315	3%	\$2,662	\$0.05	\$83,654	\$0,463
Dept.: 592.539 SEWERS	\$308,808	3%	\$9,522	\$0.19	\$299,286	\$1,622
Dept.: 592.542 SEWER GENERAL EXPENSE	\$447,675	3%	\$13,804	\$0.28	\$433,871	\$2,351
OPERATION & MAINTENANCE EXPENSES	\$1,705,803		\$52,599	\$1.07	\$1,653,204	\$8,957
DEBT - PRINCIPAL & INTEREST ANNUAL PAYMENTS						
2019 Capital Improvement Bonds complete 2034	\$0	100%	\$0	\$0.00	\$0	\$0.00
2009 Bonds Complete 2029	\$146,978	100%	\$146,978	\$2.98	\$0	\$0.00
	\$224,227	100%	\$224,227	\$4.54	\$0	\$0.00
	\$0	100%	\$0	\$0.00	\$0	\$0.00
	\$0	100%	\$0	\$0.00	\$0	\$0.00
NEW ANTICIPATED CAPITAL LOANS						
WWTP	\$475,461	100%	\$475,461	\$9.63	\$0	\$0.00
	\$0	100%	\$0	\$0.00	\$0	\$0.00
	\$0	100%	\$0	\$0.00	\$0	\$0.00
	\$0	100%	\$0	\$0.00	\$0	\$0.00
ANNUAL DEBT PAYMENTS PRINCIPAL & INTEREST	\$846,686		\$846,686	\$17.15	\$0	\$0.00
RESERVES						
ANNUAL O & M + DEBT	\$2,552,489		\$899,285	\$18.22	\$1,653,204	\$8.96
EQUIPMENT REPLACEMENT & RESERVE REQUIREMENTS	\$165,500		\$5,103	\$0.10	\$160,397	\$0.87
CAPITAL IMPROVEMENT AVERAGE ANNUAL BUDGETED AMOUNT	\$279,704	3%	\$8,625	\$0.17	\$271,079	\$1.47
WWTP First Payment 2026 FY24, 25, 26	\$1,980,150	100%	\$1,980,150	\$40.11		\$0.00
CAPITAL + EQUIPMENT & WWTP expansion	\$2,425,354		\$1,993,878	\$40.39	\$431,476	\$2.34
ADOPTED BUDGET	\$4,977,843		\$2,893,164		\$2,084,680	
REVENUE COLLECTED CALCULATED RATES	\$4,957,843	3.08%	\$2,892,547		\$2,065,296	
REVENUE COLLECTED CURRENT RATES	\$4,351,677					
CALCULATED RATE PER METER EQUIVALENT			PER MONTH	\$58.59	RATE PER 1,000 GAL.	\$11.19
ANNUAL METER EQUIVALENTS/ REVS COUNT 49,368			CURRENT RATES	\$48.59		\$9.86
ANTICIPATED EQUIVALENT GALLONS / UNITS 184,567			PERCENT INCREASE	20.6%		13.5%
INVOICES PER YEAR 12			INCREASE OF	\$10.00		\$1.33

		UNITS OF WATER INVOICED TO CUSTOMERS					FOR THIS EVALUATION WE WILL USE THE				MINIMUM YEAR				
		USAGE REPORTED IN GALLONS		USAGE REPORTED IN FISCAL YEARS											
		2020	2021	2022	2023	2024	COST PER UNIT	REVENUE	PERCENT OF USE	AVERAGE	MAX. YEAR	MIN. YEAR	PERCENT DIFFERENCE FROM MAX. TO MIN. YEAR	ANTICIPATED PERCENT INCREASE NEXT YEAR	UNITS USED IN RATE EVALUATION
Grand Ledge Sewer		207,790,400	189,357,200	184,567,100	191,354,500	198,061,400	\$9.86	\$1,952,885	100.0%	194,226,120	207,790,400	184,567,100	11%	0.0%	184,567,100
TOTALS		207,790,400	189,357,200	184,567,100	191,354,500	198,061,400		\$1,952,885		194,226,120	207,790,400	184,567,100	11%		184,567,100
											GALLONS / VOLUME USED FOR EVALUATION		184,567,100		

WAS AN ELECTRONIC COPY OF THE ORIGINAL KEPT?

2024 WWTP Capital Projects Fund

FUND 405 – 2025 WWTP CAPITAL PROJECTS FUND

City of Grand Ledge Wastewater Treatment Plant Budget Narrative

Project Overview

The City of Grand Ledge is committed to ensuring the continued health and sustainability of our community's wastewater management system. To meet growing demand, comply with regulatory requirements, and improve overall efficiency, the City is constructing a new state-of-the-art Wastewater Treatment Plant (WWTP). This project will modernize our infrastructure, enhance environmental stewardship, and support future economic growth. The total estimated cost of the project is **\$52,400,000**.

The City is currently under a **consent order from the Michigan Department of Environment, Great Lakes, and Energy (EGLE)** due to regulatory compliance issues with the existing wastewater treatment infrastructure. This project is essential to meeting EGLE requirements and avoiding potential penalties while ensuring a sustainable wastewater management system for the community. The expansion of the facility will **increase treatment capacity from 1.5 million gallons per day (MGD) to 3.0 MGD with infiltration/inflow equalization** that will help with surge flows.

Budget Breakdown

1. **Design and Construction Engineering – \$2,800,000**
 - Environmental impact assessments and feasibility studies
 - Engineering and architectural design services
 - Permitting and regulatory compliance
 - Community engagement and public hearings
2. **Construction Costs – \$46,700,000**
 - Site preparation and excavation
 - Facility construction (treatment tanks, piping, and supporting structures)
 - Electrical and mechanical system installations
 - Implementation of advanced treatment technologies
 - Upgrades to sewer conveyance systems and pumping station
3. **Equipment and Technology – Included in Construction Costs**
 - Procurement of advanced wastewater treatment equipment
 - Supervisory Control and Data Acquisition (SCADA) system installation
 - Laboratory testing and monitoring tools
4. **Administrative, Legal, and Finance – \$75,000**
 - Legal fees and financial structuring
 - Administrative costs associated with project management
5. **Contingency Fund – \$2,800,000**
 - Allocation for unforeseen construction expenses and cost adjustments
 - Potential regulatory changes or permitting modifications
 - Inflation and material cost fluctuations

Funding Sources and Financing

To finance this project, the City of Grand Ledge will utilize a combination of funding sources, including:

- **State and Federal Grants**
- **Clean Water State Revolving Fund (CWSRF) Financing**
- **Local Sewer Utility Funds**

The financing will be secured through the **Clean Water State Revolving Fund (CWSRF)** at an interest rate of **2.75%**, ensuring a cost-effective funding strategy for the City.

Project Timeline

- **Planning and Design Phase:** February 2024 – February 2025
- **Bidding and Contractor Selection:** March 2025 – April 2025
- **Bond Closing:** First half of 2025
- **Construction Commencement:** Estimated July 2025
- **Projected Completion and Commissioning:** July 2027

Summary

The Fiscal Year (FY) 2025 Project Plan Amendment for the City of Grand Ledge has been prepared using the Project Plan Preparation Guidance of the Clean Water State Revolving Fund (CWSRF) Administrative Rules updated in January 2023. This amendment serves as an update to the previously approved FY2023 Project Plan. The project aims to address regulatory compliance, increase capacity, and ensure sustainable wastewater management for future growth.

Conclusion

This evaluation has determined that phased improvements are the most cost-effective and feasible approach to meeting treatment goals and required design capacity. Phase I improvements will include increasing hydraulic capacity, implementing advanced treatment technology, improving sludge handling, and expanding wet weather storage. These enhancements will enable the City to handle peak wet weather flows, minimize SSOs, and ensure regulatory compliance. Future Phase II improvements will be undertaken as needed to support system growth. The City is committed to long-term improvements that will reduce infiltration and inflow, ensuring a sustainable wastewater infrastructure for the community.

The City of Grand Ledge's investment in the wastewater treatment plant improvements represents a crucial step in modernizing our infrastructure, protecting the environment, and enhancing service reliability. This project will ensure regulatory compliance, and improve the quality of life for residents for generations to come. We appreciate the community's support and commitment to this essential infrastructure project.

Fund: 405 - 2024 WWTP CAPITAL PROJECTS FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
528.000 FEDERAL GRANT	-	-	-	-	-	959,752	
539.000 STATE GRANT						5,000,000	
665.001 INTEREST	-	-	-	-	-	-	
699.592 TRANSFER FROM W/S FUND	-	-	-	-	-	-	
696.001 BOND PROCEEDS	-	-	-	55,000,000	-	47,715,000	2.75% est. Interest Rate CWSRF Loan 30 year term \$55M cap not-to-exceed January 2023
697.000 PREMIUM ON BONDS				-		-	
Total Revenues	-	-	-	55,000,000	-	53,674,752	
Expenditures							
Dept.: 542 SEWER GENERAL EXPENSE							
800.001 BOND ISSUE COSTS	-	-	-	-	-	119,715	
974.006 CONSTRUCTION				50,000,000	-	50,093,737	Construction for WWTP and West River Includes \$2.7M contingency
974.999 CONSTRUCTION ENGINEERING				5,000,000	-	3,461,300	Design/Construction Engineering
SEWER GENERAL EXPENSE TOTAL	-	-	-	55,000,000	-	53,674,752	Project Total \$52,400,000 (Estimated)
Total Expenditures	-	-	-	55,000,000	-	53,674,752	
Revenues less Expenditures	-	-	-	-	-	-	
Estimated Working Capital 6/30/25						-	
Estimated Working Capital 6/30/26						-	

Equipment Operating Fund



FUND 661

City of Grand Ledge FY26 Equipment Operating Fund Budget Narrative

The Equipment Operating Fund serves as a dedicated funding source for the replacement and maintenance of essential equipment and vehicles used for City Street maintenance, as well as for covering the labor costs associated with the City Mechanic. This fund ensures that the City's fleet remains in optimal condition to support the efficient and effective delivery of public services.

Revenue for the Equipment Operating Fund is generated through charges assessed to other City Funds that utilize equipment procured through this fund. These charges are established based on rates set by the Michigan Department of Transportation (MDOT). Additionally, revenue is derived from allocating the cost of the City Mechanic's services to the respective funds that benefit from them, as well as from leasing salt storage space to Grand Ledge Public Schools.

The FY26 Equipment Operating Budget includes the planned acquisition of a new single-axle plow truck with a side wing at an estimated cost of \$235,000. This investment is necessary to ensure that the City's snow removal operations continue to meet the needs of residents and businesses during the winter months.

One piece of equipment that was originally scheduled for replacement in FY26 has been deferred to a future budget year. This decision was made following an assessment of its condition and reliability, which determined that immediate replacement is not necessary at this time. Deferring this purchase allows the City to strategically allocate resources while maintaining the integrity of its fleet.

The Equipment Operating Fund remains a critical component in sustaining the City's infrastructure by ensuring that vehicles and equipment are adequately maintained and replaced as needed. The City will continue to evaluate its fleet and funding needs to support essential public services efficiently and responsibly.

Fund: 661 - EQUIPMENT OPERATING FUND		Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues								
Dept.: 524 EQUIPMENT OPERATION								
628.000	OPERATIONAL REVENUES	237	-	-	2,000	18,229	2,000	scrap metal
635.001	EQUIPMENT RENTAL	492,119	453,920	513,370	390,000	353,489	405,000	
635.002	CITY MECHANIC	529	2,736	1,958	1,464	884	1,741	3 year average
635.003	REIMBURSEMENT FOR SALARIES	4,140	1,190	-	-	-	-	ECRC contract not renewed
635.004	REIMBURSEMENT FOR FRINGE BENFIT	3,276	504	1,099	1,000	829	1,000	
635.007	REIMBURSE FOR OPERATING SUPPLY	392	1,263	412	847	33	689	3 year average
665.001	INTEREST	681	10,069	17,070	3,632	10,309	9,273	3 year average
665.003	RENT PROPERTIES	11,250	12,206	12,999	13,441	-	-	GLPS Salt Storage expires April 2025
693.000	SALE OF FIXED ASSETS	73,529	4,347	11,697	3,000	7,296	3,000	Municipal Auction
699.101	TRANSFER FROM GENERAL FUND	-	-	-	-	-	-	
699.592	TRANSFER FROM SAW	25,000	25,000	25,000	25,000	25,000	25,000	Salt barn lease
Total Revenues		611,152	511,235	583,607	440,384	416,069	447,703	
Expenditures								
Dept.: 524 EQUIPMENT OPERATION								
703.000	SALARIES/WAGES	58,412	70,902	75,421	87,717	58,309	74,429	primarily mechanic
703.100	OVERTIME	2,931	5,365	6,398	7,263	1,528	7,855	
719.000	FRINGE BENEFITS	29,320	33,345	39,712	49,972	24,355	43,109	
776.000	MAINTENANCE SUPPLIES	116,549	112,982	149,246	120,000	97,723	130,000	
788.000	UNIFORMS	971	805	1,242	2,000	670	2,000	
802.010	LABOR ATTORNEY	62	65	119	2,000	36	2,000	

Fund: 661 - EQUIPMENT OPERATING FUND	Actual	Actual	Actual	Actual	Amended	Actual	Request	Comments
	FY 22	FY 23	FY 24	FY 25	Budget	March	FY26	
803.000 TRASH REMOVAL	620	729	655	900		652	900	
811.000 CONTRACTUAL	4,422	4,085	9,532	10,000		7,031	12,000	GPS fleet Management
921.000 UTILITIES	6,634	7,131	5,743	7,000		4,459	7,000	
931.000 BUILDING MAINTENANCE	11,449	19,867	21,240	40,000		56,169	40,000	Lawson Road Facility Improvement
935.000 INSURANCE	6,365	6,589	7,113	7,921		7,497	7,782	
968.000 DEPRECIATION	107,772	101,144	105,037			-		
974.007 CAPITALIZED ASSETS	16,716	1,981	(18,729)	-		-	-	
977.000 EQUIPMENT	5,316	-	-	20,000		11,641	235,000	New plow truck
991.000 DEBT-PRINCIPAL	-	-	-	41,322		-	-	
992.000 DEBT-INTEREST	19,934	18,668	22,983	24,729		-	-	
995.306 TRANSFER TO 2019 DEBT SERVICE	-	-	-	-		66,098	66,016	Salt Storage/Equipment Debt Pymt
997.101 INDIRECT COST CHARGES	31,464	32,116	34,268	38,631		38,631	43,107	3 year average actual
Total Expenditures	418,937	415,773	459,983	459,455		374,799	671,198	
Revenues less Expenditures	192,215	95,462	123,624	(19,070)		41,270	(223,495)	
Estimated Working Capital 6/30/25							350,207	
Estimated Working Capital 6/30/26							126,713	

Grand Ledge Equipment Operating Fund Equipment Replacement Plan

TYPE	#	Existing Vehicle YEAR	LIFE CYCLE	Current PROJECTED COST**	Replacement DUE	Working Capital Needed at 6-30-24	2024-2031							
							24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32
3/4 TON	314	2018	10	\$ 60,000	FY28-29	\$ 30,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
1 TON DUMP	3##	2024	15	\$ 75,000	FY38-39	\$ 60,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
1 TON DUMP	309	2024	15	\$ 75,000	FY38-39	\$ 60,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
3/4 TON	338	2019	10	\$ 60,000	FY29-30	\$ 18,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
3/4 TON	310	2017	10	\$ 60,000	FY27-28	\$ 36,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
1 TON DUMP	312	2017	10	\$ 75,000	FY27-28	\$ 37,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
1x DUMP	303	2005	15	\$ 235,000	FY20-21	\$ 235,000	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667
1x DUMP	301	2020*	15	\$ 235,000	FY34-35	\$ 47,000	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667
1x DUMP	302	2020*	15	\$ 235,000	FY34-35	\$ 47,000	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667	\$ 15,667
2x DUMP	306	2015	15	\$ 255,000	FY30-31	\$ 119,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000
SWEeper	321	2005	20	\$ 200,000	FY25-26	\$ 200,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
LOADER	322	2020*	15	\$ 225,000	FY32-33	\$ 90,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
LOADER	324	2020*	15	\$ 225,000	FY34-35	\$ 75,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
VAC	307L	2016	15	\$ 82,000	FY31-32	\$ 38,267	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467
VAC	325L	2014	15	\$ 82,000	FY28-29	\$ 49,200	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467	\$ 5,467
3/4 TON 4WD	415	2022	10	\$ 60,000	FY-32-33	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
3/4 TON 4WD	345	2023	10	\$ 60,000	FY-23-24	\$ 60,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Wood Chipper	305	1996	20	\$ 65,000	FY24-25	\$ 65,000	\$ 3,250	\$ 3,250	\$ 3,250	\$ 3,250	\$ 3,250	\$ 3,250	\$ 3,250	\$ 3,250
TRACTOR	325	2022	15	\$ 32,000	FY37-38	\$ 2,133	\$ 2,133	\$ 2,133	\$ 2,133	\$ 2,133	\$ 2,133	\$ 2,133	\$ 2,133	\$ 2,133
AM TRAILER	303T	2017	20	\$ 32,000	FY36-37	\$ 9,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600
SKID STEER	313	2022	20	\$ 70,000	FY42-43	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Bucket Truck (USED)	201	1995	10	\$ 45,000	FY30-31	\$ 22,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
*model year's vary - remanufactured/refurbished in 2020														
Equip Rep Plan						\$ 3,628,000	\$ 1,310,700							
Actual Replacement Costs**														
REPLACEMENT YEAR						\$177,417	\$377,417	\$237,417	\$472,417	\$379,417	\$477,417	\$477,417	\$319,417	
Increase (decrease) to Fund Balance						\$ 177,417	\$ 177,417	\$ 177,417	\$ 177,417	\$ 177,417	\$ 177,417	\$ 177,417	\$ 177,417	
Pieces of equipment to buy						0	1	1	4	3	3	2	2	

Budget Amount

Actual Replacement Costs**

Increase (decrease) to Fund Balance

Pieces of equipment to buy

Schedule doesn't include inflation or residual value

**Grand Ledge Equipment Operating Fund
Equipment Replacement Plan**

TYPE	#	Existing Vehicle YEAR	LIFE CYCLE	Current PROJECTED COST**	Replacement DUE	Working Capital Needed at 6-30-23	Fiscal Year												
							23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32				
3/4 TON	314	2018	10	\$ 60,000	FY28-29	\$ 24,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	
1 TON DUMP	309	2015	10	\$ 65,000	FY22-23	\$ 71,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	
3/4 TON	338	2019	10	\$ 60,000	FY29-30	\$ 12,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	
3/4 TON	310	2017	10	\$ 60,000	FY27-28	\$ 30,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	
1 TON DUMP	312	2017	10	\$ 65,000	FY27-28	\$ 26,000	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	
1x DUMP	303	2005	15	\$ 230,000	FY20-21	\$ 214,667	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	
1x DUMP	301	2020*	15	\$ 230,000	FY34-35	\$ 30,667	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	
1x DUMP	302	2020*	15	\$ 230,000	FY34-35	\$ 30,667	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	\$ 15,333	
2x DUMP	306	2015	15	\$ 250,000	FY30-31	\$ 100,000	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	
SWEEPER	321	2005	20	\$ 200,000	FY25-26	\$ 190,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
LOADER	322	2020*	15	\$ 220,000	FY32-33	\$ 73,333	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	
LOADER	324	2020*	15	\$ 220,000	FY34-35	\$ 58,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	\$ 14,667	
VAC	307L	2016	15	\$ 78,000	FY31-32	\$ 31,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	
VAC	325L	2014	15	\$ 78,000	FY28-29	\$ 41,600	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	
3/4 TON 4WD	415	2022	10	\$ 60,000	FY-32-33	\$ -	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	
3/4 TON 4WD	345	2023	10	\$ 60,000	FY-23-24	\$ 54,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	
Wood Chipper	305	1996	20	\$ 60,000	FY24-25	\$ 57,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	
TRACTOR	325	2022	15	\$ 30,000	FY37-38	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	
AM TRAILER	303T	2017	20	\$ 25,750	FY36-37	\$ 6,438	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	\$ 1,288	
SKID STEER	313	2022	20	\$ 66,000	FY42-43	\$ -	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	
Bucket Truck (USED)	201	1998	10	\$ 45,000	FY27-28	\$ 18,000	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	
*model year's vary - remanufactured/refurbished in 2020																			
Equip Rep Plan							\$ 1,069,738	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488
Actual Replacement Costs**								\$ 125,000	\$ 60,000	\$ 260,000	\$ 60,000	\$ 225,000	\$ 198,000	\$ 300,000	\$ 250,000	\$ 138,000	\$ 307,488	\$ 169,488	
Budget Amount							\$ 294,488	\$ 229,488	\$ 429,488	\$ 229,488	\$ 394,488	\$ 367,488	\$ 469,488	\$ 419,488	\$ 307,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488
Increase (decrease) to Fund Balance							\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	\$ 169,488	

REPLACEMENT YEAR
beyond life cycle but not budgeted to be replaced

Schedule doesn't include inflation or residual value

Grants Fund

Fund: 274 - GRANT FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 721 JAYCEE PARK PUBLIC GATHERING SPACE							
539.000 STATE GRANT	-	-	-	321,103	-	321,103	Land and Water Conservation Fund Grant 50% construction costs
699.248/494 TRANSFER FROM DDA	-	-	300,000	-	-	-	
Dept.: 721 JAYCEE PARK PUBLIC GATHERING SPACE	-	-	300,000	321,103	-	321,103	
Dept.: 722 FITZGERALD PARK BASEBALL FIELD PHASE 1							
539.000 STATE GRANT	-	-	-	134,700	-	-	
594.001 COUNTY GRANT				212,694			
674.000 DONATIONS	-	-	-	-	-	-	
699.101 TRANSFER FROM GENERAL FUND	59,800	125,000	100,000	-	-	-	Spark Grant 2
699.401 TRANSFER FROM CAPITAL PROJECTS FUND		50,000	-	92,500	92,500	-	
Total Dept.: 722 FITZGERALD PARK BASEBALL FIELD	59,800	175,000	100,000	439,894	92,500	-	
Dept.: 723 FITZGERALD PARK BASEBALL FIELD PHASE 2							
539.000 STATE GRANT				346,500		346,500	MNRTF Grant Phase 2 Grant
699.101 TRANSFER FROM GENERAL FUND		135,000					
Total Dept.: 723 FITZGERALD PARK BASEBALL FIELD PHASE 2	-	135,000	-	346,500	-	346,500	
Total Revenues	59,800	310,000	400,000	1,107,497	92,500	667,603	
Expenditures							
Dept.: 721 JAYCEE PARK GATHERING SPACE							
974.000 LAND IMPROVEMENTS	-	-	2,368	642,206	-	767,206	LWCF Grant Project
Dept.: 721 JAYCEE PARK GATHERING SPACE	-	-	2,368	642,206	-	767,206	
Dept.: 722 FITZGERALD PARK BASEBALL FIELD							
974.000 LAND IMPROVEMENTS/OTHER EXPENSES	31,511	105,636	265,889	-	290,924	-	
Total Dept.: 722 FITZGERALD PARK BASEBALL FIELD	31,511	105,636	265,889	-	290,924	-	
Dept.: 723 FITZGERALD PARK BASEBALL FIELD PHASE 2							
974.000 LAND IMPROVEMENTS				495,500		495,500	Phase 2 cost \$495,500 3/11/24
Total Dept.: 723 FITZGERALD PARK BASEBALL FIELD PHASE 2	-	-	-	495,500	-	495,500	
Total Expenditures	31,511	105,636	268,257	1,137,706	290,924	1,262,706	
Revenues less Expenditures	28,289	204,364	131,743	(30,209)	(198,424)	(595,103)	
Estimated Working Capital 6/30/25						334,187	
Unbudgeted donation and DDA transfer revenue expected to be received less projects rolled forward to next year						292,000	

	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Fund: 274 - GRANT FUND						31,084	
Estimated Working Capital 6/30/26							

2016 Debt Service Fund

Fund: 305 - 2016 CAP IMPROV BONDS FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
665.001 INTEREST	232	4,283	5,447	1,602	6,029	1,602	
GENERAL TOTAL	232	4,283	5,447	1,602	6,029	1,602	
Dept.: 930 TRANSFERS IN							
699.204 TRANSFER FROM MUNICIPAL STREETS	83,740	60,778	84,252	83,044	83,044	81,645	East River St.
699.248 TRANSFER FROM DDA FUND	-	-	-	-	-	-	
699.394 TRANSFER FROM DDA DEBT FUND	172,716	171,477	173,905	170,811	170,811	172,911	Issue 7/7/16 - Last Pymt 5/1/32 E River St - #1 Cugino's, #2 Flour Child
699.494 TRANSFER FROM DDA CAP PROJ FUND	-	-	-	-	-	-	#3, Log Jam, #4 Library, Parking lots
TRANSFERS IN TOTAL	256,456	232,255	258,157	253,855	253,855	254,556	
Total Revenues	256,688	236,538	263,604	255,457	259,884	256,158	
Expenditures							
Dept.: 905 DEBT SERVICE							
991.000 DEBT-PRINCIPAL	205,000	210,000	215,000	215,000	-	220,000	Issue 7/7/16 E River St - #1 Cugino's, #2 Flour Child
992.000 DEBT-INTEREST	51,455	47,255	43,155	38,855	19,428	34,555	#3, Log Jam, #4 Library, Parking lots
993.000 DEBT-PAYING AGENT FEES	500	500	500	500	500	500	
DEBT SERVICE TOTAL	256,955	257,755	258,655	254,355	19,928	255,055	
Total Expenditures	256,955	257,755	258,655	254,355	19,928	255,055	
Revenues less Expenditures	(267)	(21,217)	4,949	1,102	239,957	1,103	
Estimated Working Capital 6/30/25						24,352	
Estimated Working Capital 6/30/26						25,455	

2019 Debt Service Fund

Fund: 306 - 2019 CAP IMPROV BONDS FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
665.001 INTEREST	226	2,813	3,512	1,396	6,786	2,183	
GENERAL TOTAL	226	2,813	3,512	1,396	6,786	2,183	
Dept.: 930 TRANSFERS IN							
699.204 TRANSFER FROM MUNICIPAL STREETS	205,585	205,984	206,166	206,130	206,130	205,875	Various Street Projects
699.592 TRANSFER FROM SAW FUND	26,347	110,601	102,792	295,675	295,623	295,260	Various Street Utility Projects
699.661 TRANSFER FROM EQUIP OP	117,838	24,729	22,983	66,098	66,098	66,016	Salt Storage Facility
TRANSFERS IN TOTAL	349,770	341,314	331,941	567,903	567,851	567,151	
Total Revenues	349,996	344,127	335,453	569,299	574,637	569,334	
Expenditures							
Dept.: 905 DEBT SERVICE							
991.000 DEBT-PRINCIPAL	123,420	128,865	134,310	385,000	385,000	400,000	Various Street Projects Salt Storage Facility
992.000 DEBT-INTEREST	226,350	212,450	197,950	182,850	95,275	167,150	Various Street Utility Projects Issued 12/9/19 paid off 4/1/2035
993.000 DEBT-PAYING AGENT FEES	500	500	500	500	500	500	
DEBT SERVICE TOTAL	350,270	341,815	332,760	568,350	480,775	567,650	
Total Expenditures	350,270	341,815	332,760	568,350	480,775	567,650	
Revenues less Expenditures	(274)	2,312	2,693	949	93,862	1,684	
Estimated Working Capital 6/30/25						12,631	
Estimated Working Capital 6/30/26						14,315	

Capital Projects Fund

Fund: 409 - CAPITAL PROJECTS FUND	Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues							
Dept.: 000 GENERAL							
539.000 STATE GRANT	-	-	-	-	-	-	Grants revenue will be established with a budget in FY26 once grants are awarded.
583.000 LOCAL GRANT							
665.001 INTEREST	-	-	-	-	-	-	
674.006 DONATIONS-JAYCEE PARK PLAYGROUND	-	-	-	-	-	-	The donation campaign is currently underway. This budget will be established in FY26 through an amend
699.248 TRANSFER FROM DDA FUND	-	-	-	500,000	-	-	
Total Revenues	-	-	-	500,000	-	-	
Expenditures							
Dept/Proj.: 900 CONSTRUCTION/JAYCEE PARK PLAYGROUND							
974.006 CONSTRUCTION				500,000	-	-	Some project expenses are expected to occur in FY25. The remainder of the project expenses will be rolled over into FY26 as a budget amendment.
974.999 CONSTRUCTION ENGINEERING				-	-	-	
CONSTRUCTION/JAYCEE PARK PLAYGROUND TOTAL	-	-	-	500,000	-	-	Project Total \$1,250,000 (Estimated)
Total Expenditures	-	-	-	500,000	-	-	
Revenues less Expenditures	-	-	-	-	-	-	
Estimated Working Capital 6/30/25							
Estimated Working Capital 6/30/26							

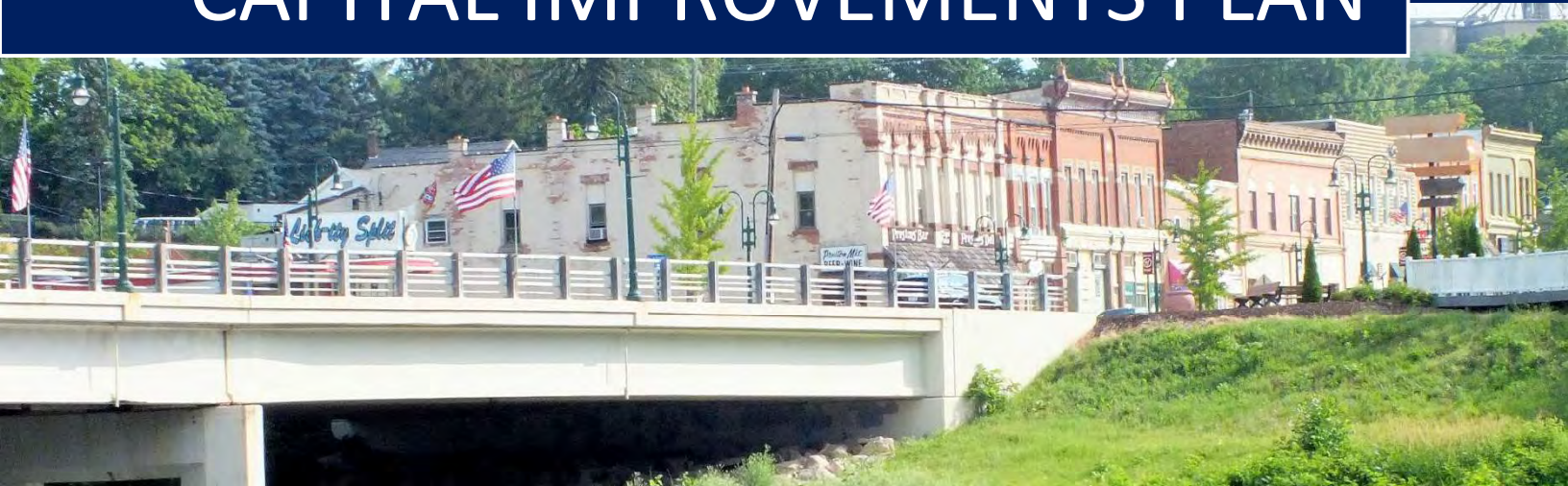
Employee Benefit Fund

Fund: 678 - EMPLOYEE BENEFITS FUND		Actual FY 22	Actual FY 23	Actual FY 24	Amended Budget FY25	Actual March FY 25	Request FY26	Comments
Revenues								
Dept.: 271 EMPLOYEE BENEFITS								
665.001 INTEREST	-	1,552	5,529	-	4,586	-		
681.001 PENSION CHARGES TO FUNDS	383,761	486,067	490,684	499,303	249,583	534,948		CCLP/COAM/ICMA
682.000 HEALTH CHARGES TO FUNDS	735,736	782,440	831,933	895,586	447,847	829,362		
684.000 HEALTH DEDUCTIONS AND RECEIPTS	3,771	1,474	10,135	-	9,199	-		Subject to PA 152 Council Resolution
684.001 HEALTH RECEIPTS-RETIREES	19,571	22,084	24,230	30,250	20,392	32,670		Retirees' costs
Total Revenues	1,142,840	1,293,617	1,362,511	1,425,139	731,607	1,396,980		
Expenditures								
Dept.: 271 EMPLOYEE BENEFITS								
714.000 MEDICAL	492,483	537,272	565,071	686,995	519,381	644,901		Actives' costs
714.002 VISION/DENTAL/LIFE/OPT OUTS	133,224	135,505	142,564	177,247	120,664	151,791		renewal -5.01%, FSA 50K Life, Wellness Programs, sick payout
716.000 BENEFIT ADMINISTRATION	-	-	-	1,095	-	-		
717.001 RETIREMENT BENEFITS - ICMA	209,733	236,224	240,994	267,835	182,632	279,496		COAM/CCLP/Non-Union employees (32) Fully Funded
717.001 RETIREMENT BENEFITS - MERS	170,196	207,420	199,632	216,468	216,468	240,452		CCLP/COAM employees-required portion (13) Unfunded Liability Police Dept. \$1,586,154
717.002 RETIREMENT - ADDTL UAL CONTRIBUTIONS	-	-	-	-	-	-		MERS Actuarial Valuation 2023 61% funded Uniform State Valuation 2023 63% funded
718.000 UNEMPLOYMENT BENEFITS	7,608	-	60	15,000	39	15,000		
874.000 MEDICAL-RETIREES	37,652	44,559	48,373	60,500	40,226	65,340		Retirees' costs
874.001 OTHER POST EMPLOYMENT BENEFITS	-	-	-	-	-	-		MERS RHFV Funded - \$1,018,134- 6/30/2024 Initiative started FY17
Total Expenditures	1,050,896	1,160,979	1,196,694	1,425,140	1,079,410	1,396,980		
Revenues less Expenditures	91,944	132,638	165,817	(1)	(347,803)	-		
Estimated Working Capital 6/30/25						508,858		
Estimated Working Capital 6/30/26						508,858		



2026-2030

CAPITAL IMPROVEMENTS PLAN



DRAFT

RECOMMENDED BY PLANNING COMMISSION

March 6, 2025

Table of Contents

CIP OVERVIEW	2
What is a Capital Improvements Plan (CIP)?.....	2
What are Capital Improvements?	2
What determines the length of a CIP?.....	3
What is the capital improvement budget?	3
What does the CIP process look like?	3
FUNDING.....	5
CIP COMPONENTS	5
BOARD AND COMMISSION RECOMMENDATIONS.....	6
GRAND LEDGE CITY COUNCIL PRIORITIES	8
COMPLETED & UNDER CONSTRUCTION CIP PROJECTS	9
NEW & YEAR ONE PROJECT HIGHLIGHTS	12
AIR – ABRAMS MUNICIPAL AIRPORT 4DO	12
ADM – ADMINISTRATION.....	12
DDA – DOWNTOWN DEVELOPMENT AUTHORITY	12
EQP – EQUIPMENT.....	12
P&R – PARKS & RECREATION.....	13
STS – STREETS	13
W&S – WATER & SEWER: SEWER PORTION.....	13
W&S – WATER & SEWER: WATER PORTION.....	13
2026 – 2030 CIP PROJECTS.....	14
AIR – ABRAMS MUNICIPAL AIRPORT 4DO	14
ADM – ADMINISTRATION.....	15
DDA – DOWNTOWN DEVELOPMENT AUTHORITY	17
EQP – EQUIPMENT.....	20
P&R – PARKS & RECREATION.....	21
STS – STREETS	26
W&S – WATER & SEWER: SEWER PORTION.....	28
W&S – WATER & SEWER: WATER PORTION.....	31
ATTACHMENTS.....	33

CIP OVERVIEW

What is a Capital Improvements Plan (CIP)?

Capital improvements programming is the preparation and updating of a recommended schedule of public works and related equipment to be built or purchased during the next five years. To be effective, the City's Capital Improvements Plan (CIP) will cover the entire range of public facility and service requirements. In the City's CIP, all projects are listed in order of construction priority together with cost estimates and the anticipated means of financing for each project.

Pursuant to the Michigan Planning Enabling Act 33 of 2008, with recommendation from the Planning Commission, the City Council will adopt a five-year CIP to carry out its long-range planning objectives.

Commencing with the comprehensive budget preparation process each year, the City administration procedurally reviews and updates the CIP annually between the months of December and June. This is timed to correlate directly with the annual comprehensive budget preparation and adoption process.

Briefly stated, the CIP objectives are as follows:

- To develop a long range (five-year) program in which physical projects are planned, prioritized and implemented in an orderly manner;
- To coordinate the capital related projects of the various City departments and boards and commissions to ensure an appropriate distribution of capital improvement funds with regards to the needs of the City and the fiscal ability of the City to undertake the requested projects;
- To assist the Mayor and City Council in the determination of project requests and funding sources with regard to short and long-range plans; and
- To coordinate the demands and requests for capital improvement funds with the planning needs of the City so that an appropriate prioritized system of funding can be programmed over increments of five years.

What are Capital Improvements?

Capital improvements are projects that result in the acquisition, addition, updating, or development of physical facilities. A capital improvement may also include contractual or bonded indebtedness payments related to fixed assets, or any major expenditure for physical development, which generally falls into one of the following categories:

- Land and non-structural improvements
- New structures
- Major repairs - \$10,000 or more
- Major replacements - \$10,000 or more
- Vehicles equipment - \$10,000 or more

Additionally, capital improvements are generally defined as the following:

- New and expanded physical facilities for the community which are relatively large in size, expensive, and permanent.
- Large scale rehabilitation or replacement of existing facilities

- Major pieces of equipment with a direct relationship to the function of a physical facility and which are relatively expensive and have long life.
- Purchase of equipment for any public improvements when first erected or acquired that are to be financed in whole or part from bond funds.
- The cost of engineering and architectural studies and surveys relative to an anticipated improvement

What determines the length of a CIP?

A five-year CIP period is generally considered to be most suitable. A two- or three-year time period is too short for effective programming because planning and financing of major projects usually take a longer period of time. Conversely, a period of seven or more years may project too far into the future to be of practical value. A capital improvement budget is the first year of a CIP.

What is the capital improvement budget?

While the CIP is a proposed spending schedule for five years, the Comprehensive Budget (Capital and Operating) is the legal authorization and appropriation to spend, during the coming fiscal year, funds from City sources and from Federal and State Grants.

The City's Capital Budget is distinct from the Operating Budget. The Operating Budget authorizes the expenditures, on a one-year basis, of funds for employee salaries, fringe benefits, and the purchase of services, supplies and the like. It also includes the payment of principal and interest on the bonds issued to support past Capital Budget projects. Since effective City services depend on the timely combination of manpower, supplies, and capital facilities, serious effort is devoted in the budgetary process to coordinate the Capital and Operating Budgets.

Money appropriated by the City Council for capital improvement projects to be implemented during the budget year. It includes amendments made during the fiscal year to the originally approved capital budget appropriations.

What does the CIP process look like?

The projects listed in this document were compiled by the City administration from the submissions and requests of the various departments and divisions of the City, as well as formally adopted priorities and plans. Compiling a CIP has five components; initiation, project history analysis, information gathering, prioritizing, and review. The five components are outlined as follows:

INITIATION. A communication from City Administration was transmitted to all City department and division heads, as well as to select boards and commissions, enlisting their support and cooperation.

PROJECT HISTORY ANALYSIS. The last CIP was adopted in 2024.

INFORMATION GATHERING. Review of future capital improvement proposals consisted of systematically analyzing the input from various City departments and divisions, as well as formally adopted priorities and plans. Each project includes a departmental/divisional listing of proposed capital improvement projects with proposed priority and related cost estimates and funding source identification.

PRIORITIZING. The criteria used for the evaluation of each Capital Improvement Project by the City administration consisted of the following:

1. Is the proposed project already in process due to its inclusion in the current budget year? Is the project under construction, under contract, and is there a continuing debt obligation payable?
2. Is the project mandated by law or court action?
3. Is there a relationship between the proposed project and the City's goals and objectives and/or the goals and objectives of the appropriate board or commission?
4. Is alternative funding available? Is funding available through other sources, or is funding available through land contract or bonding to minimize annual cost requirement?
5. Does the proposed project generate revenue for the general fund and/or other funds? This item should be determined based upon an annual forecast and the schedule of revenues should be designated by the appropriate fund.
6. Does the proposed project result in the use of supplementary funds for "leverage", using matching funds with other funding sources?

REVIEW PROCEDURES. The review procedures associated with the CIP consisted principally of the following:

1. After receiving all proposed project data and priorities from each department/division, the information was evaluated, reviewed, amended, and approved by the City Manager.
2. The CIP was submitted by the City Manager to the Grand Ledge Planning Commission for their review and comment.
3. The CIP was submitted by the City Manager to the City Council for their review and approval.

In summary, the above information enumerates the thought process and procedures used to compile the proposed CIP. Upon receipt of this proposal, the Planning Commission and, subsequently, the City Council must review and amend the program if necessary, so that implementation can commence.

FUNDING

The Capital Improvement Budget is built from the following fund sources:

FUND No.	FUND	DESCRIPTION
101	General	Property Taxes, revenue sharing, fees and other City charges
202	Major Streets	Act 51 revenues and other Street charges
203	Local Streets	Act 51 revenues and other Street charges
204	Municipal Streets	General Fund Allocation and County Road tax
208	Parks & Recreation	Property Taxes and Park fees
248	DDA Special Revenue	Property Taxes
264	Drug Forfeiture	Donations and forfeitures
265	Police Restricted	Act 302 Training funding
295	Airport Development	Federal and State Funding, Rents and Land Leases
410	Capital Projects	Contributions and/or bond proceeds
495	Local Development Finance Authority	Property Taxes
592	Water & Sewer Fund	User Fees and other charges and fees
661	Equipment Operating Fund	Internal Service Funding/User fees
678	Employee Benefit Fund	Internal Service Funding

CIP COMPONENTS

The components of the CIP have been established as follows:

Label	Project Type	Departments
AIR	Abrams Municipal Airport	Abrams Municipal Airport (AIR)
ADM	Administration	Administration (ADM-City Hall) Police Department (ADM-PD)
DDA	Downtown Development Authority	Downtown Development Authority (DDA)
EQP	Equipment	Department of Public Services (DPS)
P&R	Parks & Recreation	Department of Public Services - Parks (DPS-P)
STS	Streets	Department of Public Services (DPS)
W&S	Water & Sewer	Department of Public Services - Sewer (DPS-S)
W&S	Water & Sewer	Department of Public Services - Water (DPS-W)

BOARD AND COMMISSION RECOMMENDATIONS



CITY HALL

310 Greenwood St. • Grand Ledge MI 48837
Ph: 517.627.2149 • Fax: 517.627.9796 • www.cityofgrandledge.com

TO: Adam Smith, City Manager and City Council

FROM: Rich Morrison, Community Development Director

RE: Planning Commission recommendation on the 2026-2030 Capital Improvements Plan

DATE: March 7, 2025

At its meeting of March 6, 2025, the Planning Commission reviewed the 2026-2030 Capital Improvement Plan (CIP). After discussion, the Commission voted to recommend the approval of Draft CIP.

The Planning Commission voted to request that City Council consider advancing the following CIP Projects:

- **Riverwalk Trail – Trail improvements – FY 2030 - \$1,500,000. Page 23 of the Draft CIP**
- **Widewalk - E. Saginaw to Roundabout FY 2027 - \$170,000. Page 20 of the Draft CIP**

The Planning Commission stated pedestrian safety as the reason for the widewalk advance. The Commission acknowledges that this is a planned developer funded request.

The Planning Commission discussed the **Entryway Signage project- FY 2028 – \$150,000. Page 17 of the Draft CIP.** The Commission voted to request that City Council consider the installation of low-cost temporary Entryway Signage at the following locations: S. Clinton St., N. Clinton St, and W. Jefferson St.

The Planning Commission voted to request that a Widewalk or path project be developed for a future CIP to utilize the City owned property along Sandstone Creek to connect the Widewalk with the Fieldstone Farms development.



CITY HALL

310 Greenwood St. • Grand Ledge MI 48837
Ph: 517.627.2149 • Fax: 517.627.9796 • www.cityofgrandledge.com

TO: Adam Smith, City Manager and City Council

FROM: Rich Morrison, Community Development Director

RE: Parks and Recreation Commission recommendation on the Capital Improvement Plan

DATE: February 12, 2025

At its meeting of January 23, 2025, the Parks and Recreation Commission reviewed the Parks and Recreation section of 2026-2030 Capital Improvement Plan (CIP). After discussion, the Commission voted to recommend approval of the proposed CIP with the elimination of the "Vendor Partnerships – All Parks" project.

In accordance with the Commission's recommendation, the Vendor Partnership project has been removed from the latest draft of the CIP.

The Commission also took action to request that City Council and staff consider applying to Eaton County for grants to help defray the costs of the following projects:

- ADA Accessible Wheelchair Swing at Jaycee Park
- Splashpad Enhancements at Jaycee Park

The Commission also supported a grant request to Eaton County for the Fitzgerald -Lincon Brick Park Bridge Pre-Engineering Study as proposed by the CIP.

Below is an excerpt from the Jan. 23, 2025 meeting minutes:

MOTION TO APPROVE THE PARKS AND RECREATION SECTION OF THE CAPITAL IMPROVEMENT PLAN, DELETING VENDOR PARTNERSHIPS FROM THE ALL PARKS PROJECT, AND REQUESTING CITY COUNCIL APPLY FOR EATON COUNTY GRANT FUNDS FOR THE FOLLOWING PROJECTS: FITZGERALD – LINCOLN BRICK PARK BRIDGE – PREENGINEERING STUDY, JAYCEE PARK ADA ACCESSIBLE WHEELCHAIR SWING, AND JAYCEE PARK SPLASHPAD ENHANCEMENTS, WITH STAFF DISCRETION ON WHICH PROJECTS TO SUBMIT TO COUNTY BASED ON GRANT CRITERIA AND COUNCIL APPROVAL. MOVED BY COMMISSIONER KROMBEEN, SECONDED BY COMMISSIONER BARNES.

GRAND LEDGE CITY COUNCIL PRIORITIES

**2024 & 2025
CITY COUNCIL
PRIORITIES**

JANUARY 22, 2024

**1
Tier**

- Water System Improvements**
[Development of wells to meet current and future capacity demand; Iron removal plant construction; Raw water main construction and distribution system improvements]
- Sanitary Sewer Hydraulic & Treatment Limitations**
[Expand capacity; Collection system improvements; Engineering and financial plans; Inflow/infiltration reduction to include compliance ordinance]
- Public Place Enhancements Downtown**
[Streetscape; Enhanced pedestrian safety; Riverview Park, West River Street renovation to include a public gathering space, Jaycee Park]
- Police Department & Public Safety Initiatives**
[State accreditation; Technology advancement; Emergency preparedness including a localized response plan]

**2
Tier**

- Community & Economic Development Initiatives**
- City Employee Talent Retention & Attraction**
- Complete Streets System Improvements**
- Park Enhancements**

COMPLETED & UNDER CONSTRUCTION CIP PROJECTS

<p>AIR PROJECT TITLE: Reconstruct Taxiway Lighting Parallel Construction</p> <p>FUNDING SOURCE(S): Federal/State 95% - Airport Fund 5%</p> <p>FISCAL YEAR COST: FY 2025 - \$584,826</p> <p>Project Description: The taxiway lighting system is over 20 years old and in need of replacement. Design with a new LED taxiway lighting system.</p> <p>Project Need & Impact: Project was included in previous years CIP.</p> <p>STATUS: COMPLETE</p>
<p>AIR PROJECT TITLE: Reconstruct Airport Beacon</p> <p>FUNDING SOURCE(S): Federal/State 95% - Airport Fund 5%</p> <p>FISCAL YEAR COST: FY 2025 - \$190,000</p> <p>Project Description: Reconstruction of airport beacon.</p> <p>Project Need & Impact: This project was split from the original taxiway lighting project due to cost. Scope of work has been included in previous CIP's</p> <p>STATUS: COMPLETE</p>
<p>DDA PROJECT TITLE: Grand Renovations for Downtown Grand Ledge</p> <p>FUNDING SOURCE(S): Tax Increment Financing</p> <p>FISCAL YEAR COST: FY 2025 - \$4,400,000</p> <p>Project Description: Streetscape Improvements – Remove brick pavers and replace with stamped concrete between Jefferson and Main St. Add ‘bump outs’ with raised landscape areas and new crosswalks. New midblock pedestrian crossing located between Front St and Main St. Streetlights to be painted. Riverfront Park Improvements – Increase size of existing deck by 2000+ square feet. Add public restroom. Fitzgerald Ball Field/W. River St./Island Park Improvements – Addition of new seating (similar to Jaycee Park) and bleachers at Fitzgerald Ball Field. New public gathering space along W. River St, adjacent to Masonic Temple.</p> <p>Project Need & Impact: Project is a DDA tier 1 priority. Brick pavers were installed in 1996 and in many areas have reached the end of their useful life. Bump outs and crosswalks will improve pedestrian safety and encourage walking downtown. Improvements are intended to enhance downtown vitality. Design & Engineering Construction \$600,000+ (FY 2023-2024).</p> <p>STATUS: COMPLETE</p>
<p>DDA PROJECT TITLE: Walkability/Pedestrian Safety - Crosswalks</p> <p>FUNDING SOURCE(S): Tax Increment Financing</p> <p>FISCAL YEAR COST: FY 2025 - \$250,000</p> <p>Project Description: Downtown Pedestrian Crosswalks to facilitate safer crossings of streets. Install midblock crossing on N. Bridge St. which was a previous CIP project – is now part of Downtown Grand Renovation Project. The mid-block crossing North of the bridge was completed in 2024 as part of the Grand Renovations project.</p> <p>Project Need & Impact: Enhanced pedestrian safety in downtown.</p> <p>STATUS: COMPLETE</p>
<p>P&R PROJECT TITLE: Urban Tree Canopy Phase I</p> <p>FUNDING SOURCE(S): Grant/Property Taxes</p> <p>FISCAL YEAR COST: FY 2025 - \$100,000</p> <p>Project Description: New trees planted in the street right-of-way to mitigate storm damage that severely damaged the existing tree canopy.</p> <p>Project Need & Impact: Storm severely damaged or decimated much of the tree canopy in the City.</p> <p>STATUS: COMPLETE</p>

P&R PROJECT TITLE: Adjacent to Fitzgerald Park – Ballfield Phase I	
FUNDING SOURCE(S):	MNRTF Grant/Donation/Eaton County Parks/Property Taxes
FISCAL YEAR COST:	FY 2025 - \$565,286
Project Description: The Ball Field Development project will bring a youth ball field with ADA accessibility to a vacant, currently unused, City-owned, ten-acre parcel adjacent to the City’s iconic Fitzgerald Park. Phase I of this project will include the development of a 13U/14U and up, baseball field, a minimum of three (3) handicapped parking spaces, 3,500 square feet of ADA connecting sidewalks from the parking lot area and to the field, ADA barrier-free viewing area, wheelchair accessible picnic tables, barrier-free portable bathrooms, bioretention stormwater treatment swale, and a green privacy buffer along the eastern and southern boundaries of the property.	
Project Need & Impact: Phase 1 has received a Michigan Natural Resources Trust Fund grant of 134,700. Grand Ledge Youth Baseball, Inc., a 501c3, has committed \$30,000. Eaton County Parks has provided a grant for \$212,694.	
STATUS: UNDER CONSTRUCTION	
STS PROJECT TITLE: Willow / Pearl / Seymour / Pine Streets – Mill and Resurface	
FUNDING SOURCE(S):	Property Taxes
FISCAL YEAR COST:	FY 2025 - \$168,000
Project Description: Mill and resurface Willow St. between Edwards and M-43, Pearl St. between DeGroff and Pine, Seymour St. between Edwards and M-43, and Pine St. between Edwards and M-43.	
Project Need & Impact: Street resurfacing is needed.	
STATUS: COMPLETE	
STS PROJECT TITLE: Harrison Street Resurfacing	
FUNDING SOURCE(S):	MDOT Grant/Tax Increment Financing
FISCAL YEAR COST:	FY 2025 - \$29,000
Project Description: Harrison St. between W. River and W. Jefferson. Mill and resurface. Spot curb and gutter replacement. ADA warning surfaces on new sidewalk ramps.	
Project Need & Impact: Street resurfacing is needed. Project will complement work on W. River St. MDOT TEDF grant advanced project.	
STATUS: COMPLETE	
STS PROJECT TITLE: W. River Street - Reconstruction/Resurfacing	
FUNDING SOURCE(S):	MDOT Grant/Tax Increment Financing
FISCAL YEAR COST:	FY 2025 - \$552,000
Project Description: W. River St. between S. Bridge and Harrison. Mill and resurface. Harrison - W. Jefferson: Reconstruction. Sidewalk repairs as needed, storm sewer improvements, spot curb/gutter replacement.	
Project Need & Impact: Street reconstruction/resurfacing to include new pavement, sidewalk, and curb and gutter. Project being advanced as City secured a \$252,709.75 TEDF Category B MDOT Grant. Costs include \$42,000 for engineering.	
STATUS: COMPLETE	

<p>W&S PROJECT TITLE: W. River Street Sewer Main Relocation</p> <p>FUNDING SOURCE(S): Tax Increment Financing/Water & Sewer Fund</p> <p>FISCAL YEAR COST: FY 2025 - \$466,027 (actual costs, including engineering)</p> <p>Project Description: Relocate existing 18" clay sewer main from its current location to W. River Street (between Masonic Temple and commercial building) The new sewer main will be located in W. River St. and will be approximately 300 feet in length. The existing clay sewer main will be decommissioned. The sewer relocation will be completed before the W. River St. project.</p> <p>Project Need & Impact: The existing clay sewer main is over 100 years old. Additionally, as part of the Grand Renovations for Downtown project, new concrete seating will be constructed where the current clay sewer main is located. Relocating the sewer main to River St. eliminates the possibility of the new seating having to be demolished to fix a clay sewer main failure.</p> <p>STATUS: COMPLETE</p>
<p>W&S PROJECT TITLE: Iron Removal Plant Replacement</p> <p>FUNDING SOURCE(S): State Revolving Fund Loans/Water and Sewer Fund</p> <p>FISCAL YEAR COST: FY 2025 - \$20,329,000</p> <p>Project Description: Replace existing Iron Removal Plant located at 320 W. Saginaw Hwy. Construction began in March 2023. Work progressing. New plant projected to be operational and online in May 2025.</p> <p>Project Need & Impact: Current Iron Removal Plant is failing. Costs for new plant include design, construction, and related costs. A new building will house the new iron removal facility. The existing iron removal equipment will be demolished.</p> <p>STATUS: UNDER CONSTRUCTION</p>
<p>W&S PROJECT TITLE: Raw Water Main</p> <p>FUNDING SOURCE(S): State Revolving Fund Loans/Bond Proceeds/Water and Sewer Fund</p> <p>FISCAL YEAR COST: FY 2025 - \$4,320,000</p> <p>Project Description: Construction of 12" watermain from Well #2 (Jaycee Park) and new well in Jaycee Park to new Iron Removal Plant at 320 W. Saginaw Hwy. New watermain will be installed by directional boring to limit disruption. Project expected to begin Spring 2024. Anticipated project completion date November 2024.</p> <p>Project Need & Impact: Installation of raw water main is necessary to connect Well 2 and a future well in Jaycee Park to the new Iron Removal Plant.</p> <p>STATUS: UNDER CONSTRUCTION</p>

NEW & YEAR ONE PROJECT HIGHLIGHTS

AIR – ABRAMS MUNICIPAL AIRPORT 4DO

PROJECT TITLE:	Acquire Easement for Approaches Runway 27
FUNDING SOURCE(S):	Federal/State 95% - Airport Fund 5%
FISCAL YEAR COST:	FY 2026 - \$30,000
PROJECT TITLE:	Obstruction Marking/Lighting/Removal Rwy 27 Design
FUNDING SOURCE(S):	Federal/State 95% - Airport Fund 5%
FISCAL YEAR COST:	FY 2026 - \$220,000

ADM – ADMINISTRATION

PROJECT TITLE:	City Hall – HVAC System
FUNDING SOURCE(S):	Property Taxes
FISCAL YEAR COST:	FY 2026 - \$45,000
PROJECT TITLE:	Police Department – Computer Equipment Replacement
FUNDING SOURCE(S):	Property Taxes
FISCAL YEAR COST:	FY 2026 - \$15,000
PROJECT TITLE:	Police Department – Squad Car Replacement and Emergency Equipment Upfit
FUNDING SOURCE(S):	Property Taxes
FISCAL YEAR COST:	FY 2026 - \$70,000

DDA – DOWNTOWN DEVELOPMENT AUTHORITY

PROJECT TITLE:	ADA Observation Platform at Jaycee Park - Public Gathering Space
FUNDING SOURCE(S):	Land and Water DNR Grant/Tax Increment Financing
FISCAL YEAR COST:	FY 2026 - \$650,000
PROJECT TITLE:	Jaycee Park – ADA Accessible/Inclusive Playground
FUNDING SOURCE(S):	Donations/Grants/Tax Increment Financing/Property Taxes
FISCAL YEAR COST:	FY 2026 - \$1,200,000
PROJECT TITLE:	Public Art/Public Spaces
FUNDING SOURCE(S):	Tax Increment Financing
FISCAL YEAR COST:	FY 2026 - \$25,000
PROJECT TITLE:	Façade Renovation Grants: Revise Program Guidelines
FUNDING SOURCE(S):	Tax Increment Financing
FISCAL YEAR COST:	FY 2026 - \$10,000
PROJECT TITLE:	Mast Arm Traffic Lights at M-100/Bridge Street
FUNDING SOURCE(S):	Tax Increment Financing/MDOT
FISCAL YEAR COST:	FY 2026 - \$160,000

EQP – EQUIPMENT

PROJECT TITLE:	Department of Public Services – Salt/Dump Truck
FUNDING SOURCE(S):	Internal Service Fund
FISCAL YEAR COST:	FY 2026 - \$235,000

P&R – PARKS & RECREATION

PROJECT TITLE:	Adjacent to Fitzgerald Park – Ballfield Phase II
FUNDING SOURCE(S):	MNRTF Grant/Donation/Eaton County Parks/Property Taxes
FISCAL YEAR COST:	FY 2026 - \$450,000
PROJECT TITLE:	Fitzgerald -Lincoln Brick Park Bridge - Pre-engineering study
FUNDING SOURCE(S):	Eaton County Grant
FISCAL YEAR COST:	FY 2026 - \$30,000
PROJECT TITLE:	Parks Signage
FUNDING SOURCE(S):	Grants/Property Taxes
FISCAL YEAR COST:	FY 2026 - \$10,000
PROJECT TITLE:	Jaycee Park – ADA Accessible Wheelchair Swing
FUNDING SOURCE(S):	Grants/Property Taxes
FISCAL YEAR COST:	FY 2026 - \$130,000

STS – STREETS

PROJECT TITLE:	Middlewoods Way – Mill and resurface
FUNDING SOURCE(S):	Property Taxes
FISCAL YEAR COST:	FY 2026 - \$33,000
PROJECT TITLE:	St. Johns Chase – Mill and resurface
FUNDING SOURCE(S):	Property Taxes
FISCAL YEAR COST:	FY 2026 - \$68,200

W&S – WATER & SEWER: SEWER PORTION

PROJECT TITLE:	Wastewater Treatment Plant Expansion
FUNDING SOURCE(S):	State Revolving Fund Loans/Bond Proceeds/Water and Sewer Fund
FISCAL YEAR COST:	FY 2026 - \$52,400,000
PROJECT TITLE:	M-43 Sanitary Sewer Improvement
FUNDING SOURCE(S):	Water and Sewer Fund
FISCAL YEAR COST:	FY 2026 - \$315,000

W&S – WATER & SEWER: WATER PORTION

PROJECT TITLE:	Well Development – Well #11
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund
FISCAL YEAR COST:	FY 2026 - \$532,558
PROJECT TITLE:	Well Development – Future Well #12
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund
FISCAL YEAR COST:	FY 2027 - \$1,000,000

2026 – 2030 CIP PROJECTS

AIR – ABRAMS MUNICIPAL AIRPORT 4DO

Improvement projects are in accordance with the Airport Capital Improvement Plan for 4DO, approved by the State of Michigan Bureau of Aeronautics.

PROJECT TITLE:	Acquire Easement for Approaches Runway 27				
FUNDING SOURCE(S):	Federal/State 95% - Airport Fund 5%				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$30,000				
<p>Project Description: Multiple obstructions in the runway protection zone impact the approach to runway 27. Acquisition of easements for up to six parcels. Likely a multi-year project.</p> <p>Project Need & Impact: Project was included in previous years CIP as an FY 2023 project. Currently listed as a 2025 project in the State’s Airport Capital Improvement Program.</p>					
PROJECT TITLE:	Obstruction Marking/Lighting/Removal Rwy 27 Design				
FUNDING SOURCE(S):	Federal/State 95% - Airport Fund 5%				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$220,000				
<p>Project Description: Design will be basis for 2026 Capital Project</p> <p>Project Need & Impact: Project was included in last year’s CIP and programmed for FY 2026. Currently listed as a 2025 project in the State’s Airport Capital Improvement Program.</p>					
PROJECT TITLE:	Obstruction Marking/Lighting/Removal Rwy 27 Construction				
FUNDING SOURCE(S):	Federal/State 95% - Airport Fund 5%				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$340,000			
<p>Project Description: Removal of obstructions to the runway protection zone of runway 27</p> <p>Project Need & Impact: Project was included in last year’s CIP and programmed for FY 2026. Currently listed as a 2026 project in the State’s Airport Capital Improvement Program.</p>					
PROJECT TITLE:	6-unit T-Hangar -Improvement/Rehabilitation -Design				
FUNDING SOURCE(S):	Federal/State 95% - Airport Fund 5%				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
				\$90,000	
<p>Project Description: Develop and design a third continuous 6-unit t-hangar building south of the exiting hangar additions.</p> <p>Project Need & Impact: Project was included in previous years CIP as an FY 2027 project. Cost has been increased by \$10,000. Currently listed as a 2028 project in the State’s Airport Capital Improvement Program.</p>					

ADM – ADMINISTRATION

PROJECT TITLE:	City Hall				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$45,000	\$145,000			
<p>Project Description: Controller for HVAC (FY 26 \$45,000, FY 27 \$100,000). City Hall Computer Upgrade (FY 27 \$15,000) Server Replacement (FY 2027 \$30,000)</p> <p>Project Need & Impact: Items have reached the end of a useful life and/or are no longer functioning properly.</p> <p>Link to City Council Priorities: Not directly correlated, but pertinent for City Hall operations.</p>					
PROJECT TITLE:	Police Department – Computer Equipment Replacement				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$15,000				
<p>Project Description: Replace three patrol room desktop computers, the front desk officer computer, and the property room computer. Six new monitors for those computers and one for the detective office. Eight printers total, one for the patrol room, one for the detective, one for the property room, and four for the command offices. Three receipt and document scanners, two for patrol and one for the property room.</p> <p>Project Need & Impact: The police department computers and associated equipment in the patrol room, front desk and property room are aged. The printers and scanners are also antiquated and need replacing. It would be beneficial to have all the same model of printers for cost savings on ink cartridges as well.</p> <p>Link to City Council Priorities: Tier 1 – Police Department & Public Safety Initiatives</p>					
PROJECT TITLE:	Police Department – Flock Camera System				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$23,300	\$18,000	\$18,000	\$18,000
<p>Project Description: Access to local and national network of solar powered license plate reading camera systems that provide active actionable evidence to help solve, deter and reduce crime. Locations could vary but a focus on M-43 and M-100 will be a priority as well as Bridge St.</p> <p>Project Need & Impact: MDOT approval to place cameras on M-43 and M-100, city public services approval to place cameras on any city roadways. Initial costs will vary depending on placement of cameras as the costs are higher for state highways. The first-year subtotal which includes installation is \$23,300 with an annual recurring cost of \$18,000.</p> <p>Link to City Council Priorities: Tier 1 – Police Department & Public Safety Initiatives</p>					

ADM – ADMINISTRATION					
PROJECT TITLE:	Police Department – Squad Car Replacement and Emergency Equipment Upfit				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$70,000	\$96,400	\$74,970	\$78,718	\$82,654
<p>Project Description: Replacement Plan for Police Department vehicle fleet:</p> <ul style="list-style-type: none"> • FY2026 \$68,000 for patrol car. • FY2027 \$71,400 for a patrol car. and \$25,000 for a used administrative vehicle. • FY2028 \$74,970 for a patrol car • FY2029 \$78,718 for a patrol car. • FY2030 \$82,654 for a patrol car. <p>Project Need & Impact: One new squad car should be added to the fleet each year with 2026 having a patrol vehicle.</p> <p>Link to City Council Priorities: Tier 1 – Police Department & Public Safety Initiatives</p>					
PROJECT TITLE:	Police Department – Firearm Replacement				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
				\$23,360	
<p>Project Description: Replacement rifles for patrol.</p> <p>Project Need & Impact: Firearms have reached the end of a useful life and/or are no longer functioning properly.</p> <p>Link to City Council Priorities: Tier 1 – Police Department & Public Safety Initiatives</p>					

DDA – DOWNTOWN DEVELOPMENT AUTHORITY

PROJECT TITLE:	ADA Observation Platform at Jaycee Park - Public Gathering Space				
FUNDING SOURCE(S):	Tax Increment Financing/DNR Land and Water Grant				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$650,000				
<p>Project Description: Construction of an ADA observation platform (public gathering space) in Jaycee Park. The space will consist of approximately 4000 square feet of space accessible from the existing sidewalk, consisting of grass and a concrete deck. 2,250 square feet of space will be available on the lower level at grade. The lower level will be protected from the elements by the deck above. Stairs will connect the sidewalk with the lower level. The public gathering space will be located adjacent to the existing restroom building.</p> <p>Project Need & Impact: Project is a DDA tier 2 priority. Project continues investment to improve Jaycee Park. An additional \$88,000 is needed to cover construction engineering and bidding assistance.</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Jaycee Park – ADA Accessible/Inclusive Playground				
FUNDING SOURCE(S):	Donations/Grants/Tax Increment Financing/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$1,200,000				
<p>Project Description: A brand-new ADA accessible and inclusive playground at Jaycee Park that utilizes the existing footprint of the current playground. The playground includes three ways to access Jaycee Park without the challenge of the steep hill, including an ADA accessible, concrete walkway down the hill. Features include two 12’ tall slides, racing hill slides, accessibility from E. River St. all the way through the structure, sandstone “climbing rocks”, and a separate tot area. It is likely that this project will include construction of a new picnic shelter as the old one was demolished in 2023 due to dilapidation.</p> <p>Project Need & Impact: Existing playground is over 30 years old and in deteriorating condition as replacement parts are no longer available. The playground is not ADA accessible or inclusive, and the steep hill at Jaycee Park continues to be a hurdle to many using the park. As usage at Jaycee Park continues to grow, improved playground equipment for all ages and abilities is warranted. This is a Tier 1 priority of the Five-Year Action Program in the Park and Recreation Master Plan.</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Public Art/Public Spaces				
FUNDING SOURCE(S):	Tax Increment Financing				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$25,000				
<p>Project Description: Enhance public art and public spaces in DDA district. Exact locations to be determined.</p> <p>Project Need & Impact: Installation of additional art in Downtown/in the DDA district is a Tier 1 DDA priority.</p> <p>Link to City Council Priorities: Tier 1 – Public Place Enhancements Downtown</p>					

DDA – DOWNTOWN DEVELOPMENT AUTHORITY					
PROJECT TITLE:	Façade Renovation Grants: Revise Program Guidelines				
FUNDING SOURCE(S):	Tax Increment Financing				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$10,000				
<p>Project Description: Hire consultant to update façade grant guidelines.</p> <p>Project Need & Impact: Current guidelines were created in July 2006. Update of guidelines is a DDA Tier 1 DDA priority.</p> <p>Link to City Council Priorities: Tier 2 – Community & Economic Development Initiatives.</p>					
PROJECT TITLE:	Mast Arm Traffic Lights at M-100/Bridge Street				
FUNDING SOURCE(S):	Tax Increment Financing/MDOT				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$160,000				
<p>Project Description: Replace span wire traffic signals at the Bridge St. and Jefferson St. intersection in Downtown with mast arms. Traffic signals will be supported by mast arms.</p> <p>Project Need & Impact: MDOT has informed the City that it intends to modernize/upgrade the traffic signals at the Bridge/Jefferson Street intersection. MDOT offered the City the opportunity to install mast arms at the intersection at an estimated cost of \$ 120,000. The mast arms will need to be painted to match downtown street light poles. The cost of the mast arms with paint is \$160,000. The DDA has voted to pay for the mast arms</p> <p>Link to City Council Priorities: Tier 1 – Public Place Enhancements Downtown</p>					
PROJECT TITLE:	Public Bathrooms within the District				
FUNDING SOURCE(S):	Tax Increment Financing				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$250,000			
<p>Project Description: Additional bathroom in Jaycee Park near splash pad. The bathroom will be similar to the recently completed one in Riverview Park.</p> <p>Project Need & Impact: Bathroom near splash pad, boat launch, and other improvements at eastern part of Jaycee Park are warranted.</p> <p>Link to City Council Priorities: Tier 1 – Public Place Enhancements Downtown</p>					
PROJECT TITLE:	Riverview Park - Riverfront Access				
FUNDING SOURCE(S):	Tax Increment Financing				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$350,000			
<p>Project Description: Stairs and at grade boardwalk to provide access to the Grand River. The concrete stairway located between the M-100 bridge and deck will provide access to a 10' wide wood (or synthetic) at grade boardwalk. Estimated costs include design and construction engineering.</p> <p>Project Need & Impact: Currently a steep bank does not provide access to the river. The recently completed improvements to Riverview Park (deck and restrooms) are expected to be heavily used. River access will complement new amenities. Improving river access at Riverview (referred to as Riverfront Park in the 5 year plan) Park is a Priority 2 project in the 5 year plan.</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					

DDA – DOWNTOWN DEVELOPMENT AUTHORITY					
PROJECT TITLE:	Entryway Signage				
FUNDING SOURCE(S):	Tax Increment Financing				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$150,000		
<p>Project Description: Signs to welcome residents and visitors to Grand Ledge. Signs to be located in the DDA District close to M-43 & M-100 intersection.</p> <p>Project Need & Impact: Entryway signage is a DDA Tier 2 DDA priority.</p> <p>Link to City Council Priorities: Tier 2 – Community & Economic Development Initiatives</p>					
PROJECT TITLE:	Public/Private Partnership for Infill Development at Bridge St. Plaza				
FUNDING SOURCE(S):	Tax Increment Financing				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$250,000		
<p>Project Description: Public/Private partnership for construction of multi-story building with commercial and residential where Bridge St. Plaza is currently located.</p> <p>Project Need & Impact: Project is a DDA tier 2 priority. New multi-story building with add to the vitality of Downtown.</p> <p>Link to City Council Priorities: Tier 2 – Community & Economic Development Initiatives</p>					
PROJECT TITLE:	Fitzgerald Memorial Field – Spectator Bleachers				
FUNDING SOURCE(S):	Grants/Tax Increment Financing				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
					\$375,000
<p>Project Description: Install new bleachers next to existing bleachers at Fitzgerald Memorial Field. Bleachers were part of the W. River St. hillside seating project completed in 2024 but were cut due to project costs.</p> <p>Project Need & Impact: Increased seating at Fitzgerald Memorial Field.</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					

EQP – EQUIPMENT

The Equipment Replacement Plan details purchases of the equipment listed below during the FY 2026 through FY 2030. In addition to the actual purchase of the equipment, the plan depreciates all of the department’s equipment and determines annual replacement costs that must be saved to achieve replacement.

PROJECT TITLE:	Department of Public Services – Equipment Replacement & Purchase				
FUNDING SOURCE(S):	Internal Service Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$235,000	\$310,550	\$195,000	\$60,000	\$300,000
<p>Project Description: Salt/Dump Truck – FY 2026 (\$235,000) Woodchipper – FY 2027 (\$60,000) Sweeper – FY 2027 (\$190,550) ¾ Ton Truck – FY 2027 (\$60,000) (2) ¾ Ton Trucks – FY 2028 (\$120,000) 1 Ton Dump Truck – FY 2028 (\$75,000) ¾ Ton Trucks – FY 2029 (\$60,000) (2) ¾ Ton Trucks – FY 2030 (\$120,000) Tandem Dump Truck – FY 2030 (\$180,000)</p> <p>Project Need & Impact: Rolling stock replacement in accordance with Equipment Replacement Plan Schedule.</p>					

P&R – PARKS & RECREATION

PROJECT TITLE:	Adjacent to Fitzgerald Park – Ballfield Phase II				
FUNDING SOURCE(S):	MNRTF Grant/Donation/Eaton County Parks/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$450,000				
<p>Project Description: The development of one 9U to 12 U baseball/softball field with paved ADA sidewalks, wheelchair accessible picnic tables, bioretention stormwater treatment swale with a butterfly garden, additional ADA accessible/barrier-free viewing areas, paved connecting trail into the 2.6- miles of existing trails in Fitzgerald Park, ADA drinking fountain with water bottle filler, and field irrigation.</p> <p>Project Need & Impact: Phase II is part of the Ballfield Complex on 10 acres of land that the City purchased for ballfield development. The City is pursuing grant funds for the construction of this phase. Project is a Priority 3 item of the 5 year action plan.</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Jaycee Park – ADA Accessible Wheelchair Swing				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$130,000				
<p>Project Description: Wheelchair swing at Jaycee Park. Work to construct a wheelchair swing has been a priority for several years. Staff continues to pursue grants to fund the project.</p> <p>Project Need & Impact: As usage at Jaycee Park continues to grow, improved playground equipment for all ages and needs is warranted. This is a Tier 1 priority of the Five-Year Action Program in the Park and Recreation Master Plan.</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Fitzgerald -Lincoln Brick Park Bridge - Pre-engineering study				
FUNDING SOURCE(S):	Eaton County Grant				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$30,000				
<p>Project Description: Study to determine if pedestrian bridge over the Grand River (near the dam) connecting Fitzgerald Park with Lincoln Brick Park is feasible and provide cost estimate. Study will also provide recommendations on width of bridge, bridge type, and emergency vehicle accommodation. Type of environmental permitting will also be identified.</p> <p>Project Need & Impact: A pedestrian connection between Fitzgerald Park and Lincoln Brick Park is identified in both the City and County Recreation plans based on community input. The bridge will likely be sized to allow for police and ambulance vehicles to cross it. Project is listed as Priority 3 in the Parks and Rec 5 year plan (Master Plan)</p> <p>Link to City Council Priorities: Tier 2 - Park Enhancements. Project identified by City and County Recreation Plans of current adoption</p>					

P&R – PARKS AND RECREATION					
PROJECT TITLE:	All Parks				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$10,000	\$50,000	\$20,000	\$20,000	\$10,000
<p>Project Description: Parks Signage – FY 2026 (\$10,000 Provide improved and cohesive park signage for vehicles and pedestrians). Urban Tree Canopy II – FY 2027 (\$25,000 – Plant additional trees in Parks). Improve ADA accessibility – FY 2027 through FY 2030 (\$75,000 – continue to make Parks accessible to all users). Project Need & Impact: Items listed above are listed as Priority 1 items in the Five-Year Action Program of Parks and Recreation Master Plan. Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Jaycee Park - Splashpad Enhancements				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$60,000			
<p>Project Description: Expansion of splashpad, additional water features, and shade canopy. Exact items to be determined based on costs. Project Need & Impact: The enhancements to splashpad are directly identified in the Parks and Recreation 5-year action plan. Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Jaycee Park – Picnic Shelter				
FUNDING SOURCE(S):	Donations/Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$65,000			
<p>Project Description: Construct a picnic shelter in Jaycee Park with the exact location to be determined. Project Need & Impact: A picnic shelter has been located and utilized at Jaycee Park for years. The shelter was demolished in 2023 due to dilapidation. A new shelter similar in size to the former shelter will be constructed. Not specifically identified in the 5 year plan, the shelter replacement is in accord with the Parks and Rec Master Plan. Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Widewalk - E. Saginaw to Roundabout				
FUNDING SOURCE(S):	Donations/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$170,000			
<p>Project Description: Construct approximately 1640 feet of 10' wide sidewalk along south and west side of M-43 between E. (Old) Saginaw Hwy and the M-43 roundabout. As part of the Hampton Manor Assisted Living site plan approval, the developer committed to paying for a large portion of the cost of widewalk construction. Project Need & Impact: New widewalk will allow safe student and pedestrian crossing of M-43 at the roundabout. Currently students and pedestrians do not have access to an established M-43 crosswalk. There is no sidewalk on the south side of M-43 west of Sandstone Creek, so the Jenne St. pedestrian crossing is not a viable crossing for the neighborhoods to the west. The widewalk is a Priority 1 item of the Parks and Rec 5-year action plan. Link to City Council Priorities: Tier 2 - Complete Streets System Improvements</p>					

P&R – PARKS AND RECREATION					
PROJECT TITLE:	Park Property Acquisition				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$250,000			
<p>Project Description: Add additional land to existing parks. Consideration for adding to all dedicated parks, with priority on expansion of Jaycee and Oak Park along the Grand River.</p> <p>Project Need & Impact: Jaycee Park is a frequently visited park with many amenities. Expansion of park will allow for addition of park amenities on a park on the south side of the river adjacent to downtown. Oak Park expansion could advance Park and Rec Master Plan.</p> <p>Link to City Council Priorities: Tier 2 –Park Enhancements</p>					
PROJECT TITLE:	Dock Replacement at Fitzgerald Park				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$75,000		
<p>Project Description: Replace dock at Fitzgerald Park. New dock will allow for significantly better access for canoes and kayaks to the Grand River from Fitzgerald Park. Dock is located near the dam/fish ladder.</p> <p>Project Need & Impact: The existing dock has been in place for decades. A dock that provides ADA water access from parking area is a future project. Improving portage opportunities is a Priority 2 item on the 5-year action plan.</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Oak Park – Trail improvements				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$250,000		
<p>Project Description: Improvement of existing trails and improved stair access at Oak Park for better viewing of the ledges and provide fishing, and river access.</p> <p>Project Need & Impact: Oak Park trail improvements are a Priority 1 improvement in the Five-Year Action Plan in the Parks and Rec Master Plan</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Little Fitz Park – Rustic trails for hiking and mountain biking				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$250,000		
<p>Project Description: Construction of rustic trails and mountain biking. Exact location of trails to be determined.</p> <p>Project Need & Impact: Little Fitz rustic trails are a Priority 1 improvement in the Five-Year Action Plan in the Parks and Rec Master Plan</p> <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p>					

P&R – PARKS AND RECREATION					
PROJECT TITLE:	Island Park – Bank Stabilization				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$300,000		
<p>Project Description: Installation of rock rip rap to slow down loss of riverbank in Island Park. Project Need & Impact: Stabilization is needed to stop erosion and loss riverbank and is a Priority 1 item of the 5-year action plan. Link to City Council Priorities: Tier 2 –Park Enhancements</p>					
PROJECT TITLE:	Oak Park – Parking lot improvements				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
				\$250,000	
<p>Project Description: Paving and stormwater improvements of the existing parking lot at Oak Park. Project Need & Impact: Existing parking lot is gravel. Paved parking lot with drain system will provide an improved user experience at the park. Oak Park parking lot improvements are a Priority 2 improvement in the Five-Year Action Plan in the Parks and Rec Master Plan Link to City Council Priorities: Tier 2 –Park Enhancements</p>					
PROJECT TITLE:	Adjacent to Fitzgerald Park – Ballfield Phase III				
FUNDING SOURCE(S):	MNRTF Grant/Donation/Eaton County Parks/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
				\$850,000	
<p>Project Description: Phase III of the Ballfield development project located south of Fitzgerald Park and west of Fitzgerald Park Drive and north of Jefferson Street on 10 acres of land owned by the City. The Phase III project consists of a ballfield, concession building, and bathrooms for the entire ballfield complex. Phase III is located north of Phase I and east of Phase II. Project Need & Impact: The Phase III ballfield is designed for 9U-12U baseball and 9U- adult softball. Phase III is important as the restrooms and concession buildings for all phases of development are located in this phase. Link to City Council Priorities: Tier 2 – Park Enhancements</p>					
PROJECT TITLE:	Wide Walk– Extend to Fitzgerald Park				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
					\$1,500,000
<p>Project Description: Current Wide Walk has termination points at Jaycee Park (it connects with the Riverwalk Trail Boardwalk) and on West Saginaw Highway at Timbercreek Drive. The current plan is to extend Wide Walk from West Saginaw to Fitzgerald Park. Private property coordination will be needed for easements. Location of Wide Walk extension route to be determined. Project Need & Impact: Wide Walk extension to Fitzgerald Park is mentioned frequently in the Park and Rec Master Plan. Plan. It is a priority 1 improvement in the Five-Year Action Plan in the Parks and Rec Master Plan. Extension is dependent on the ability to secure easements from private property owners. Link to City Council Priorities: Tier 2 – Complete Steets System Improvements, and Park Enhancements</p>					

P&R – PARKS AND RECREATION					
PROJECT TITLE:	Riverwalk Trail – Trail improvements				
FUNDING SOURCE(S):	Grants/Property Taxes				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
					\$1,500,000
<p>Project Description: Current trail is narrow and in places difficult to use in wet weather. Riverwalk Trail connects Fitzgerald Park with Island Park in downtown.</p> <p>Project Need & Impact: There is a need for trail improvement. This project is mentioned numerous times in the Park and Rec Master Plan. It is a priority 1 improvement in the Five-Year Action Plan in the Parks and Rec Master Plan. Improvements to be planned and implemented in coordination with Eaton County Parks.</p> <p>Link to City Council Priorities: Tier 2 – Complete Steets System Improvements, and Park Enhancements</p>					
PROJECT TITLE:	DDA District Park Projects				
FUNDING SOURCE(S):	Grants – Property Taxes/DDA TIFA/Private Donations				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	<i>Refer to DDA projects.</i>				
<p>Project Description: Additional park improvements planned within the DDA district include:</p> <ul style="list-style-type: none"> • Jaycee Park <ul style="list-style-type: none"> ○ ADA Observation Platform – Public Gather Space ○ Additional bathroom in Jaycee Park near splashpad ○ ADA Accessible/Inclusive Playground • Riverview Park <ul style="list-style-type: none"> ○ Creating riverfront access • Fitzgerald Memorial Ballfield <ul style="list-style-type: none"> ○ Installation of new spectator bleachers next to existing <p>Link to City Council Priorities: Tier 2 – Park Enhancements</p> <p style="text-align: center;">Refer to Downtown Development Authority projects for additional details.</p>					

STS – STREETS

PROJECT TITLE:		Middlewoods Way – Mill and resurface				
FUNDING SOURCE(S):		Property Taxes				
FISCAL YEAR COST:		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$33,000				
<p>Project Description: Middlewoods Way, St. Johns Chase to Bolton Farms. Mill and resurface. Project Need & Impact: Mill and resurface in accordance with 10-year street improvement schedule. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>						
PROJECT TITLE:		St. Johns Chase – Mill and resurface				
FUNDING SOURCE(S):		Property Taxes				
FISCAL YEAR COST:		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$68,200				
<p>Project Description: St. Johns Chase mill and resurface -Tallman Road to 965 St. Johns Chase Project Need & Impact: Mill and resurface in accordance with 10-year street improvement schedule. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>						
PROJECT TITLE:		Union Street Phase I - Reconstruction				
FUNDING SOURCE(S):		STP/Property Taxes				
FISCAL YEAR COST:		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$636,427			
<p>Project Description: Union St. reconstruction, N. Clinton to Church. City has been awarded a \$509,000 TIP grant which is included in project costs. To be bid concurrently with Morely Street below. Project Need & Impact: Street reconstruction to include new pavement, sidewalk, and curb and gutter. Water and Sewer main replacement as part of street reconstruction. Design and construction engineering costs: \$244,000. Design costs for Union St. Phase II are included in this scope. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>						
PROJECT TITLE:		Morely Street Reconstruction				
FUNDING SOURCE(S):		Property Taxes				
FISCAL YEAR COST:		FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$231,930			
<p>Project Description: Morely St. reconstruction, Union to Orchard. To be bid concurrently with Union Street (Phase I) above. Project Need & Impact: Street reconstruction to include new pavement, sidewalk, and curb and gutter. Design and construction engineering costs are part of the Union St. Phase I engineering costs. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>						
PROJECT TITLE:		Oakwood Street – Mill and Resurface				
FUNDING SOURCE(S):		Property Taxes				
FISCAL YEAR COST:		FY 2025	FY 2027	FY 2028	FY 2029	FY 2030
			\$42,000			
<p>Project Description: Oakwood St. mill and resurface from N. Clinton to Morley. Project Need & Impact: Mill and resurface in accordance with 10-year street improvement schedule. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>						

STS – STREETS					
PROJECT TITLE:	Belknap Street Reconstruction				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2025	FY 2027	FY 2028	FY 2029	FY 2030
			\$486,000		
<p>Project Description: Reconstruct Belknap St. from E. Scott to Edwards. Project Need & Impact: Street reconstruction includes new pavement, sidewalk, and curb and gutter. Sewer and watermain replacement are part of reconstruction project. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>					
PROJECT TITLE:	Schoolcraft – Mill and Resurface				
FUNDING SOURCE(S):	Property Taxes				
FISCAL YEAR COST:	FY 2025	FY 2027	FY 2028	FY 2029	FY 2030
			\$42,000		
<p>Project Description: Schoolcraft mill and resurface from Jones to the dead end. Project Need & Impact: Mill and resurface in accordance with 10-year street improvement schedule. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>					
PROJECT TITLE:	Spring Street – Reconstruction/Resurface				
FUNDING SOURCE(S):	Grant/Property Taxes				
FISCAL YEAR COST:	FY 2025	FY 2027	FY 2028	FY 2029	FY 2030
				\$311,000	
<p>Project Description: Spring St. reconstruction Walnut to Kent. Spring St. mill and resurface -W. Kent to Lovell Project Need & Impact: Street reconstruction to include new pavement, sidewalk, and curb and gutter. Water and Sewer main replacement as part of street reconstruction. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>					
PROJECT TITLE:	Union Street Phase II – Reconstruction				
FUNDING SOURCE(S):	Grant/Property Taxes				
FISCAL YEAR COST:	FY 2025	FY 2027	FY 2028	FY 2029	FY 2030
					\$690,848
<p>Project Description: Union St. reconstruction Church to Whitney. Project Need & Impact: Street reconstruction includes new pavement, sidewalk, and curb and gutter. Watermain and sewer main replacement as part of street reconstruction. Construction engineering costs: \$92,200. Design costs included in Union St. Phase I. Link to City Council Priorities: Tier 2 – Complete Streets System Improvements</p>					

W&S – WATER & SEWER: SEWER PORTION

PROJECT TITLE:	Wastewater Treatment Plant Expansion				
FUNDING SOURCE(S):	State Revolving Fund Loans/Bond Proceeds/Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$52,400,000				
<p>Project Description: Wastewater Treatment Expansion – Wastewater Treatment facility is located on City owned property adjacent to Fitzgerald Park and the Grand River. The current plant capacity is 1.5 mgd. Expansion will provide treatment up to approximately 3.0 mgd. This project will increase both the design and hydraulic loading capacity of the Wastewater Treatment Plant (WWTP). The work will include two new buildings, a blower and pipe gallery for the aerobic granular sludge process and a sludge processing building to house the rotary drum thickener. Additional work includes site work, grading, yard piping, and the required electrical improvements.</p> <p>West River Pump Station Improvements Part of the WWTP Expansion includes work at the W.River Pump Station. This project at the West River Pump Station increases the station’s capacity to convey wet weather flow to the WWTP via the interceptor. This project includes the installation of three wet weather pumps and modifications to the adjacent sewers. This will allow the City to pump more wet weather flow into the interceptor and restrict the flows from recirculating into the wet well. Several manholes on the interceptor will be rehabilitated to allow for the higher flow conditions. Under normal conditions, the existing dry weather pumps will continue to be used. The WWTP Expansion Project design is nearly complete, and awaiting EGLE approval. Construction is scheduled to start in the Summer of 2025 with the approval of City Council.</p> <p>Project Need & Impact: The City is expecting a pending Administrative Consent Order from EGLE for Sanitary Sewer Overflow to be issued. Sanitary Sewer Overflows occur during heavy precipitation events. Planned expansion will alleviate overflows and provide capacity for future users. Cooperative Development Area growth is expected to add many more customers.</p> <p>Link to City Council Priorities: Tier 1 – Sanitary Sewer Hydraulic & Treatment Limitations</p>					
PROJECT TITLE:	M-43 Sanitary Sewer Improvement				
FUNDING SOURCE(S):	Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$315,000				
<p>Project Description: Sanitary sewer improvement; located under the M-43 state highway, West of Jenne St., East of the John Earl Drain Extension.</p> <p>Project Need & Impact: Sanitary sewer replacement, 15" diameter pipe to a 21" diameter pipe to increase capacity due to a flow restriction caused by inadequate pipe diameter.</p> <p>Link to City Council Priorities: Tier 1 – Sanitary Sewer Hydraulic & Treatment Limitations</p>					

W&S – WATER & SEWER: SEWER PORTION					
PROJECT TITLE:	Inflow and Infiltration Reduction				
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$441,000			
<p>Project Description: Develop a plan based on past work and new investigation to address inflow and infiltration (I&I). Consultant to be hired to help in developing plan and implementation schedule. Implementation of plan likely to occur on several fronts including replacement /repair of manholes, repair of sewer collection system which is vulnerable to inflow (laterals located on private property) and cross connected footing drains located on private property.</p> <p>Project Need & Impact: The wastewater collection system takes in groundwater (infiltration) throughout the year and stormwater (inflow) seasonally. Groundwater and stormwater enters the sewer system and reduces capacity. In many cases privately owned sump pumps are connected to the sewer system, contributing to the problem. The stormwater/groundwater unnecessarily reduces system capacity and requires treatment.</p> <p>Link to City Council Priorities: Tier 1 – Sanitary Sewer Hydraulic & Treatment Limitations</p>					
PROJECT TITLE:	Union Street Phase I – Reconstruction				
FUNDING SOURCE(S):	Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$269,835			
<p>Project Description: Union St. reconstruction- N. Clinton to Church. To be bid concurrently with Morely Street below.</p> <p>Project Need & Impact: Sewer main replacement as part of street reconstruction. Sewer main estimated to be 100 years old.</p> <p>Link to City Council Priorities: Tier 1 – Sanitary Sewer Hydraulic & Treatment Limitations, Tier 2 – Complete Streets System Improvements</p>					
PROJECT TITLE:	Belknap Street Reconstruction				
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$288,000		
<p>Project Description: Reconstruct Belknap St. from E. Scott to Edwards.</p> <p>Project Need & Impact: Sewer main replacement during street construction. The existing sewer main is approximately 65 years old. Design and construction engineering costs: \$150,480.</p> <p>Link to City Council Priorities: Tier 1 – Sanitary Sewer Hydraulic & Treatment Limitations, Tier 2 – Complete Streets System Improvements</p>					

W&S – WATER & SEWER: SEWER PORTION					
PROJECT TITLE:	Spring Street – Reconstruction				
FUNDING SOURCE(S):	Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
				\$298,000	
<p>Project Description: Spring St. reconstruction Walnut to Kent Project Need & Impact: Street reconstruction to include new sewer main. The existing sewer main is approximately 90 years old. New pavement and watermain replacement included as part of street reconstruction. Link to City Council Priorities: Tier 1 – Sanitary Sewer Hydraulic & Treatment Limitations, Tier 2 – Complete Streets System Improvements</p>					
PROJECT TITLE:	Union Street Phase II – Reconstruction				
FUNDING SOURCE(S):	Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
					\$117,074
<p>Project Description: Union St. reconstruction Church to Whitney Project Need & Impact: Sewer main replacement as part of street reconstruction. Link to City Council Priorities: Tier 1 – Sanitary Sewer Hydraulic & Treatment Limitations, Tier 2 – Complete Streets System Improvements</p>					

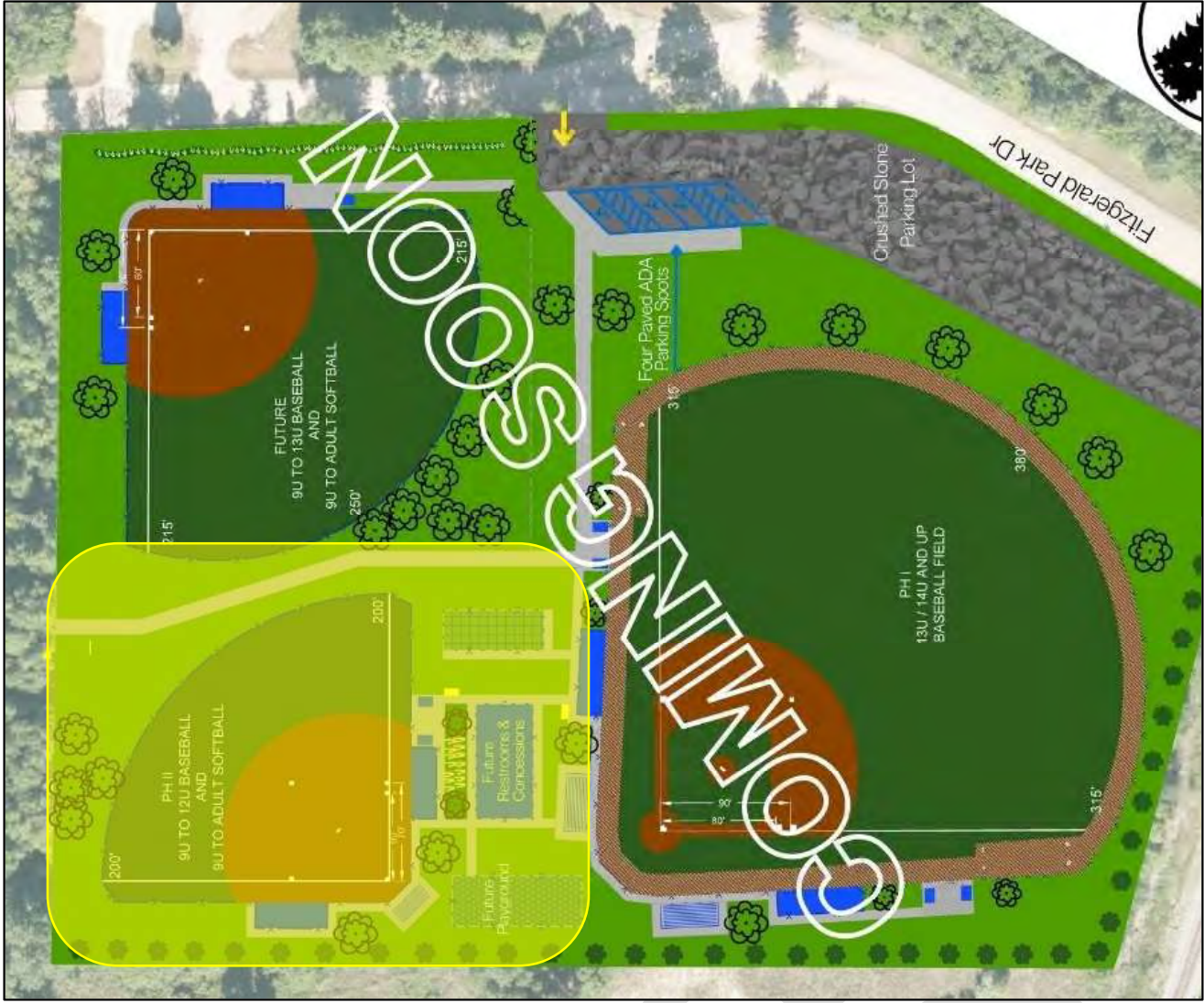
W&S – WATER & SEWER: WATER PORTION

PROJECT TITLE:	Well Development – Well #11				
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	\$532,558				
<p>Project Description: Completion of new 12" well located in the eastern part of Jaycee Park with a depth of approximately 400 feet. Well will connect to new raw water main. \$158,500 was spent in FY 2025 for drilling, engineering and related well costs.</p> <p>Well house, pump, and completion of well will occur in FY 2026. Engineering for wellhouse: \$58,000</p> <p>Project Need & Impact: Additional wells are needed as the City is nearing its firm water capacity limit, which is regulated by EGLE. Well 11 will provide an additional source of drinking water and will improve fixed capacity.</p> <p>Link to City Council Priorities: Tier 1 – Water System Improvements</p>					
PROJECT TITLE:	Well Development – Future Well #12				
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		1,000,000			
<p>Project Description: New well likely to be located on the east side of City. Will be similar in nature to Well #11. Project costs include engineering and well house, pump, and related items. Approximately 4 acres are needed for a well site due to EGLE required separation distances. Property acquisition costs are not included in the FY 2026 costs.</p> <p>Project Need & Impact: Additional wells are needed as the City is nearing its firm water capacity limit, which is regulated by EGLE. Future Well 12 will provide an additional source of drinking water and will improve fixed capacity.</p> <p>Link to City Council Priorities: Tier 1 – Water System Improvements</p>					
PROJECT TITLE:	Union Street Phase I – Reconstruction				
FUNDING SOURCE(S):	Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
		\$442,000			
<p>Project Description: Union St. Reconstruction- N. Clinton to Church. To be bid concurrently with Morely Street below. Project coordinated with street reconstruction and new sewer main.</p> <p>Project Need & Impact: Watermain replacement as part of street reconstruction. Watermain estimated to be 100 years old.</p> <p>Link to City Council Priorities: Tier 1 – Water System Improvements, Tier 2 – Complete Streets System Improvements</p>					

W&S – WATER & SEWER: SEWER PORTION					
PROJECT TITLE:	Belknap Street Reconstruction				
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$538,000		
<p>Project Description: Belknap St. reconstruction E. Scott to Edwards Project Need & Impact: Watermain replacement as part of street reconstruction. Watermain is estimated to be 65 years old. Link to City Council Priorities: Tier 1 – Water System Improvements, Tier 2 – Complete Streets System Improvements</p>					
PROJECT TITLE:	Watermain -River Crossing				
FUNDING SOURCE(S):	Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			\$3,500,000		
<p>Project Description: New watermain crossing of Grand River to support new residential development on the north side of Grand River. Crossing will occur between the Wastewater Treatment Plan Park and W. Main St. Watermain size is 12” and will be bored under the river. Project Need & Impact: Project is needed to provide adequate water supply and fire suppression for future residential growth in the northern part of City. Will provide a system loop. Link to City Council Priorities: Tier 1 – Water System Improvements</p>					
PROJECT TITLE:	Spring Street – Reconstruction				
FUNDING SOURCE(S):	Bond Proceeds/Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
				\$566,000	
<p>Project Description: Spring St. reconstruction Walnut to Kent Project Need & Impact: Watermain replacement as part of street reconstruction. Watermain estimated to be 90 years old. Link to City Council Priorities: Tier 1 – Water System Improvements, Tier 2 – Complete Streets System Improvements</p>					
PROJECT TITLE:	Union Street Phase II - Reconstruction				
FUNDING SOURCE(S):	Water & Sewer Fund				
FISCAL YEAR COST:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
					\$277,306
<p>Project Description: Union St.- reconstruction Church to Whitney. Project Need & Impact: Watermain replacement as part of street reconstruction. Link to City Council Priorities: Tier 1 – Water System Improvements, Tier 2 – Complete Streets System Improvements</p>					

ATTACHMENTS

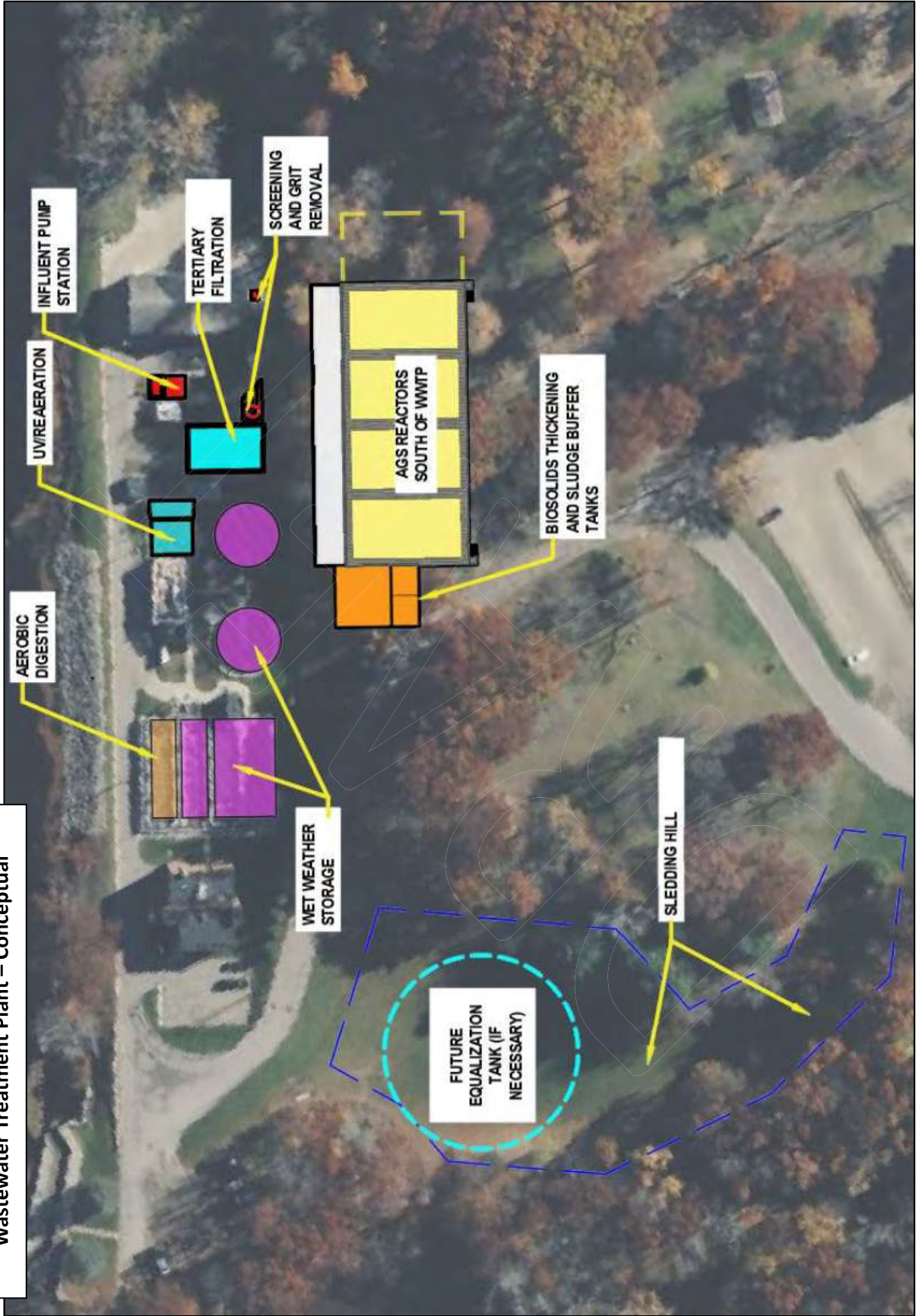
Adjacent to Fitzgerald Park – Ballfield Phase II



Jaycee Park – ADA Accessible/Inclusive Playground



Wastewater Treatment Plant – Conceptual





Well Development – Location Map of Production Wells

